To the residents and attending medical staff
of that era at Parkland,
and to Dr. G. Tom Shires, the "Chief."
CONTENTS

Introduction by John H. Davis ix
Preface 1
Part 1: The Beginnings 15
Part 2: Friday—November 22, 1963 25
INTRODUCTION

The overwhelming majority of books on the John F. Kennedy assassination have been written by people who had no firsthand personal experience with the crime. Dr. Charles Crenshaw is one of the very few writers on the assassination who was directly involved in the tragic events of November 22-24, 1963, in Dallas. It was his fate, as a thirty-year-old surgeon, to assist in trying to save the lives of the mortally wounded President and his accused assassin in Dallas's Parkland Hospital. Dr. Crenshaw's book, then, is unique. It is the Kennedy assassination seen from one who lived it on the front lines, from one who was there twice, covered with blood and gore, trying desperately to rescue two men from death. As such it grants us a fresh new vision of what has come to be known as the "Crime of the Century."

Other writers have postulated that the President was struck by at least one, perhaps
two bullets, fired from the front, whereas the Warren Commission asserted Kennedy was struck twice from behind. Dr. Crenshaw, as one of the surgeons treating the President's wounds, saw with his own eyes that Kennedy was struck twice from the front: once in the neck and once in the right side of his head. This, of course, meant that Oswald had not acted alone. This firsthand observation is enough to make Dr. Crenshaw's book significant, but it by no means exhausts the revelations in *JFK: Conspiracy of Silence*.

As Dr. Crenshaw was battling to save the lives of John F. Kennedy and Lee Harvey Oswald, some profoundly disturbing things happened in the trauma rooms in which he was working. While he was treating President Kennedy's wounds in Trauma Room 1, he observed a Secret Service agent roaming around the room brandishing a pistol cocked and ready to fire, while shouting and muttering to himself. Two days later, another armed individual was mysteriously present in the operating room while Dr. Crenshaw and his colleagues struggled to save Oswald from death. But these were relatively insignificant occurrences compared to the telephone call Dr. Crenshaw received while he was attending to Oswald's wounds.

In the midst of trying to save the accused assassin's life, Dr. Crenshaw was called to
the phone in the hospital supervisor's office. When he picked up the receiver, he was aston-ished to find his caller was the newly sworn-in President of the United States, Lyn-don B. Johnson. Johnson brusquely told Crenshaw he wanted a deathbed confession from Oswald, and that there was a man in the room who would receive it. The doctor told the President he would do what he could. When he returned to his patient, he knew immediately he could not save Oswald and there would be no deathbed confession. The mysterious man with the pistol was hovering nearby waiting to take the confession. Dr. Crenshaw told him that Oswald was near death and there would be no confession. The mystery man then quickly disappeared.

What are we to make of this strange epi-sode? Was Lyndon Johnson a plotter in a conspiracy to kill President Kennedy? Was Johnson trying to get a confession of sole guilt from Oswald that would strengthen the already-proclaimed official assertion that he was a lone-nut assassin? Was Johnson al-ready trying to get himself off the hook?

These thoughts ran through Dr. Crenshaw's mind after Oswald was officially de-clared dead and the young surgeon left the operating room.

I do not believe the available evidence sug-gests that Lyndon Johnson helped plot the
assassination of President Kennedy, even though he had a lot to gain from Kennedy’s death. I do believe, however, that Johnson was an accessory after the fact, that he was a willing participant in the governmental cover-up that followed the President’s death.

It is now widely believed that Johnson’s good friend, FBI Director J. Edgar Hoover, was most definitely an accessory after the fact in the assassination of President Kennedy. There is indisputable proof that Hoover withheld vital evidence from the Warren Commission that would have contradicted his hasty conclusion that Oswald had acted alone.

Hoover and Johnson were very close. Both had felt threatened by President Kennedy. Hoover knew that Kennedy was going to force him to retire as director of the FBI upon Kennedy’s expected reelection to the presidency in 1964. Johnson was fearful that Kennedy was going to drop him from the ticket as his running mate in 1964. Kennedy’s assassination was the solution to both men’s worst fears. On May 8, 1964, a firmly ensconced President Johnson signed an Executive order waiving Hoover’s mandatory retirement at age sixty-five and requested that the veteran bureaucrat continue as director of the FBI.

After the assassination both Hoover and Johnson felt threatened by John Kennedy’s
ghost. Suppose there had been a conspiracy to assassinate the President? If there was, why had not Hoover, as director of the nation’s principal investigative agency, not discovered it? Or if he had discovered it, which now appears to have been the case, why didn’t he report it to the Secret Service and the Kennedy brothers? As for Johnson, with rumors flying around that Fidel Castro or the KGB might have been behind the crime—after all, Oswald had demonstrated for Castro in New Orleans in the summer of 1963, and had allegedly met with a KGB official in Mexico City in October, 1963—he was faced with the issue of war or peace if Oswald was found to have participated in a conspiracy to kill the President. Judging from his response to the Kennedy assassination, it appears that Lyndon Johnson was overcome by a need to quash rumors of conspiracy, any conspiracy. Oswald the lone-nut assassin was for Johnson the most politically convenient solution to the crime.

Both Hoover and Johnson, then, were severely threatened by the possibility that Oswald was part of a conspiracy. Their response to that threat was to prevent the nature of a possible conspiracy from becoming known. Johnson would telephone a surgeon at Parkland Hospital who was trying to save Oswald’s life, telling him to obtain a
deathbed confession from the dying accused assassin; and later he would appoint a presidential commission, to be chaired by Chief Justice Earl Warren, whose members would all be men threatened, in one way or another, by the possibility of conspiracy and would therefore not care to look for one.

Still, even if we grant that Hoover and Johnson were not co-conspirators but accessories in the assassination of President Kennedy, a gnawing mystery remains in Dr. Crenshaw's Parkland Hospital scenario: Who was the armed stranger in the operating room who was prepared to take Oswald's deathbed confession, apparently at gunpoint? Was he a Secret Service agent? An FBI agent? Who sent him to Parkland Hospital? Hoover? Johnson? Someone else?

Is Dr. Charles Crenshaw's revelation of President Johnson's call to Parkland as Oswald lay dying believable? I think it is. Dr. Crenshaw, now fifty-nine, but still chairman of the Department of Surgery at John Peter Smith, the Southwestern Medical School affiliated hospital in Fort Worth, Texas, is a man of impeccable reputation. Furthermore, his co-author, Gary Shaw, is a Kennedy assassination researcher and writer, who has been investigating the case for twenty-seven years and has acquired a reputation for scrupulous research and measured judgment. Is
know Gary Shaw and I don’t think he would become involved in co-authoring a book on the assassination that was not based on solid evidence and believable testimony.

But why didn’t Dr. Crenshaw reveal what went on in Trauma Room 1 and the Oswald operating room of Parkland Hospital where he fought to save the lives of President Kennedy and Lee Harvey Oswald when the Warren Commission was investigating the assassination in 1964? Why did he keep silent all these years?

Dr. Crenshaw tells us that he kept silent to protect his medical career. Dr. Charles Baxter, director of the emergency room at Parkland, had issued an edict of secrecy just after President Kennedy was pronounced dead. No one who had attended the dying President would be permitted to talk about what he or she did or saw in Trauma Room 1. Besides, reputable physicians are not supposed to speak publicly or write about the care of their patients. If Dr. Crenshaw had dropped his bombshells on the Warren Commission in 1964, it might have resulted in his dismissal from the hospital staff, and his becoming a pariah in the medical profession. In other words, it could have ruined his medical career.

Thus did Dr. Crenshaw and the other physicians treating the wounds of John F. Ken-
nedy and Lee Harvey Oswald enter into what Dr. Crenshaw calls a "conspiracy of silence" to hide their knowledge of the circumstances surrounding the deaths of the President and Oswald.

Now that conspiracy of silence has finally been broken by Dr. Crenshaw and we should be grateful to him for what he has done.

In a February 2, 1992 article on Kennedy assassination books in the New York Times Book Review, the author of the article, Stephen E. Ambrose, concluded that the issue of who killed President Kennedy has become "the nation's number one question about its history." Dr. Crenshaw is to be congratulated for having made his contribution to the effort to answer that momentous question.

John H. Davis,
author of The Kennedys: Dynasty and Disaster and Mafia Kingfish: Carlos Marcello and the Assassination of John F. Kennedy
My name is Charles A. Crenshaw. I have been a surgeon for thirty years. Throughout my career I have watched thousands of gurneys slam through swinging doors of emergency rooms, carrying the old and the young, the rich and the poor, the broken and the dying.

Without exception, every time I have ever walked into an emergency room, I have encountered a victim of some unexpected calamity, the course of his life abruptly, sometimes permanently, interrupted. Terror, fear, remorse, shock, anger, and disbelief are but a few of the emotions that characterize trauma patients and their families. Helping these people is my business.

Trauma is ignored by most people, especially the young and rich who have no concept of life-threatening measures when they are well, when life is going their way. As the greatest killer of America's youth, trauma viciously and ruthlessly takes lives by stealth. Every day, each of us is exposed to myriad conditions that can subject us to severe injury, whether it be from an automobile accident,
a fall on the ice, an injury in a sporting event, or a knifing or shooting. Trauma is not respectful of age, race, sex, occupation, or status.

Over the years, the faces of the many victims I've treated have blended into an indistinct obscured visage of pain, fear, and death. After so many cases, all my trauma patients seem as one, except for two—John Fitzgerald Kennedy and Lee Harvey Oswald.

The assassination of President Kennedy, the wounding of Governor Connally, and the murder of Lee Harvey Oswald were, in medical terms, classic cases of devastating trauma, specifically, hemorrhagic shock caused by profuse bleeding. One moment, the President and Governor were riding in a motorcade through downtown Dallas on a beautiful, sunny day, waving happily to the crowd. Only minutes later, they were at Parkland Hospital, mortally wounded, fighting for their lives. It was sudden. It was unexpected. And it was life altering. As for Oswald, he believed that he was securely in the custody of the Dallas Police Department. Then, in a fraction of a second he felt a sharp pain in his abdomen, and the American people had witnessed their first-ever murder live on their television sets.

Enormous damage was done to these men by the bullets that ripped through their bodies. The entire right hemisphere of President Kennedy's brain was obliterated, almost every organ in Oswald's abdomen was ravaged, and Governor Connally almost died from the missile that traversed his chest, arm, and leg.

Trauma can attack psychologically as well as
physically. When it does, its effects can be paralyzing and long lasting. Today, families of the assassination victims, the citizens of Dallas, the medical personnel at Parkland Hospital, and those of us who remember still feel the sting and the reverberations from the hail of gunfire that lasted for only a few seconds that fall day in 1963.

Compared with other events and incidents in my life, treating the President of the United States, as he lay fatally wounded, and then operating on the man who allegedly shot him, is like matching a magnificent ocean against an insignificant pond. Never, in my wildest imagination, did I consider that as a resident surgeon at Parkland Hospital in Dallas, Texas, on that fateful November day in 1963, I would experience the most poignant moments of my entire life. Ironically, feverishly struggling to save the dim spark of life remaining in President Kennedy’s dying body was only the beginning of a harrowing weekend that ultimately introduced me to a level of discretion we seldom discover, one that I have had to practice to protect my medical career, and possibly my life.

Southwestern Medical School, Parkland Hospital, and the U.S. government have never been overly subtle about their desire for us doctors to keep quiet and not divulge what we heard, saw, and felt that November weekend in 1963. From the time President Kennedy was wheeled into the emergency room, until the recent filming in Dallas of Oliver Stone’s movie, JFK, the doctors who witnessed President Kennedy’s death have always felt the necessity to continue what has evolved
over the years as a conspiracy of silence. Just recently, a gag order was issued from Southwestern Medical School warning those doctors still on staff there not to confer with Oliver Stone about President Kennedy's condition when he was brought into Parkland. Despite the fact that President Kennedy was neurologically dead when he was taken from his limousine, both Parkland Hospital and Southwestern Medical School, partners in academic medicine, will always be defensive about losing the most important patient they had ever had.

Through the years, there have been a thousand instances when I have wanted to shout to the world that the wounds to Kennedy's head and throat that I examined were caused by bullets that struck him from the front, not the back, as the public has been led to believe. Instinctively, I have reached for the telephone many times to call a television station to set the story straight when I heard someone confidently claim that Oswald was the lone gunman from the sixth floor of the Texas School Book Depository, only to restrain myself—until now.

The hundreds of similar cases involving gunshots that I have seen and treated since 1963 have further convinced me that my conclusions about President Kennedy's wounds were correct. I know trauma, especially to the head. To this day, I do not understand why the Warren Commission did not interview every doctor in President Kennedy's room. The men on that commission heard exactly what they wanted to hear, or what they were instructed to hear, and then reported what they
wanted to report, or what they were instructed to report.

Had I been allowed to testify, I would have told them that there is absolutely no doubt in my mind that the bullet that killed President Kennedy was shot from the grassy knoll area. I would have also informed the Warren Commission about the call I received from Lyndon Johnson while we were operating on Lee Harvey Oswald. President Johnson told me that a man in the operating room would get a deathbed confession from Oswald. The incident confounded logic. Why the President of the United States would get personally involved in the investigation of the assassination, or why he would take the inquest out of the hands of the Texas authorities was perplexing.

Not until two years ago did I seriously consider writing a book on this subject. While I was attending an open house at a friend’s home in Fort Worth, I was visiting with my friend, Jens Hansen, a writer who was completing his first book. We had previously discussed the assassination of President Kennedy and the other events of that weekend, but this discussion was more intense. We were speculating as to the long-term effects of President Kennedy’s death.

I told him that I believed the Warren Report to be a fable, a virtual insult to the intelligence of the American people. Having read almost every book that had been published on Kennedy’s death, in addition to having had an intense personal experience with the case, I considered myself one of only a few men who could make that claim. He asked
me if I had ever considered letting someone help me write a book on the subject. I explained to him that we doctors who had worked on President Kennedy, whether out of respect or out of fear, had agreed not to publish what we had seen, heard, and felt. It was as if we were above that, as if what we knew was sacred, as if to come forward with our account would in some way desecrate our profession. To a degree, I think we were afraid of criticism. And if one of us had started talking, the others would have gotten into the act; and sooner or later, the finger-pointing would have begun.

Jens looked at me and said, “I know you’ve heard this a million times, and I don’t want to sound like I’m preaching, but the American people have a right to know exactly what went on in Trauma Room 1, and exactly what you saw. Moreover, they have the right to know that their government was changed, that the course of history was dramatically altered in 1963, through a conspiracy to assassinate the President of the United States.

“You, above all other people, saw and experienced more that weekend than any other person at Parkland Hospital. Every critical event and important moment involved you. If you go to your grave with this information, if you do not publish it, the people who did this thing to me and to you, and to every other American, will be that much more protected. As a witness to one of the United States’ most significant events, you have a responsibility and a duty to record what you know.

“By doing so, there will have been at least one person who was there who will have helped to ex-
pose the greatest lie of our time. This is your chance to do something very meaningful with your life, something so important that it outweighs your thirty years as a physician. I promise you this," he said, smiling, "eventually, one of your fellow doctors will break ranks and talk. It's inevitable, and it might as well be you:"

"You may be correct," I replied. "I've heard that appeal about a million times, but not quite as convincingly as you just put it. I'll think about it."

For more than a year, his words echoed in my mind. Since 1963, people had encouraged me to write about my knowledge of John F. Kennedy's death. But never before had I seriously considered doing so.

Night after night, in a dreaded rendezvous with the past, I graphically relived every moment of that weekend in 1963, in morbid detail. More often than not, I awakened in the dead of evening in a cold sweat, trying to drive away the gruesome images that were becoming clearer and more disturbing as time went on.

I was having a recurring image. In slow-motion memory, I walked by Jacqueline Kennedy, who was bloodstained and distraught, as I entered Trauma Room 1. As I approached, Dr. Jim Carrico and Dr. Malcolm Perry were feverishly working on President Kennedy. Beginning at his feet, I remembered every hair, mole, and wrinkle on the President's body. With each successive image, the bullet hole in his neck bubbling blood, and parts of the President's brain dangling from his skull increasingly took on more dimension and color. His
Charles A. Crenshaw, M.D.

struggle to breathe and the fading sounds of his failing heart tormented me.

Drops of his blood hitting the kick bucket beneath the gurney tolled the remaining seconds of President Kennedy's life, as the voices of Dr. Charles Baxter and Dr. Kemp Clark echoed those eternal words of doom. Looking into the somber faces of Dr. Malcolm Perry, Dr. Robert McClelland, and Dr. Ronald Jones as we all accepted the inevitable, then embracing Jacqueline Kennedy as Dr. Charles Baxter tenderly told her that her husband was dead, recomposed within me the emotional tenor of those terrible moments.

I relived the tactics of intimidation practiced by the Secret Service agents. The "men in suits," as we referred to them, struck fear into Parkland's personnel as the agents went about providing more protection and concern for a dead President than they had shown for a living President. I followed the heavily armed agents as their entourage surrounding the casket escorted President Kennedy's body out of Parkland Hospital, their arrogance almost palpable; Jacqueline Kennedy walked alongside, her hand resting on the coffin.

As the months passed, I continued to read and study every available publication on the subject, increasingly becoming more and more outraged at the great lie that had been perpetrated. For the first time, I questioned whether I had actually entered into a contract with the other doctors to not write my story. I hadn't taken an oath or signed an agreement to that effect. All I had done was fail to object openly to the edict of secrecy proclaimed in
Trauma Room 1 by Dr. Charles Baxter, professor of surgery and director of the emergency room, just after President Kennedy died. Silence cannot be taken to mean tacit approval.

Finally, on November 17, 1990, while sitting at my desk at Peter Smith Hospital, after reviewing the mounting evidence and my recurring memories one last time, I decided to tell my story. I realized that the compulsion to chronicle my account of that fateful weekend at Parkland Hospital in 1963 had begun to grow within me almost immediately after the assassination. I knew I had to speak out, if for no other reason, because the democratic process created by the greatest constitutional document ever written was being callously and maliciously circumvented by a handful of cowards. My silence has protected them. The choice of the American people was cast aside with one squeeze of a trigger. The work of men like James Madison, Alexander Hamilton, John Jay, Benjamin Franklin, and the sacrifice of the millions who have defended the Constitution, were rendered impotent by a few sorry criminals.

Efforts to suppress and distort the truth about the assassination on the part of government officials and agents, as well as certain representatives of the media, have been well documented in previous works on this subject. That these efforts included threats, intimidation, falsification and destruction of evidence, and even death, have played no small role in my silence of the past twenty-eight years. I am fifty-nine years old. My medical career is over, and I no longer fear the "men in suits" nor the criticism of my peers.
Several days later, I invited Jens Hansen to my home to tell him of my decision. When he arrived at my home in Fort Worth in the early afternoon, he left the car’s motor running and came to my door. He asked me if I had time to make a trip to Dallas. Fifty-five minutes later we entered the JFK Assassination Information Center on the third floor of the West End Marketplace, at 603 Munger, just three blocks from the Texas School Book Depository Building in downtown Dallas.

Meeting us there was a man named J. Gary Shaw, who I quickly discovered is one of the world’s top authorities on the Kennedy assassination. He has invested twenty-seven years and a small fortune into research and the investigation of every aspect of Kennedy’s death. Through it all, he has amassed a vast source of information, much of which he has produced through personal interviews.

After we had toured the Kennedy exhibit, we followed Mr. Shaw into a room that held the Information Center’s archives. He reached into a file drawer and withdrew a manila envelope. From it he removed several 8 × 10 photographs, handed them to me, and asked, “Does that look like the same body that you helped place in the casket at Parkland Hospital in 1963?”

I was amazed. They were pictures of President Kennedy’s autopsy taken at the Bethesda Naval Hospital, Bethesda, Maryland. But the photographs showed a back of President Kennedy’s head that was different from the wound I witnessed. They indicated a contrasting scenario, one that would support the theory of a lone gunman firing from the
sixth floor of the Texas School Book Depository. One picture showed President Kennedy's neck at the point where the bullet had entered, the spot where Dr. Malcolm Perry had performed a tracheostomy at Parkland to help the President breathe. The opening was larger and jagged—significantly different from the way it had looked to me in Dallas. There was no doubt in my mind—someone had tampered with the body, or the photographs.

"Where did you get these?" I asked while I examined them.

"I'd rather not say, Dr. Crenshaw," Shaw replied.

After studying the pictures for several more moments, I said, "No, these aren't the same wounds I saw at Parkland. From these pictures it appears that someone performed some surgery on the President between the time his body left Parkland Hospital and when these photographs were taken."

"Doc," Hansen said, "Gary has the facts to corroborate your belief that there was more than one gunman, that President Kennedy was struck by at least three bullets, two of which entered the front of his body. If you're interested, he has agreed to provide us some critical information. For years, he's been waiting to work with one of the doctors in Trauma Room 1. He believes that one of the missing links to proving the conspiracy is the medical side of the assassination."

"It gets worse," Shaw said as he returned the photographs to the file drawer, then turned and faced me. "According to reports, you placed Kennedy in a bronze casket after he had been wrapped in white cloth. Witnesses have now come forward
to state that when Kennedy's body was delivered to Bethesda, he was taken from a gray shipping casket, not swaddled in white cloth, but instead zipped in a body bag like the ones from Vietnam."

"I'm aware of that," I said. "In addition, Commander J. J. Humes and his cronies made about twenty or so critical mistakes in their postmortem examination. None of them were forensic pathologists or experienced in examining bullet wounds. In my opinion, if Earl Rose, the pathologist at Parkland, had been allowed to perform the autopsy, and report the results to the Warren Commission, the outcome of that report would have been considerably different. And the photographs of President Kennedy would have reflected the true nature of his injuries. But of course, that is exactly why the 'men in suits' (members of the Secret Service detail) took President Kennedy's body out of Parkland at gunpoint. They had their orders—orders from a high official in our government who was afraid of the truth."

At that meeting, Hansen, Shaw, and I committed ourselves to writing a work that would impart to the reader both the emotions of those days and the facts as we could best relate them through my experiences. As the words quickly turned to page after page, years of fear turned to anger. I soon realized that this work had become a catharsis, releasing a lifetime of frustration. It soon became evident to us that my story is another piece to the mysterious puzzle, and that we should write this account in the context of the big picture.

As a result, we asked Gary Shaw to join us in
this endeavor by providing historical facts based upon his years of research. By weaving threads of my personal and medical observations of those incredible events into the ever-growing fabric of historical truth, we hope that in some small way the veiled has become less obscured, the perplexing has become clearer, and the government's lone-gunman theory is exposed as a preposterous lie. Further, it is our wish that my story, presented in this format, contributes to the ongoing effort to expose the Warren Report as a feigned document.

The cover-up of the truth of that nightmare in Dallas has insulted all thinking Americans. By revealing details of the events that occurred, and the medical facts of the patients treated during those three days at Parkland Hospital in 1963, we hope to provide a new perspective on the assassination of President Kennedy, and the tremendous, yet frightening, efforts to cover it up.

From the beginning, writing this book has been a labor of love and an exercise in pride for all three of us. I was amazed at the vividness of the details of those days in 1963, which I had repressed all these interim years, and the emotions I had deeply buried. I cried from the sorrow. I laughed at the funny moments that had refused to surrender to the insanity of it all. And I cursed the men who had killed the President and the government that had covered it up.

Here is my account of those incredible three days at Parkland.
PART 1: THE BEGINNINGS

Many of us have dreamed that history's grand scheme will involve us in some far-reaching role or experience, thrusting us into notoriety and dramatically changing our lives. In 1963, such a fate took hold of me while I was a resident surgeon working out of a county hospital in a town struggling to become a city, and for four incredible days ruthlessly shook me. When it had let go, I had passed through the nucleus of the most mysterious murder in U.S. history, the assassination of President John F. Kennedy. From that moment on, neither Parkland Hospital nor I would ever again be the same.

While growing up in Paris, Texas, I aspired to be a doctor due to the strong influence of my father, Jack Crenshaw, and our family physician, John Arch Stevens. After completing high school, and with the commitment to study medicine burning deeply within me, I attended Southern Methodist University in Dallas, where I excelled in their pre-med program and graduated with honors. After earning a Bachelor of Science degree, I entered Southwestern Medical School, a newly established
in institution that provided the doctors for its teaching partner, Parkland Hospital, also a relatively new facility. Never in my wildest imagination did I consider when I walked into that first class that I would one day be standing over the President of the United States lying in the Parkland emergency room, with the right side and rear portion of his head blown off. Nor did I envision operating on his alleged assassin, Lee Harvey Oswald.

Although I could have attended any medical school in the country, I chose the University of Texas branch in Dallas, because, not only was Southwestern the closest medical school, it was the most affordable. Tuition was only $150 a semester, excluding books. There wasn’t any ivy growing on the walls, but it was a damn good school, just the same. It was there that Dr. G. Tom Shires, professor and chairman of the Surgical Department at Parkland, who we referred to as “the little Caesar of surgery,” inspired me to become a surgeon. Dr. Shires had told me that a surgeon is an internist who can cut.

When I finished medical school, I spent one year as an intern in internal medicine at the Dallas Veterans’ Hospital. Then in 1961, I took one of the five residency positions at Parkland, which immediately distinguished me and my fellow residents as being among the “cream of the crop,” firmly placing us on the coveted path to academic medicine. Through my association with the divine (Dr. Shires), I felt anointed, as all his staff believed themselves to be. Dr. Shires had a way of subtly conveying the message that if you were on his team, you were on the best squad in medicine.
I was a confident doctor, as we all were—even arrogant, I suppose. Our lofty opinions of our abilities as surgeons were partly attributable to the way in which we had learned surgical procedures. The saying went, “See one, do one, teach one.” There was a lot of competition among us, but we respected one another as physicians and surgeons and worked well as a team—esprit de corps. We believed we could provide the best medical care in the country.

But the hospital was nervous about the image of residents playing such a supreme role in its services, although it was true. As a result, certain med-school officials deliberately masked the major role that I and other resident surgeons played in the medical aspects of the Kennedy assassination, and the Warren Commission failed to obtain from us what would have been important testimony. I had experience with head wounds from high-powered rifles, and I definitely had an opinion about the trauma to Kennedy’s skull, which was in conflict with the doctors who performed the autopsy. I can’t speak for my fellow physicians who were in Trauma Room 1, but I wasn’t about to rock the boat by broadcasting my thoughts on the President’s death, which could have threatened my future in academic medicine, and as it now seems, possibly even my life.

Many people still hold to the misconception that President Kennedy was delivered to a group of rag-tag country doctors whose medical expertise was limited to suturing cuts and treating sore throats. We didn’t appreciate doctors from the eastern med-
ical establishment inferring that the President didn’t get superlative health care. The truth was to the contrary, as evidenced by the impressive careers of the staff and resident surgeons who were at Parkland Hospital’s emergency room that day in 1963.

Dr. G. Tom Shires, who until recently was chief of surgery and dean of Cornell University Medical School in New York, is now chief of surgery at Texas Tech Medical School in Lubbock, Texas. Dr. Malcolm O. Perry, who until recently was professor of surgery and chief of vascular services at Vanderbilt University Medical School in Nashville, Tennessee, is now professor and chief of vascular surgery at Texas Tech University Medical School in Lubbock, Texas. Dr. James “Red” Duke, the surgeon who operated on Governor Connally, is professor of surgery and director of emergency services at the University of Texas Medical School in Houston, Texas. Dr. Charles R. Baxter and Dr. Robert N. McClelland are professors of surgery at Southwestern Medical School. Dr. Charles J. (“Jim”) Carrico is chairman of the department of surgery at Parkland Hospital and Southwestern Medical School. Dr. Ronald Jones is chief of general surgery at Baylor Medical Center. And I am now clinical professor of surgery at Southwestern Medical School and director and chairman of the department of surgery at John Peter Smith Hospital in Fort Worth, Texas. If I had been wheeled into an emergency room, mortally wounded, I would have felt pretty confident knowing that a surgical team like this one was taking care of me.
I've often considered what would have happened if President Kennedy's motorcade had been traveling east when he was shot, because they would have gone to Baylor Hospital. Back then, Baylor wasn't a teaching facility, and its staff wasn't prepared for trauma. There would have been perhaps one resident surgeon there. Connally, who was closer to death than anyone actually realized, may very well have died. Today, Baylor is a fine trauma hospital with excellent surgeons.

During my first year of residency, I conducted research in a fellowship under Dr. Shires' supervision in which we made medical history by discovering that death from hemorrhagic shock (blood loss) can be due primarily to the body's adjunctive depletion of internal salt water into the cells. Research continued to be a paramount function at Parkland. Almost three decades later, Drs. Joseph L. Goldstein and Michael S. Brown at Southwestern Medical School would again make medical history by winning the Nobel Prize for their research into cholesterol metabolism. I consider Southwestern now among the top five medical schools in the country, and I believe Parkland Hospital to be one of the finest trauma facilities in the world.

In 1963, Parkland was a 550-bed hospital, located between Harry Hines Boulevard and Stemmons Expressway, five miles north of downtown Dallas. It served an area population of one million people. Out of the 300 residents and interns, there were 25 general surgical residents. Today, Parkland is a 760-bed hospital with 850 residents and interns.
Since its inception, Parkland has been a M.A.S.H. unit for Dallas County’s war zone, primarily treating the indigent who have no health insurance and who lack the money to purchase health care from private hospitals. As such, many of the injured brought to Parkland’s emergency room are drunk, belligerent, and sometimes violent. I knew when the moon was full by the number of victims who were brought in. On an average day 380 emergencies are treated. For years we doctors there referred to the trauma team as those who treated the “knife and gun club.”

When John F. Kennedy came to Dallas, health care was very different from what it is today, especially in the treatment of trauma-related injuries. Ambulances were hearses equipped with a single tank of oxygen, and there were no emergency technicians. Blood from African-Americans was not allowed to be transfused into whites, and vice versa. Other hospitals in Dallas didn’t want to treat trauma cases because they were a money-losing proposition. A hospital’s entire annual budget for such care could be, and many times was, spent on a few patients. And there were no such programs as Medicare or Medicaid. Mostly, we were treating the poor and underprivileged. Given the choice, a person of any means would never have chosen to go to Parkland because of its reputation—that is, unless he was in need of trauma care, in which case Parkland Hospital substantially improved his chances for survival. Otherwise the selection would have been a private hospital.

The Dallas police were our best friends, because
they protected us when we had to treat someone who was spitting, hitting, biting, or kicking. We could handle the abusive language but not the physical attacks. Back in those days we got the violent patients under control very quickly and effectively. In some cases we used towel clips on their ears, and, of course, the scissorlike blades completely penetrated their flesh. Then we would attach the other end to the bed sheet. If they moved, it would pull their ears off. We did the same thing to their noses, but we weighted the clip with a one-pound ether can draped over an IV pole. It sounds cruel, but it was for the patient’s protection, too. Sometimes there was no other way to keep someone still long enough to treat him. You can’t suture a man’s laceration if he’s spitting in your eyes and jabbing his fist into your groin.

I will never forget the man who pulled a pistol on me in Trauma Room 4, which was off the beaten path and where the worst behaved were taken. We had to run the gurney into his abdomen until he dropped the gun. It was the wild, wild West of the medical world.

Working at Parkland as a second-year resident, I was almost always exhausted, irritable, and often ill. I was so used to this condition that, at one point, it wasn’t until my eyeballs turned yellow that I realized I had hepatitis. We called residency the “black hole” because the doctors in it were struggling to escape, and the young physicians desiring to become surgeons were working to get in.

In addition to working the emergency room every other night, we served on elective surgery teams
A, B, and C, where we worked every third night. We always rotated every other day on trauma surgical teams I and II. I worked thirty-six out of every forty-eight hours, seven days a week in an atmosphere of bedlam, all for a mere $100 a month, leaving little time for my wife and child.

To stay abreast of ongoing research, I, like my colleagues, would rise at four o'clock in the morning and peruse the medical journals. Then I'd rush off to the hospital to check on the progress of my own research projects before beginning my surgical day. Under those conditions, treating patient after patient in a web of blood, pain, and death, eventually became an academic exercise for me and my fellow surgeons. It was paradoxical. We were skilled surgeons fighting to preserve life, yet the conditions under which we saw it made us increasingly irreverent toward it.

I've always considered myself a conservative Democrat. I remember the political atmosphere on the eve of November 22, 1963. In 1960, Richard Nixon won Dallas County, something a Republican presidential candidate hadn't done since Reconstruction. During the heat of that election, Bruce Alger, the first Republican congressman from Dallas since the Civil War, spat on Lyndon Johnson and his wife as they walked from the Baker Hotel to the Adolphus, while others screamed, "LBJ has sold out to the Yankee socialists." In the ensuing melee it took thirty minutes for the Vice President to cross the street.

One month before President Kennedy came to Dallas in 1963, a housewife who was part of an
extreme right-wing group hit UN Ambassador Adlai Stevenson in the head with an anti-UN sign. As he fled through the protesting mob to his limousine parked outside the auditorium, someone spat upon him. Even after he was in the automobile, the crowd rocked the car in an attempt to overturn it.

If John Kennedy came to Dallas today, the city would warmly embrace him as their President. But in those days, the influence of extreme political factions, like the John Birch Society, made it appear that Dallas hated President Kennedy, not so much the man himself, but the person it perceived him to be. It wasn’t that Texans wanted him dead—they just didn’t want him as their President. We knew our European history pretty well, and like the founding fathers, we didn’t want a king. He came across as royalty with his money, his lifestyle, his family, and his charisma—oh, that charisma that literally flowed from him. As I remember, the only politician in Texas who liked him was Ralph Yarborough.

Robert and Jacqueline had warned the President not to travel to Dallas, but he came down here anyway to soothe the ruffled feathers of the state Democratic party. Lyndon Johnson, John Connally, and Ralph Yarborough were all at one another’s throats over the growing movement to dump Johnson in 1964 as the Vice President. Conservative Democrats and Republicans alike were deeply suspicious of the rich, liberal, arrogant, and Catholic President.

Where were you on November 22, 1963? Almost three decades ago, early on the morning of that
historic day, I was in surgery, beginning yet another round in the war of medicine against mayhem. But this tour of duty would be different. It would inexorably thrust me directly into the path of a spellbinding drama. It was an adventure of which most people can only dream. It was a life-changing experience. When I walked into Trauma Room 1, I entered the halls of history.
PART 2: FRIDAY—NOVEMBER 22, 1963

Midnight
Hotel Texas—Fort Worth

President Kennedy and Jacqueline are at the Texas Hotel in Fort Worth. They arrived from Houston late the previous evening, reaching the hotel at 11:50 P.M.

The President’s Secret Service entourage has gone to the Press Club for drinks. Finding that Texas law prohibits the sale of liquor after midnight, they journey to an all-night “beatnik” nightclub called The Cellar. This night spot, which has no liquor license, has a reputation for giving away drinks to lawyers, politicians, policemen—anyone the owner thought to be important or useful in a time of need.

The owner of the club, Pat Kirkwood, is a close acquaintance of Jack Ruby. Both men employ strippers Tami True and Little Lynn. Little Lynn will later become the recipient of
Ruby’s alibi establishing a Western Union money order, wired only minutes before the Oswald shooting. Kirkwood’s father is a partner in a Fort Worth gambling establishment with a close associate of Ruby, Lewis McWillie. McWillie, according to FBI documents, was a murderer and was employed by Cuban Mafia leader Santos Trafficante. Trafficante was a key figure in the CIA’s plots to kill Cuban President Fidel Castro. Cellar-owner Kirkwood is himself an interesting figure. A soldier of fortune and pilot of his own twin-engine plane, he will fly to Mexico a few hours after the assassination.

Ten agents of Kennedy’s protection detail take advantage of The Cellar’s free alcohol until approximately 3:30 A.M. Four of these agents will be in the follow-up car behind the President at the time of the assassination. At The Cellar another three agents, assigned to guard the President’s hotel suite, take their “coffee break” with their fellow agents, leaving two Fort Worth firemen in their place. These agents are overheard laughing and joking about leaving the protection of the President and First Lady in the hands of two firemen. Later, as the shots ring out in Dallas, only one of the President’s detail makes any effort to protect the Chief Executive. Attempting to leave the follow-up car and aid
the wounded President, he is ordered back by the special agent in charge.

Though Secret Service regulations governing a White House detail while in travel status prohibit the use of intoxicating liquor of any kind, and a violation or slight disregard is cause for removal from the Service, none of the agents involved will receive any disciplinary action.

In significant contrast to this security breach on the part of the President's protective personnel, none of the Vice President's Secret Service detail are involved in the drinking at The Cellar. In fact, they are in their rooms resting for the next day. Immediately after the first shot, LBJ's personal agent shouts "Get down" and vaults over the backseat, forcing the Vice President down and out of the line of fire.

4:00 A.M.

Hotel Texas—Fort Worth

The President will soon rise to begin another busy day, continuing his Texas tour to ameliorate the bitter feuding among top state Democrats. Scheduled events include a pa-
rade through downtown Dallas and a luncheon at the Trade Mart. There is still a degree of uncertainty as to whether Vice President Lyndon Johnson and Senator Ralph Yarborough, at odds over politics, will agree to ride in the same automobile.

Home—Dallas

When I opened my eyes, I still felt tired. I didn't need an alarm clock to awaken me every morning between 4:00 and 4:30, because I had become accustomed to doing it every day—every day that I slept, that is. It's amazing to me how I programmed myself to get up at that ungodly hour, day after day, although I was always exhausted. So much did it become a habit, that I still rise at that time every morning, some twenty-seven years later. It's like being on automatic pilot.

I knew President Kennedy was coming to Dallas, because I had read it in the Dallas Morning News the previous day. But I didn't think much about the President that morning. In my enclosed world at Parkland Hospital, I couldn't get out to see him. Parkland took the best of me and every other surgeon there, and threw back what was left of us to our families. Already, my marriage was showing signs of strain.

Politics, although interesting to me, was way down on my priority list. But my father and I knew Sam Rayburn, who was from Bonham, twenty-five
miles from Paris, Texas. Through the newspaper I had kept up with the problems in the Democratic party at that time. Politically, Texas was a divided and hostile state. After witnessing what had transpired with other Democrats visiting Dallas, namely Lyndon Johnson and Adlai Stevenson, I feared that Kennedy’s visit might also initiate an ugly incident.

After rubbing my eyes for several moments, I was able to focus on the bedroom window. The blinds were partially open, and I could see that it was still pitch black outside. I remember not getting to see the sun for days. Extended periods of arriving at the hospital before sunrise and leaving after it had set made it difficult to keep track of time. For a resident surgeon in a trauma hospital, working where there are no windows, there’s no such thing as day and night—just periods of being on-duty and off-duty. It was going to be a very unusual day in that the surgical schedule was light—one cholecystectomy (gallbladder operation). Then I would take off in the middle of the afternoon, which was something even more unusual.

I struggled out of bed and staggered through the dark to the bathroom. My wife was still sleeping, as was my three-year-old son, Chad. I closed the door, turned on the light, threw some cold water on my face, squinted at the mirror through puffy eyes, and marveled at the thirty-year-old face that looked fifty that morning. “Oh, God! It’s show time,” I groaned.

In the autumn of 1963, I was off trauma and on elective surgery. As a resident, I headed surgical team B, which was on duty twenty-four hours every
three days. When I was on trauma, which was six months at a time, I rotated every other day. Of course this was in addition to all my other duties, such as research and working with junior residents. During surgery, a staff surgeon, usually Dr. Shires or someone else on staff, assisted me. "Show time" simply meant that I was on stage every moment of every day, playing to the harshest critics imaginable. That's the way it was for a resident surgeon pursuing academic medicine. Unlike controlling a drunk in the emergency room, or practicing out of a private hospital, there was no privacy in the operating room of an academic hospital, especially for a resident surgeon in charge of a surgical team. The results of your work disseminated through the hospital's grapevine network so fast that there might as well have been a marquee posting it. If you screwed up, everybody in the place knew it before the patient was rolled into the recovery room.

At the root of this intense competition was the intense jealousy between the "town" and the "gown." Some doctors chose the town, which was private practice. But I preferred the gown, which to me meant being on the cutting edge of medicine. I'd rather command the Pinta than ride on the Queen Mary.

I lived at 4714 Bradford Drive, apartment A, which was a two-bedroom, two-bath place in a low-income apartment complex across from a housing project, five minutes from the hospital. My rent was $175 per month. Parkland paid me $150 a month, and I received an additional $200 each month from
an NIH Research Fellowship. My parents supplemented my income to make up the difference so that I could feed my family.

In the apartment just across from our back door lived my brother-in-law, an orthopedic surgeon. Ronald Jones, my senior resident at Parkland, lived down the street. Medical personnel were segregated from other renters across the street in the low-cost housing project.

Parkland Hospital—Dallas

I got to the hospital that morning, a little before five o’clock. I remember how foggy and miserable it was as I walked from my 1959 Mercury. It looked to be a bad-weather day. For the first time that morning, my thoughts focused on the President’s visit, as I thought how lousy a day it would be for a parade. Once in the building I went to the changing room on the second floor, where we did all the surgery, and put on a scrub suit and a white coat. Then I moved across the hall to the doctors’ lounge and had my first cup of coffee, which was brewing twenty-four hours a day next to the operating rooms.

I then stepped down that same hall, by the anesthesia room and the recovery area through a set of double doors that led to the nurses’ station in the surgical ward, which was 2-East. There, I pulled the charts on my patients to review their progress during the past few hours. I also examined the lab tests I had ordered the previous day.
The interns and senior medical students assigned to surgery conducted the tests and were responsible for knowing the laboratory results. I wanted the data before they got to the hospital. Then I would thoroughly quiz them.

When it came to supervising interns, students, and junior residents, I was considered one of the meanest sons of bitches in the entire hospital, because I insisted that they know and understand the importance of what they were doing at all times. Also, I wanted to look good because of the competition among the resident doctors. We were reviewed each year, and our performance was a matter of pride and promotion. It was gamesmanship. Actually, I wasn't nearly as bad as they claimed I was until my last year of residency, at which time my nature almost became malignant. If making a critical mistake was made traumatic enough for the perpetrator, I reasoned, he would not only remember it, but he would learn from it. I know that's true because some of the most valuable lessons I learned during my career were etched into my memory with disturbing revelation. I will always be indebted to my mentors who assiduously taught me surgery.

After writing orders and reviewing the lab results, I went down to the first floor and walked to the medical school, which is contiguous to the hospital. There I reviewed the progress on Doctors Shires' and Baxter's research projects. Then, before breakfast, I returned to the hospital and made rounds to look in on several critically-ill patients. At that point everything was going smoothly. With Dr. Shires,
chairman of the surgery department, out of town, I felt relaxed and unpressured. I was looking forward to finishing the one surgical case and taking off that afternoon, which to me was tantamount to a Hawaiian vacation.

Having visited all my patients, I went to the dining room on the first floor, and was eating two hard-boiled eggs, toast, and coffee while reading the newspaper. The Dallas Morning News was full of information and stories about President Kennedy and the First Lady. In one of the articles there was a map showing the route of his motorcade through downtown Dallas. From Love Field he would be driven south down Harwood Street to Main, then west to Houston, back north to Elm, then out Elm to Stemmons Expressway, and back north to the Trade Mart for a scheduled luncheon.

With sickening clarity, I recall a full-page editorial purchased by an extremist group that viciously attacked the integrity of President Kennedy by claiming he was a Communist. The President was posed in a frontal and side mug shot atop the message, "This man is wanted for treasonous activities against the United States." The article further claimed President Kennedy was "... turning the sovereignty of the U.S. over to the communist controlled United Nations." I didn't consider him a conservative Democrat, not in the southern style, anyway, but he was a long way from being a Communist.

When I returned to the second floor to prepare for surgery, I went into the doctors' lounge. Dr. Baxter, the staff surgeon who was to assist me
that morning, was there smoking a cigarette and drinking coffee. Next, I walked down the hall to the anesthesiologist’s call-room to speak to the doctor who would be working with us. The television was on, and I noticed that Dallas Police Chief Jesse Curry was on the air. I reached over, turned up the volume, and listened as he admonished the citizens of Dallas to behave themselves and to make the President feel welcome.

7:15 A.M.
Irving, Texas

Lee Harvey Oswald leaves for his recently acquired job at the Texas School Book Depository in downtown Dallas. He is given a ride by coworker Buell Frazier. Oswald has in his possession a 24–27-inch long paper bag, which he places in the backseat of Frazier’s car, telling Frazier they are “curtain rods.”

Oswald, born in 1939 in New Orleans, had lived in various cities including New York and Fort Worth. As a tenth-grade dropout, he had entered the Marines in 1956. He was trained in radar operations and stationed at a top-secret base for U-2 spy plane operations in the Philippines. He was also schooled, and became proficient, in the Russian language.
In September of 1959, he requested, and was granted, an early hardship discharge in order to take care of his ailing mother. He traveled to his mother’s home in Fort Worth, where he remained for three days before leaving for New Orleans. At New Orleans he boarded a ship and journeyed to Russia where he met and married Marina Prusakova. While in Russia, Oswald attempted to renounce his American citizenship, defect, and turn over secret radar information to the Soviets. Soon thereafter, one of America’s Philippine-based U-2 spy planes was shot down over Russia, an incident that effectively disrupted the planned summit conference between President Eisenhower and Premier Krushchev.

Oswald, upon returning to the United States with his Russian wife and new daughter in June of 1962, was never questioned by authorities about his attempted defection nor his passing of secret information to our cold-war enemy. That there were no charges of treason brought against Oswald is only one of the many strong indicators of his connection to some agency of this government.
7:55 A.M.

*Texas School Book Depository—Dallas*

Oswald and Frazier arrive for work. Oswald removes the package of "curtain rods" from the car and carries it with one end in his right hand and the other end in his armpit. It is this package, authorities would later claim, that Oswald used to sneak the alleged murder weapon into the Depository.

8:06 A.M.

*Hotel Texas—Fort Worth*

President Kennedy and Larry O'Brien, his close friend and aide, look out the hotel window at the parking lot below, where the President will give a speech in a few minutes. Kennedy tells O'Brien, "If someone wanted to get you, it wouldn't be difficult, would it?"

In retrospect, there appears to have been good reason for this observation. The Protective Research Section, a preventive intelligence division of the Secret Service, had received information on more than 400 possible threats to the President during the period
from March through November 1963. Approximately 20 percent of these threats could be attributed to political motivation. In 1979, the House Select Committee on Assassinations reviewed computerized summaries of these threats and determined three of them to be significant.

The first was a postcard warning that the President would be assassinated while riding in a motorcade. No other information was given by the committee except to simply say that the card resulted in additional protection being provided when the President went to Chicago in March. We do know, however, that a previous attempt on the President's life in Chicago was foiled on November 5, 1960. The then Senator Kennedy was the Democratic presidential nominee and was campaigning at a giant rally at Chicago Stadium. It was three days before the election. A twenty-three-year-old Puerto Rican, Jaime Cruz Alejandro, was subdued and disarmed by six policemen as he shoved his way toward Kennedy's open convertible with a loaded pistol.

The second significant threat of 1963, as determined by the House Select Committee on Assassinations, again involved Chicago and possibly resulted in the cancellation of the President's planned visit to the city for a parade and to attend the Army–Air Force
football game at Chicago Stadium. On October 30, 1963, the Secret Service learned that Chicago resident Thomas Arthur Vallee, an outspoken critic of Kennedy's foreign policy, was in possession of several weapons and had requested time off from his job on November 2, the date of the President's planned visit. Arrested by Chicago police, Vallee was found with an M-1 rifle, a handgun, and 3,000 rounds of ammunition in his automobile. He was released that evening.

More information about Vallee was discovered by the Secret Service prior to the President's trip to Dallas on November 22. The suspect, it was learned, was a Marine Corps veteran with a history of mental illness, a member of the John Birch Society, and a self-styled, expert marksman. None of this information was forwarded to the agents responsible for protecting the President during his trip to Texas. A Secret Service report, however, dated four days after the assassination, noted the similarity between the background of Vallee and that of accused assassin Lee Harvey Oswald. Was Vallee the proposed fall guy in a Chicago plot as Oswald was in Dallas?

It now appears there was another plot in Chicago planned for the same day, one that was much more sinister and complex than the "lone-nut" scenario outlined previously.
Abraham Bolden, the first black to serve on the Secret Service’s White House detail, has shed some light on this probable assassination attempt. Bolden had been assigned to the Chicago office in 1963. He alleged that shortly before November 2, the FBI notified the Chicago Secret Service office that it had received a teletype message stating that an attempt would be made on the President’s life by a four-man team using high-powered rifles. At least one member of the team, Bolden said, had a Spanish-sounding name. Agents assigned to the Chicago Secret Service office were questioned by the House Select Committee on Assassinations in the late 1970s and were unable to document Bolden’s allegations. There is, however, no evidence of the committee having questioned the FBI about the existence of such a message.

After the assassination, an urgent report from the acting special agent in charge of the Chicago Secret Service office detailed the receipt of reliable information about “a group in the Chicago area who may have a connection with the JFK assassination.” A member of this group, a Cuban exile, Homer S. Echevarria, an outspoken critic of President Kennedy, reportedly stated that his group now had “plenty of money” and would soon be buying more military arms “as soon as we (or they) take care of Kennedy.” The financial
backers were reported to consist in part of "hoodlum elements" who were "not restricted to Chicago."

Further recognizing the need to investigate Echevarria and his group, the Secret Service discussed their information with the FBI. The FBI responded that Echevarria and his group, though affiliated with some of the more militant anti-Castro terrorists, were not likely to be involved in any illegal acts.

Reluctant to accept the FBI's representation in light of the evidence, the Secret Service prepared to continue its investigation. Their attempts were blocked when the new President, Lyndon Johnson, appointed the Warren Commission and ordered the FBI to assume primary investigative responsibility. The order came down, not only to the Secret Service, but also to the Dallas Police Department, that the FBI would take "full responsibility," not joint responsibility, for the post-assassination investigation of conspiracies. Secret Service Agent Abraham Bolden's information was buried.

The last of the three significant threats occurred on November 9, when an informant for the Miami Police secretly recorded a conversation with a right-wing extremist named Joseph A. Milteer. Milteer outlined an existing plot to assassinate the President with
a high-powered rifle from a tall building. The Secret Service was informed of this threat on November 12. A scheduled motorcade for the President’s visit to Miami on November 18 was canceled.

It is obvious from the transcription of the secretly recorded conversation that this plot to kill the President was ongoing and flexible. Milteer stated, “It’s in the works . . . there ain’t any countdown to it. We have just got to be sitting on go. Countdown, they can move in on you—and on go they can’t. Countdown is all right for a slow prepared operation. But in an emergency operation, you have got to be sitting on go.” Though this statement presented an existing and persistent plot—information that was in the hands of the Secret Service—no effort was made to relay this threat to the agent in charge of preparations for the trip to Texas. (Transcripts of this recording were given to the Warren Commission and are in the National Archives in Washington, D.C.)

In light of the quick arrest of Oswald, an obvious patsy, it appears Milteer’s further statement that, “They will pick up somebody . . . within hours afterward . . . just to throw the public off,” was not guesswork.

Five days after the Secret Service was informed of the Milteer threat, and only five days before the President’s death, another
FBI teletype was reportedly received in the New Orleans FBI office. FBI Security Code Clerk William Walter received the message. It warned of a conspiracy, "to assassinate President Kennedy on his proposed trip to Dallas, Texas, November 22–23, 1963," and that "a militant revolutionary group" were the plotters. Milteer was connected with several radical and militant right-wing organizations and traveled extensively throughout the United States in support of their views.

FBI Agent Walter's charge that the FBI received information of a Dallas plot was denied by Harry Maynard of the New Orleans office.

The failure of government agencies to heed prior warnings of assassination plots against the President's life is well documented. Their inaction, and almost total neglect of precautionary measures, is appalling—if not suspicious. These agencies, however, are not alone in this regard. It appears that Louisiana authorities must share some responsibility for the Dallas assassination. Two days prior to November 22, 1963, they received information that two men were on their way to Dallas to kill the President. Of all the prior warnings of plots on the President's life, perhaps none is more chilling than the one given by former Ruby employee Rose Cheramie.

On November 20, 1963, Cheramie was
found bruised and disoriented, lying beside a road near Eunice, Louisiana. The state trooper who found her reported that, while driving her to the hospital, she described being abandoned by two men whom she perceived to be of Italian extraction. The men, she said, were on their way from Miami to Dallas to kill the President. The trooper described her to be lucid and her account to be quite believable. Several employees of the hospital confirmed that Cheramie had stated before the assassination that the President was going to be murdered.

As bizarre as it may appear, Louisiana State Police did not report this revelation to the Secret Service or other officials until after the murder of Oswald. Only then was Dallas Police Captain Will Fritz notified of this information. Fritz replied that he was not interested, and Louisiana authorities dropped the matter.

Rose Cheramie was killed on September 4, 1965, one of more than fifty individuals associated with the investigation of the Kennedy assassination who died within three years of that event. Her death, like her allegations concerning two men planning to kill the President, is shrouded in mystery.

Again, she was found injured and lying beside a road, and was taken to a nearby hospital. Her death certificate read DOA
(dead on arrival) in three places. Official hospital records, however, describe treatment of her injuries over a period of more than eight hours. Significantly, these records also describe a "deep punctate stellate" wound to her right forehead in addition to other injuries. The wound to Cheramie's forehead as described, according to medical textbooks, occurs in contact gunshot wounds—that is, when a gun barrel is placed against a victim's body and discharged. It is especially applicable to a gunshot wound of the skull in which the thin layer of skin overlying bone traps gases from the weapon and causes expansion between the skin and outer table of the skull, thus lifting up and ballooning the skin and producing tears of a stellate (starlike) or cruciform-appearing wound of entrance.

Unfortunately, the autopsy that could shed light on the cause of Cheramie's death cannot be found by the responsible authorities. Investigation of the alleged "accident" revealed no blood, flesh, or hair on the automobile involved. The driver charged with striking Cheramie swears that he did not hit her. He has also stated that upon stopping to render aid and to transport the victim to medical facilities, he saw a late-model red Chevrolet parked nearby. Cheramie's sister confirms the red Chevy story. She was told by investigating authorities that they too had seen the
automobile at the scene shortly before the accident as they made their usual patrol of the area.

Was the death of Rose Cheramie an accident or was it murder? We may never know. In either event, Louisiana authorities failed in their duty to report her warning to those charged with protecting the life of the President.

President Kennedy's philosophical approach to the prevention of his own assassination proved an accurate observation. He had scoffed at many of the measures designed to protect him, and his frequent travel and contact with crowds posed a major problem for the Secret Service. His policies were liberal and sometimes innovative. None of these traits, however, caused his death. That burden of guilt rests squarely on the shoulders of the agencies and officials sworn to law and order and charged with the responsibility of protecting the nation's leader.

Perhaps the Secret Service's negligence is best summarized in the House Select Committee on Assassinations' report which states, "President Kennedy did not receive adequate protection," and that the agency "was deficient in the performance of its duties," and "possessed information that was not properly analyzed, investigated or used . . . in
Charles A. Crenshaw, M.D.

connection with the President’s trip to Dallas.”

Parkland Hospital—Dallas

I was in the ready room reassuring a very groggy patient that the surgery would go well, and that he would be fine because he had the best surgeons in the country taking care of him. Of course, I wasn’t kidding. The self-assurance of a surgeon is mandatory when literally holding a life in his hands—when critical decisions and quick, skilled action are essential. The saying went, “Every surgeon who’s worth his salt is stuck for an answer to the question ‘who are the three best surgeons in the country?’ ” The dilemma was coming up with names for the other two.

That morning Dr. Tom Shires was in Galveston, Texas, attending a meeting of the Western Surgical Association. Standing in his place to assist me with the operation was Dr. Charles R. Baxter, a legend in his own time. Dr. Baxter was four years my senior, and had, along with Dr. Shires, greatly influenced my decision to become a surgeon. We were both from Paris, Texas. He had played the role of a big brother to me while we were growing up.

While the junior resident and intern who were to assist me were completing their prep duties, Dr. Baxter and I were at the scrub sink in the hall just outside the operating room, sterilizing our hands while we discussed the research we were conduct-
ing at the medical school on regional abdominal hypothermia.

Through ongoing research at Parkland Hospital aimed at reducing the number of deaths from shock due to trauma, we discovered that when chilled Ringer’s lactate sluice (salt water) is poured into the exposed abdomen, significant physiological changes rapidly occurred, improving the patient’s chances for survival. When four or five liters of Ringer’s lactate enter the abdomen, it serves two important functions. First, the core temperature of the kidneys is abruptly reduced, preventing the death of the organs caused by oxygen starvation from reduced blood supply. This avoided acute renal failure, which usually carried a 90 to 100 percent casualty rate. Second, the Ringer’s lactate is quickly absorbed through the peritoneum, then passed into the liver where it emerges as plasma look-alike. This is added protection for the patient in hemorrhagic shock when there is substantial blood loss.

As the body goes into hemorrhagic shock, which occurs from an inadequate volume of circulating blood, the vessels constrict and a vacancy we called the third space develops. In such a condition, the body’s sodium is lost into the cells. Sodium is necessary to maintain blood pressure and to expand cells for delivery of oxygen to the kidneys and other organs. Under trauma conditions, with significant blood loss, Ringer’s lactate supplements this process to minimize the possibility of kidney destruction, which brings on the renal shock. In 1963, there were only two kidney dialysis machines
Charles A. Crenshaw, M.D.

in the city of Dallas, and thus, this medical breakthrough was especially invaluable.

Thanks to the research on Ringer's lactate at Parkland Hospital and Southwestern Medical School, damage to the kidneys during trauma can still be prevented and lives are saved. This same medical technology was implemented throughout the world as standard procedure when treating trauma patients. For this important breakthrough, Drs. Tom Shires and Charles Baxter should have received the first Nobel Prizes at Parkland.

After Dr. Baxter and I had finished scrubbing, we entered the operating room where he loudly sang the Sugar Bear Cereal song he had heard while watching television with his sons. The nurses immediately broke into laughter, and whatever tension may have existed in that room instantly evaporated. It's easy to see why Dr. Baxter was the most loved man at Parkland.

We were wearing shoes with copper brads, and the nurses didn't wear nylon undergarments, precautions taken so that a charge from static electricity or a spark from the floor would not blow up the operating room. We were still using cyclopropane, an explosive type of anesthesia.

As the scrub nurse helped Dr. Baxter into his surgical gloves, he asked her if she had gotten "any" the previous evening, referring to sex, of course. Again, all present broke up in laughter. At that point, Dr. Kenneth Salyer, the junior resident, joined us in the operating room to assist in the surgery. Dr. Salyer had the worst job of all that day, which was to hold the liver back with a towelled
retractor while I performed the operation. Believe me, holding that liver for two hours is pure hell.

"Surgical 'B' is now in session," I announced as Pat Schrader, the scrub nurse, handed me a scalpel.

When I made the incision on the patient's right side, just below the ribs, Dr. Baxter remarked that all bleeding ceases in the end, which was a sarcastic implication that the patient might bleed to death in the time it took me to clamp the blood vessels. I never saw anyone do it fast enough to escape Dr. Baxter's vicious tongue.

I had cut through the layers of the muscle and was ready to enter the lining of the abdomen. After verifying that the bowel was not going to be punctured, as can occur when it rests just below this lining, I made a slice with scissors, exposing the abdominal cavity.

9:00 A.M.

Hotel Texas—Fort Worth

President Kennedy returns to the Hotel Texas for the Chamber of Commerce breakfast. As he crosses the street the President chats with Tarrant County Sheriff Lon Evans. Several minutes later Jacqueline arrives with Secret Service agents as the audience cheers.
Charles A. Crenshaw, M.D.

She is wearing a pink suit with navy lapels and a matching pink pillbox hat. The President looks irritated because her entry receives so much attention.

Meanwhile former Vice President Richard Nixon is at Dallas' Love Field, awaiting his flight out of Dallas. He has been in the city ostensibly to attend a board meeting of the Pepsi-Cola Bottling Company, which his firm represents. He was later to recall that his time in Dallas was November 20–21, 1963, and that he was not there on the day of the President's assassination. He, along with convicted Watergate burglar and CIA agent E. Howard Hunt, are the only two men encountered in subsequent years who do not remember where they were at the time of the assassination.

9:30 A.M.

Dallas

Nightclub owner Jack Ruby arises for the day and proceeds to downtown Dallas. Ruby, born Jacob Rubenstein in Chicago in 1911, had been a runner for mobster Al Capone in the late 1920s. Ruby's mob-related activities
continued when he moved to Dallas in 1947. As an antecedent to his move to Dallas, the Chicago mob attempted to bribe the Dallas sheriff and to take over gambling, prostitution, and other vices in Dallas. Ruby was to run these criminal activities and serve as liaison to Chicago’s underworld. In 1952, Ruby and two other associates purchased the Bob Wills Ranch House and renamed it the Vegas Club. In 1959, Ruby and another associate purchased a private club in the heart of downtown Dallas. A year later the club was renamed the Carousel Club and began to feature striptease shows. During this same period Ruby also became an informant for the FBI, a fact kept well hidden from the American public for approximately ten years. The Warren Commission denied Ruby’s strong organized crime ties despite overwhelming evidence. A later investigation by a Congressional committee confirmed these ties.

Julius Hardie, an employee of a Dallas electrical equipment company, is proceeding east on Commerce Street, nearing Dealey Plaza’s triple underpass. As was his custom when in that area, he attempted to get a glimpse of his father-in-law who often worked in the nearby railroad yard. He noticed three men on top of the underpass, two of whom were carrying “long guns.” Hardie called the authorities after the assassination and was vis-
ited by two FBI agents. He related his story to the two agents but never heard from them again. The FBI has no report of this incident in its files.

10:14 A.M.

Hotel Texas—Fort Worth

President Kennedy and Jackie return to their hotel suite, where the President calls former Vice President John Nance Garner, wishing him a happy ninety-fifth birthday. Moments later, Kennedy is shown the full-page advertisement in the Dallas Morning News, which is extremely critical of his administration and attacks him personally.

Parkland Hospital—Dallas

"Keep the goddamn liver out of the way," I barked at the junior resident. Dr. Salyer's hand was already tired from having to apply continuous pressure to the inside of the abdomen. The operation was progressing smoothly, and the patient was stable. As I continued through the procedure, I asked Dr. Baxter, "Are you going to take off early, go downtown, and watch Kennedy's parade?"
Dr. Baxter shook his head and replied that the only way he would see "that son of a bitch" would be if he came to the back door of the hospital. The back of Parkland was the emergency entrance, and Dr. Baxter was the staff surgeon in charge of the emergency room. His reference to the President of the United States wasn't as disrespectful as it might seem, considering Baxter called everyone a son of a bitch. It was the personal pronoun he used for man and objects alike.

Dr. Baxter continued by asking if I thought Jacqueline was as sensuous as she was (and still is) beautiful. My reply was in the Baxter tradition. "If she is, the President is the luckiest son of a bitch in this world."

10:30 A.M.

Dallas

At the office of the Dallas County Sheriff's Department, at the corner of Main and Houston overlooking Dealey Plaza, longtime sheriff Bill Decker meets with his deputies. He instructs them to remain outside the building, but stresses that they are to take absolutely no part in the security of the motorcade. Reportedly, these unusual orders had been deliv-
ered to Decker via a phone call from a still unknown source in the nation's capitol.

10:40 A.M.

Hotel Texas—Fort Worth

President Kennedy's motorcade leaves the Texas Hotel for Carswell Air Force Base in Fort Worth for the short thirteen-minute flight to Dallas.

10:50 A.M.

Dealey Plaza—Dallas

Twenty-three-year-old Julia Ann Mercer, driving west on Elm Street, enters Dealey Plaza, a small parklike area just west of the downtown section of Dallas. She passes the Texas School Book Depository Building while heading toward the triple underpass. In front of her, blocking traffic, is an illegally parked pickup truck in the right lane. The vehicle is stopped with its right wheels on the sidewalk and its left side blocking her lane. While Mer-
cer is behind the truck waiting to pass, she observes a white male wearing a plaid shirt stepping out of the passenger’s side and walking around to the truck’s side-mounted toolboxes. There he removes what appears to be a rifle wrapped in paper and proceeds to walk up the grassy embankment toward a wooden fence. Finally, upon being able to go around the truck, she looks into the face and locks eyes with its driver.

Later that same day, after the assassination, Mercer gave an affidavit at the Dallas County Sheriff’s office where she was interrogated for several hours by uniformed officers, as well as plainclothes personnel whom she believed to be federal investigators.

Early the following morning, FBI agents came to her apartment, requesting that she accompany them back to the sheriff’s office. There she was shown approximately a dozen photographs. They requested that she pick out any she recognized as being the men she had seen in the pickup truck. She selected two photographs from the group, but was given no information as to their identity.

On Sunday, the day following her identification, she viewed television coverage of the Oswald shooting. She immediately identified Ruby as the driver of the truck and Oswald as
the man with the rifle—the same men she had previously selected from the FBI photographs.

When the subject of Mrs. Mercer’s information came up before the Warren Commission, Secret Service Agent Forrest Sorrells testified he decided not to investigate her claim because “... this lady said she thought she saw somebody that looked like he had a gun case. But then I didn’t pursue that any further because then I had gotten the information that the rifle had been found in the building and shells and so forth.”

Parkland Hospital—Dallas

After we had finished suturing the incision and dressing the abdomen, the patient was transported to the recovery room. I smoked a cigarette and drank coffee in the lounge with Dr. Baxter. I then walked down the hall to the recovery room to make sure my patient was still stable and to write postop orders.

11:03 A.M.

Honolulu

Across the Pacific Ocean, six members of the President’s cabinet leave Honolulu for
Japan. The prior day, other members of the President's cabinet had been meeting in Honolulu for a nine-hour conference on Vietnam. This group of high-level political and military policymakers had decided to step up military operations against Communist insurgents in this Southeast Asia country. This was in direct conflict with the Presidential decision to reduce U.S. troop strength in the area.

It is highly unusual, if not unheard of, for so many members of the Presidential cabinet to be away from the nation's capitol at a given time.

Parkland Hospital—Dallas

The operation had been completed, and the patient was stable. I was in a good mood because in just a few hours I would be going home. We were closing the abdomen by carefully suturing the muscles in a layered manner as we worked our way to the surface of the belly. With the critical part of the operation completed, Dr. Baxter was ready to get out of there and smoke a cigarette.

During the two hours we had been in surgery, in excess of twenty patients had been treated in the emergency room.
11:40 A.M.

Love Field—Dallas

Dallas Police Chief Jesse Curry meets President Kennedy at Love Field. The President is impressed with the turnout and exclaims, "This doesn't look like an anti-Kennedy crowd."

Five minutes later the limousine leaves Love Field for downtown Dallas. Secret Service Agent William Greer is driving the automobile. Governor John Connally and his wife, Nellie, are in the jump seat. The President and Jacqueline sit together in the rear. Close behind the Presidential limousine is the Secret Service follow-up car carrying ten Secret Service agents. Vice President Lyndon Johnson and Senator Ralph Yarborough are riding together in a convertible to the rear of the Secret Service.

Parkland Hospital—Dallas

After finishing in the recovery room, I stepped back down the hall to get a cup of coffee in the lounge and to thank Dr. Baxter for assisting me with the operation.
12:00 noon

Dallas Morning News Building—Dallas

Reporter Hugh Aynesworth sees Jack Ruby at the Dallas Morning News Building. Ruby later uses the statements of Aynesworth and other employees of the newspaper as confirmation as to his whereabouts during the assassination. Three days after the assassination, however, Aynesworth told the FBI that "Ruby was seen there ... but was missed for a period of about twenty to twenty-five minutes," and that "he had no information as to where Ruby had gone during this interval of time, nor did other employees. Shortly after Ruby had been missed, people began to come to the office of the newspaper announcing the assassination of President John F. Kennedy, and Ruby appeared shortly thereafter and feigned surprise at this announcement and gave some show of emotion over the news that had been received." Aynesworth also advised that "In view of the fact that the Dallas Morning News Building is removed only about four blocks from the point where the Presidential motorcade passed, I could not understand why if Ruby had a love and devotion to the President as he claims he has, he had not walked this short distance
Charles A. Crenshaw, M.D.

for the purpose of seeing the President pass by."

Dealey Plaza—Dallas

While the motorcade proceeds along its journey to the Trade Mart, suspicious activities continue to occur in Dealey Plaza. Railroad supervisor Lee Bowers, Jr., from his position in a railroad tower behind Dealey Plaza's wooden fence, observes three strange out-of-state cars cruise slowly in and out of his area. Each automobile is driven by a white male, one of whom appears to be talking over a hand-held microphone.

Ed Hoffman, off work for a dental appointment, realizes he is near the parade route and stops his car on Stemmons Freeway west of the Depository, in hopes of seeing the President. From this vantage point he is able to view the area behind the wooden fence. There, he notices two men standing a few feet apart, looking over the fence.

Carolyn Walther, on her lunch break from a nearby dress factory, is standing at a position catty-cornered to the Texas School Book Depository in front of the Dallas County Records Building. She sees two men, one holding a rifle, in the southwesternmost window of the Depository's sixth floor. High-schooler
Arnold Rowland, a few feet south of Walther, also notices the rifleman in that position. Meanwhile, unemployed steelworker Richard Carr is job hunting on the seventh floor of the new courthouse building being constructed at the corner of Houston and Commerce. He, too, notices two men on the sixth floor.

**12:15 P.M.**

*Dealey Plaza—Dallas*

It is approximately fifteen minutes prior to the arrival of the motorcade into Dealey Plaza as Jerry Belknap, dressed in army fatigues and standing on the west side of Houston Street, suddenly faints. An ambulance is dispatched to take the twenty-three-year-old part-time newspaper employee to the hospital. Ten minutes later (and five minutes before the shooting), C. L. Bronson sees the arrival of the ambulance to pick up Belknap. From his position, at the corner of Main and Houston, he records this commotion with a home movie camera. In doing so, he also captures what appears to be the movement of two and possibly three people in the
easternmost sixth-floor Depository windows. Belknap is taken to Parkland Hospital, but disappears before treatment. His background is never checked, and Bronson's film is never analyzed.

Parkland Hospital—Dallas

After hearing another one of Dr. Baxter's overripe jokes, I finished my coffee and walked past the double doors into the surgical ward. I pulled some charts, entered the doctors' room next to the nurses' station, sat down at the desk, and began writing orders. I remember how upbeat I was as I wrote out those instructions, knowing all the while that I had the afternoon and evening free.

12:25 P.M.

Texas School Book Depository

Depository employee Carolyn Arnold sees Oswald on the first floor near the front door of the building.
12:29 P.M.

Motorcade—Dallas

Geneva Hine, the only employee in the Depository’s second-floor offices, observes the electrical power and telephone system go dead.

The Dallas Police radio system’s Channel One, reserved for officers participating in the security of the President, is suddenly immobilized.

President Kennedy’s limousine passes the Dallas County Courthouse as the motorcade continues north on Houston Street. All along the street and from the windows of the buildings people cheer and wave to the President. The Texas School Book Depository is just ahead. Nellie Connally turns and remarks to the President, “Mr. Kennedy, you can’t say that Dallas doesn’t love you.”

Of course, not all the citizens of Dallas loved the President, as could be said of any city. But Dallas has received undue condemnation for its perceived role in President Kennedy’s death. While Dallas had its radical element, the city itself was incidental in the assassination. The executioners of John Kennedy were determined to eliminate him
whether it be in Chicago, Miami, Dallas, or any other location. They were "sitting on go."

12:30 P.M.

Motorcade—Dallas

President Kennedy's limousine turns west onto Elm Street, passing the Texas School Book Depository on the right, and slowly proceeds down the grade leading to Stemmons Expressway. Seconds later, shots ring out. The President clutches his throat. Governor Connally flashes a look of anguish. To the horror of the people standing there, the President's head appears to explode as a bullet rips through his skull. People are running, screaming, and covering their children and loved ones to protect them from the hail of bullets. Jacqueline climbs out onto the back of the limousine to retrieve a piece of her husband's head. Secret Service Agent Clint Hill, who is following closely behind, jumps onto the trunk of the car and pushes her back into her seat as they speed away toward Parkland Hospital.

Pipe-fitter Howard Brennan and fifteen-
year-old Amos Ewins, from their positions on the south side of Elm Street, see a man fire from the sixth-floor easternmost window of the Depository directly in front of them. S. M. Holland, railroad track and signal supervisor, along with several fellow employees, is standing on the triple underpass overlooking Elm Street. Each sees a puff of smoke from the area of the wooden fence, as does Lee Bowers in the nearby railroad tower. Cheryl McKinnon, a college journalism major planning to write about the President's visit, is standing on the north side of Elm Street, and schoolteacher Jean Hill, positioned opposite her across Elm, each witnessed the smoke from the area of the fence. Ed Hoffman, from his vantage point on Stemmons Freeway, watches a man fire a rifle over the fence toward the approaching motorcade.

Dress manufacturer Abraham Zapruder, from his position atop a low concrete pedestal located on the north side of Elm Street near the wooden fence, records the President's assassination with his home movie camera. He hears shots coming from in back of him. He watches in horror as the President's skull explodes in a shower of blood and brain matter and sees him slammed violently backward and to the left. (Zapruder's filming of this fatal moment was strategic. He
Charles A. Crenshaw, M.D.

recorded for history the President’s reaction to the volley of shots that struck him in these few short seconds. Significantly, it shows the President’s head and upper body being thrown backward toward the rear of the limousine at a speed estimated at 80 to 100 feet per second. This violent movement is consistent with a shot from the wooden fence to his right front—not the Book Depository—to his right rear.)

Nightclub singer Beverly Oliver is standing on the south side of Elm Street across from the wooden fence and films the entire assassination with her 8-millimeter camera. She too observes the puff of smoke from the fence. Unfortunately, this valuable film evidence was confiscated by men identifying themselves as government agents. The film has never surfaced. A film taken from her position would have provided the most comprehensive coverage of the entire assassination, scanning the Texas School Book Depository and the wooden fence, at the precise time of the shots.

In all, 277 of the more than 700 witnesses to the shooting have been identified; 107 of these 277 have given their statements as to the origin of the shots that killed the President. Seventy-five percent, or 77 of the 107, reported that at least one shot came from the President’s right front—the area of the
wooden fence. Though the Warren Commission stated emphatically that all of the shots were fired from the Depository building, to the President’s right rear, the majority of witnesses refute this conclusion.

Building engineer J. C. Price is on the roof of the Terminal Annex Building on the south side of Dealey Plaza. He sees a man run from the area behind the wooden fence. Price stated that the man had something in his right hand and “was running very fast, which gave me the suspicion that he was doing the shooting.”

Richard Carr, still on the seventh floor of the new courthouse in the aftermath of the shooting, watches as two men run from behind the Texas School Book Depository. The men enter a waiting station wagon and speed off north on Houston Street. Twenty-year-old James Worrell, Jr., witnesses the assassination from the corner of Elm and Houston and panics as the shooting begins. He quickly races northward, up Houston Street, where he sees a man exit from the back door of the Depository and walk quickly south on Houston.

Meanwhile, teacher Jean Hill, who has just seen the President’s head explode a few feet in front of her, notices a man running from the area of the wooden fence. (In her 1964 Warren Commission testimony she would
state that the fleeing man looked like Jack Ruby.) She quickly crosses the street in pursuit, but is stopped by a man identifying himself as a Secret Service agent and is told that she can go no farther. Hill is one of several witnesses encountering men producing Secret Service identification in that area.

Several feet west of Jean Hill, mail-service owner Malcolm Summers drops to the ground as the shots ring out. Crossing Elm Street to the area of the wooden fence, he is stopped by a man in a suit with an overcoat over his arm. The man reveals a small automatic weapon under the overcoat and tells Summers, "Don’t you’ all come up here any further. You could get shot."

Dallas policeman Joe Smith is directing traffic at the intersection of Elm and Houston at the time of the shooting. Believing that the shots came from the area of the wooden fence or overpass, he races past the Depository. He, too, comes face to face with a man who identifies himself as Secret Service. Moments later, Police Sergeant D. V. Harkness, while assisting in sealing off the area, observes several "well-armed" men dressed in suits who tell him they are with the Secret Service.

Though it is quite logical that Secret Service agents would be present in the area of a Pres-
idential appearance, the record firmly establishes that none of the twenty-eight agents present in Dallas that day were ever on foot in Dealey Plaza before, during, or immediately following the shots. All of the agents in the motorcade continued to Parkland Hospital and only one returned to the area later in the afternoon.

**Parkland Hospital—Dallas**

As I ordered additional lab tests for a patient with postop complications, a nurse passing by stopped and spoke to me. I returned her greeting, and she disappeared around the door as she continued on her mission.

**12:31 P.M.**

**Dealey Plaza—Dallas**

Still on Stemmons Freeway, Ed Hoffman continues to watch as the rifleman behind the wooden fence runs westward, passes the weapon to another man, then turns, walks calmly in the opposite direction, and disappears. The man taking the weapon quickly
breaks it down, places it in a case, and proceeds slowly northward along the railroad tracks. He, too, disappears.

Sergeant Tom Tilson, an off-duty Dallas policeman, and his daughter are in his car just west of the triple underpass. It is a few minutes after the shooting. They watch as a man in dark clothing comes down the railroad embankment to a black automobile. He throws something into the backseat, hurries around to the front, gets into the car, and speeds off westward. Thinking this suspicious, they pursue the vehicle but lose it in the traffic. The man, Tilson later says, looked and dressed like Jack Ruby.

12:32 P.M.

Texas School Book Depository

Building superintendent Roy Truly and policeman M. L. Baker race into the Depository immediately following the shots. They encounter Oswald in the second-floor lunchroom drinking a Coke. It has been approximately ninety seconds since the last shot was fired. Oswald appears calm and unafraid. Later the Warren Commission is to
conclude, rather illogically, that this is the man, who, after just having killed one of the world’s most powerful men, now hides the weapon, races down four flights of stairs, pops a soft drink, then casually greets a police officer—not even out of breath—all in ninety seconds.

12:33 P.M.

Washington, D.C.

A breakdown in the telephone system in the nation’s capital occurs. It will not be restored for almost an hour.

A short time later, aboard the military aircraft carrying six members of the President’s cabinet to Japan, a teletype message reports that shots have been fired at the President. With specific procedures for such an emergency, officials attempted to reach the White House Situation Room. They were prevented from doing so because the official code book was missing from its special place aboard the plane.
The telephone rings at Parkland’s emergency room nurses’ station. The Dallas Police Department advises Doris Nelson, head nurse in emergency, that President Kennedy has been shot and is en route to the hospital. Nelson immediately orders personnel to prepare Trauma Room 1 for the President’s arrival.

I had just completed writing instructions on the first chart when I heard the unbelievable over the public address system. “Paging Dr. Tom Shires. Paging Dr. Tom Shires,” the voice urgently uttered. I couldn’t have been more shocked. I simply couldn’t believe I had heard it.

Two things never happened at Parkland—facelift surgery and the chief of surgery being paged over the intercom. If someone needed Dr. Shires, a messenger was sent. Hearing Dr. Shires’ name echoing from the ceiling speaker scared me. I was concerned that one of the patients Dr. Shires had
entrusted to me in his absence was experiencing upper gastrointestinal hemorrhaging. I immediately picked up the telephone and dialed "O" to answer the page.

"Mert, this is Dr. Crenshaw. Dr. Shires is out of town. What do you need?"

"Dr. Crenshaw, the President has been shot!"
After a moment of intense silence, I replied, "If you're kidding me, I'll kill you."

"This is no joke, Dr. Crenshaw."

Mert was a buxom woman in her fifties who liked to play practical jokes. But the panic in her voice told me she was serious.

A bone-chilling sensation rushed through my body as I thought of going down to emergency and treating the President of the United States. At that instant any lingering question of why I had become a surgeon was answered definitively once and for all.

I slammed down the phone, jumped from my chair, and bolted through the double doors into the surgical area toward the stairwell leading to the emergency room two floors below us. Dr. Robert McClelland was standing in the hall, perusing the surgical scheduling board located directly across the hall from the doctors' lounge. When he looked up and saw me approaching in a full gallop, a perplexed expression covered his face.

"Bob!" I exclaimed as I came charging up to where he was standing. "The President's been shot; you've got to come with me."

When Bob heard those words, his expression changed to one of astonishment. Without breaking
stride, I grabbed him around the waist and propelled him along until he was running with me. We sprinted past the operating rooms, through the anesthesia conference room, and through the doors into the stairwell. Dr. Ken Salyer, who had sensed the urgency of the moment by our unusual behavior, followed us down to the emergency room. He later told me that was the only time in his life that he had seen either Dr. McClelland or me run anywhere.

Two Secret Service agents burst through the swinging doors into the emergency room and asked for gurneys for the President and Governor Connally. Dr. Bill Midgett, a second-year ob-gyn resident, who had delivered Marina Oswald’s baby on October 20, 1963, only about a month earlier and two days before Lee Harvey Oswald’s birthday, was the first doctor to encounter the President outside the emergency room. Several moments later, Dr. Midgett and several nurses rolled the President into Trauma Room 1 with Jacqueline walking at his side. The President was logged into the register as patient No. 24740 at 12:38 P.M. Governor Connally was logged in as patient No. 24743, an indication that other patients were being admitted and treated in the emergency room during the time when the President was being wheeled in.

As I leaped down the stairs, Dr. McClelland at my side, I had a terrible fear that I would be the only resident doctor in the room. I didn’t know it, but Bob had a similar thought, fearing that he would be the only staff doctor there.

With labored breath Dr. McClelland asked me
what had happened. I remember hearing the coins jingling in his pocket with each step.

"I don't know. I took Shires' page, and Mert told me that Kennedy had been shot."

Once we reached the bottom of the stairwell, we opened the door and rushed into the emergency room. There is always commotion around trauma, but what I saw was sheer bedlam. As we flew by the nurses' station, I yelled, "Which room?" A nurse with tears streaming down her face raised one finger.

I looked to my left and saw a man in a suit running. To my amazement, another man in a suit jumped in his path and smashed a Thompson submachine gun across his chest and face. The first man's eyes immediately turned glassy, and he fell against a gray tile wall, and slithered to the floor unconscious. When I heard that gun slam against his face, I just knew the man's jaw was broken. Normally, I would have rushed over and treated the poor guy, but the President of the United States was waiting for me, and his condition was worse than broken bones. I was to learn later that the man with the gun was a Secret Service agent, and the one who had been hit was an FBI agent. It was a goddamn madhouse in the emergency room... people running, yelling. Everyone suspected everyone else—complete and utter paranoia—that's the only way to describe it.

As I turned to continue toward Trauma Room 1, there was Lyndon Johnson, being ushered into one of the minor-medicine cubicles, which were located past the nurses' station and partitioned by sliding
curtains. His face was ashen, and he was holding his chest. Only recently, he had had a coronary, and I was afraid he was having another heart attack. Behind the Vice President was Ralph Yarborough, crying.

12:40 P.M.

Dealey Plaza—Dallas

Back in Dealey Plaza, Patrolman J. W. Foster leaves his station atop the triple underpass and moves to the area behind the wooden fence. There he discovers footprints and cigarette butts near the spot where witnesses observed the puff of smoke during the shooting. Continuing around the fence to Elm Street, Foster crosses the thoroughfare to a manhole where witnesses have gathered and where the ground has been disrupted. He is joined by Deputy Sheriff E. R. Walthers and an unidentified man wearing a suit and carrying an overcoat on his arm. The man is later identified by Dallas Police Chief Jesse Curry as an FBI agent but refused to reveal his name. As Foster squats near the manhole and points to the open southwesternmost sixth-floor window of the Book Depository,
the "FBI agent" reaches down to the disrupted ground area and retrieves a spent bullet. Standing and turning, the "agent" places the bullet in his pants pocket, and moves away, disappearing into the crowd. This "agent" has never been identified and the bullet never seen again.

Parkland Hospital—Dallas

Moments later, Bob and I entered Trauma Room 1. The first person I came face to face with was Jacqueline Kennedy, who was standing just inside the door in pensive quietness, clutching her purse, her pillbox hat slightly askew. She turned and gazed at me, then refocused her attention on her husband. The look on her face forever marked my memory. Anger, disbelief, despair, and resignation were all present in her expression. I whispered, “My God, my God, it’s true.”

In 1963, President Kennedy and Jaqueline received the same kind of attention that Prince Charles and Lady Di do today. I had read stories in newspapers and magazines that claimed the President and the First Lady no longer cared for one another, that the perpetuation of their marriage was a necessity because of the Presidency. Human tragedy strips away the facade, exposing the person’s core of true feelings and emotions. In all the sentiments I have seen displayed and heard expressed in my thirty years of practice by people
grieving and hurting over trauma victims, I never saw or sensed more intense and genuine love than Jacqueline showed at that moment toward her dying husband.

Drying blood caked the right side of Jacqueline’s dress and her leg. Her once-white gloves were stained almost completely crimson. If she hadn’t been standing, I would have thought she had been shot, too.

As Dr. McClelland and I approached, Dr. Malcom Perry, the assistant professor of surgery, blurted that he and Dr. Jim Carrico, the physician who had first entered the room, had already inserted an endotracheal tube (breathing tube) down the President’s throat.

In astonishment, I beheld the President of the United States lying before me. Blood was caked on his steel-gray suit, and his shirt was the same crimson color. Even in that condition, his charisma filled the room. He was a larger man than I had imagined him. In fact, he filled the entire gurney. For someone who had been sickly most of his life, the President looked strong and substantial, just what you expect in a man who had achieved that degree of success.

I was standing at about the President’s waist, making a quick inspection of his general appearance. His face was unmarked and exquisite. His eyes were open and divergent. They were still and devoid of life. I immediately became pessimistic.

Then I noticed that the entire right hemisphere of his brain was missing, beginning at his hairline and extending all the way behind his right ear.
Pieces of skull that hadn’t been blown away were hanging by blood-matted hair. Based upon my experience with trauma to the head from gunshots, I knew that only a high-velocity bullet from a rifle could dissect a cranium that way. Part of his brain, the cerebellum, was dangling from the back of his head by a single strand of tissue, looking like a piece of dark gray, blood-soaked sponge that would easily fit in the palm of a hand.

Blood was still seeping from the wound onto the gurney, dripping into the kick bucket on the floor. Seeing that, I became even more pessimistic. I also identified a small opening about the diameter of a pencil at the midline of his throat to be an entry bullet hole. There was no doubt in my mind about that wound. I had seen dozens of them in the emergency room. At that point, I knew that he had been shot at least twice.

Other doctors were rushing in to help. Drs. Baxter and Paul Peters, assistant professor of urology, had come from the medical school, and Dr. Salyer had followed us from the second floor. Instinctively, I took the right leg. Dr. Salyer was stationed at my side to assist me. Everyone, physicians and nurses alike, knew what to do, because we had been through this procedure hundreds, if not thousands, of times. But I believed, as I think every doctor in Trauma Room 1 thought, that the President was dead from the very beginning. But goddammit, he was the President of the United States, and we had to do something. After all, we were surgeons.

Drs. McClelland and Ron Jones were stationed at the left arm and chest; Drs. Baxter and Peters
took the right side of his torso. With a distressed look on his face, Dr. Baxter glanced at me and shook his head in amazement. There was no doubt in my mind that he was referring to his earlier comment about meeting the President at the back of the hospital.

Turning to my right, I noticed that Jacqueline was still standing in the room. I wasn’t sure if there was anything we could do to save her husband, but I didn’t want her to witness what we were about to do to him. “Mrs. Kennedy, I think you should step outside,” Dr. Baxter said. Without taking her eyes off the President, she turned and walked from the room, watching him until she disappeared through the door. I was relieved.

As I turned back to the President, I spotted another problem. Clint Hill, the Secret Service agent who had pushed Jacqueline back into the car, was rambling around the room in a wild-eyed, disoriented fashion, waving a cocked and ready-to-fire .38 caliber pistol. There we were, getting ready to work on a man who had just lost half his head from a bullet, and we had a crazed man running around with a loaded gun. I didn’t know what he was going to do.

Hill had failed to do his job, which was to protect the President of the United States. My concern at that moment was that he would prevent us from doing our jobs, which was to give the President whatever chance we could.

“Baxter,” I said as the nurses rushed to wheel into place the portable tables that contained cut-down and chest-tube trays, “what are we going to
do about him?” Before Dr. Baxter could say any-
thing, nurse Doris Nelson, supervisor of the
emergency room, a heavyset, granite-faced, no-
nonsense woman, turned to Hill and snapped,
“Whoever shot the President is not in this room.”
Hill didn’t respond. “Look,” she persisted, “he’s okay, he’s okay, he’s okay,” she repeated as she
pointed to each doctor. “Now, put away the gun so that we can get to work.”

Hill simply vanished. I don’t remember seeing him again. Years later, I was informed that he had
to be institutionalized because of a nervous break-
down. Hill’s behavior in Trauma Room 1 told me
that he had already flipped out. Reports were that
as the President’s limousine sped away from downtown Dallas, he was ferociously beating his fist
against the trunk of the car in anguish over the assassination.

While Nelson had been talking to Hill, I removed
the President’s shoes and right sock, and began
cutting off his suit trousers, with nurses Diana Bow-
ron and Margaret Hinchcliffe assisting. Don Curtis,
an oral surgery resident, was doing the same thing
to the left limb. I noticed that one of the oxfords
that I had tossed to the side of the room had a lift
in the sole. The President’s right leg was three-
quaters of an inch longer than his left leg.

After we had cut away his suit pants, we un-
strapped his back brace and slung it to the wall
and out of the way. When the brace landed on the
floor, it remained upright on its side. During World
War II, the President had injured his back in a PT-
boat accident, requiring the steel harness that be-
came a permanent part of his attire. Articles of clothing were flying throughout the room as we disrobed him. His coat and shirt were simultaneously cut away.

Usually, trauma victims are stripped of all clothing so that an injury will not be overlooked. But no one ever attempted to remove the President's briefs. I think it was out of respect for the man, the dignified position he held, and the principles for which he stood that we subconsciously didn't want him lying there naked. In addition, with the horrendous head wound he had sustained, we weren't concerned with the lower part of his body. If we could have stabilized him, there would have been plenty of time to check for additional injuries.

The President's skin had a bronze cast to it. At first glance he appeared to have a golden tan. But his coloring was not sun related. Rather, it was a physiological phenomenon. Dr. Carrico remembered reading that the President had Addison's disease, because he had had tuberculosis of the adrenal glands. Under such a condition, the skin develops a dark tint. For this problem the President took steroids to compensate for the hormones the glands failed to manufacture. Admiral George Burkley, Kennedy's personal physician, traveling with the Presidential party, gave Dr. Carrico three 100-mg vials of Solu-Cortef from the President's bag.

Today, it is hard to fathom that as recently as 1963, the President of the United States could be brought to a trauma hospital and the attending physicians would not have the benefit of knowing prior to his arrival his blood type or medical history. That
was exactly the situation when President Kennedy was wheeled into Parkland. As a matter of policy, the government did not furnish such information to anyone. One of the President’s Secret Service agents, Roy Kellerman, informed a nurse that President Kennedy’s blood type was O, RH positive.

After the Kennedy assassination, the procedure changed drastically. Now, when a President travels, a designated hospital in the city where he is visiting must maintain fully equipped emergency and operating rooms with trauma and surgical teams ready to go. In addition, the President’s complete history is kept in the hospital’s computers so that all necessary information is ready for immediate use. During the 1970s, when President Ford was in Fort Worth, I was advised by the government that John Peter Smith Hospital was to be on alert as the designated trauma hospital. The procedures we followed would have given us every conceivable advantage to take care of the President had there been an emergency.

After we had removed the President’s clothing, we were ready to begin the ABC’s of trauma care—A is airway, B is breathing, C is circulation. I placed my hand on the femoral artery located at his groin. “He may have a pulse,” I announced as I felt a possible movement of the artery. “No blood pressure,” said a nurse who was monitoring the President’s vital signs. “I think I’ve got a heartbeat here,” someone else said. Except for an occasional observation or instruction, there wasn’t much talking in Trauma Room 1. Everyone was in awe of the President, and the eminence of his position had a silencing effect upon us all.
Kennedy was barely breathing. The bullet that entered his neck had pierced the windpipe. Dr. Carrico had forced an endotracheal tube down his throat.

While Dr. Carrico had been performing this procedure, three cutdowns (insertion of a plastic tube in the vein to give rapid infusion of fluids intravenously), one arm and both legs, were to start Ringer's lactate because of blood loss (hemorrhagic shock). Dr. Salyer was assisting me with the cutdown on the right leg, and Dr. Curtis began the same surgery on the left limb.

Depending upon the condition of the patient and the severity of his wounds, blood and Ringer's lactate are administered through an IV by sticking a needle into the vessel without doing cutdowns. But when massive amounts of these fluids are needed, an eighteen-gauge catheter (about the size of a pencil lead) is surgically placed directly into the vein by a cutdown procedure in that area.

After I had put on surgical gloves, a sterile sheet with a small window hole was spread over the area that had been prepped, which was on the inside of the President's leg, about two inches above his ankle. I was handed a scalpel, and I made a small incision to expose the saphenous vein. I then clamped off the blood flow and ligated the vessel leading to the foot. After making a small nick in the saphenous vein, I inserted a catheter toward the heart, then tied the space between the vessel and the catheter to prevent leakage. I plugged the IV into the flange of the catheter, the clamp was removed, and Ringer's lactate began flowing. During
this ten-minute period, cutdowns had been completed on one arm and two legs, and fluids were moving through the President’s body.

When we saw blood frothing around the President’s neck wound, it became clear that the endotracheal tube had failed to increase the air volume in his lungs. Dr. Perry decided to perform a tracheostomy on the President’s throat, where the bullet had entered his neck, between the second and third tracheal cartilages. After Dr. Perry made a small incision, Drs. McClelland and Baxter helped ease in the tube. The procedure requires more than one person, because the endotracheal tube must be lifted slightly to allow the other tube to slide down the throat.

Moments later, Drs. Baxter and Peters began inserting an anterior chest tube on the President’s right side, and Drs. Jones and McClelland were doing the same thing on the left side to further assist in his breathing by expanding his chest cavity.

The doctors inserted the chest tubes into the President’s body by making incisions between the ribs on both sides of his chest in the mid-clavicular lines, which are located at the shoulder blade level. Trocars, which are blunt, oblong instruments surrounded by metal tubes, were then plunged through the incisions into his chest cavity. The trocars were then pulled out, and latex rubber tubing with holes in the sides to allow air to pass were fed down through the metal sheaths into the chest cavity. The other ends of the rubber tubing were put into water-sealed drainage to create negative pressure to expand the lungs.
It had been almost twenty minutes since the President had been brought in. A tracheostomy had been performed, and he was on an automatic breathing machine (anesthesia machine); the endotracheal tube, which had been placed down his throat by Dr. Carrico, had been removed after the tracheostomy; and two anterior chest tubes had been inserted to get air to his lungs so that oxygen would be available for his organs, especially his kidneys and brain (or what was left of it). And to transport the oxygen to the President's brain and organs, we had improved his circulation by making the three cutdowns. We had fluids, "O" negative blood and Ringer's lactate flowing into one arm and both legs through the enlarged portals. The ABC's of trauma care had been completed.

I walked to the President's head to get a closer look. His entire right cerebral hemisphere appeared to be gone. It looked like a crater—an empty cavity. All I could see there was mangled, bloody tissue. From the damage I saw, there was no doubt in my mind that the bullet had entered his head through the front, and as it surgically passed through his cranium, the missile obliterated part of the temporal and all the parietal and occipital lobes before it lacerated the cerebellum. The wound resembled a deep furrow in a freshly plowed field. Several years later when I viewed slow-motion films of the bullet striking the President, the physics of the head being thrown back provided final and complete confirmation of a frontal entry by the bullet to the cranium.

When I saw the severity of the head wound, I
thought that everything we had done for him during those twenty minutes was a complete waste of time. It was a four-plus injury, which no one survives. (In emergency medicine, injuries are described as one-plus, two-plus, etc. A four-plus injury is a worst-case scenario.) Correspondingly, we made a four-plus effort to change that statistic. If President Kennedy had, in some miraculous way, survived the attack, he would have remained in a perpetual vegetative state. Never again would he have uttered another sound or opened his eyes.

Dr. Kemp “High Pockets” Clark, a six-foot six-inch-tall neurosurgeon and associate professor and chairman of the Neurosurgery Division, entered the room, put on a pair of rubber gloves, and examined the President’s cranium. I remember Dr. Clark frowning while shaking his head in despair as he looked on.

“Kemp, tell us how bad that head injury is,” Dr. Baxter said, “because we are losing him.”

“My God, the whole right side of his head is shot off,” Dr. Clark replied. “We’ve got nothing to work with.”

Dr. M. T. “Pepper” Jenkins, professor and chairman of the Anesthesia Department, and other anesthesiologists hooked up a torpedo (a machine that measures heartbeats) to the President. When it was switched on, the green light moved across the screen in a straight line, without a hint of even the slightest cardiac activity. Dr. Clark noted that the President’s eyes were fixed and dilated. Glancing at us, Dr. Clark again shook his head, indicating that it was too late.
Dr. Perry, bless his heart, just wouldn't give up. He began closed-chest cardiac massage on the President, while Dr. Pepper Jenkins continued to administer pure oxygen. None of us wanted to quit. When Dr. Perry's hands got tired, Dr. Clark took over. But in a few moments, it became clear that absolutely nothing could be done to save the man, and all efforts ceased. Dr. Fouad A. Bashour, associate professor of internal medicine, quickly connected a cardiotachy scope, which was a more sensitive machine than the torpedo, to the President. Again, the straight green light traversed the scope. Jenkins reached over and closed the valve to the anesthesia machine. We had just witnessed the most tragic event imaginable, the President's death.

As I panned the room, it took on a coldness, an ugliness it never had before. The gray wall tiles looked impersonal, almost offensive. Against the somberness of the black rubber floor, bloody gauze and bandages, empty bottles, boxes, paper, pieces of tubing, and the President's clothing were strewn everywhere. The artifacts of pain and death underscored the darkness of the moment, the sorrow within our hearts. Forever lodged in my memory was the dispassionate visage of that chamber.

Having minored in history and being a Civil War buff, I couldn't help thinking of Abraham Lincoln, another President brutally killed, shot in the head. Suddenly, I identified with the helpless feeling Lincoln's physician had surely experienced. I felt sorry for him, because I was feeling sorry for myself and for everyone else in the room.
I later considered other bizarre similarities in the deaths of the two Presidents. Among many, both had Vice Presidents named Johnson and both were slain in the presence of their wives.

Down the hall, doctors had just rescued a man who had been injured when he drove his truck into a concrete pillar. We could help a drunk, but we couldn’t save the President of the United States. I felt cheated, because we never had a chance to use on the President the medical technology that was developed at Parkland to save trauma victims. The only thing that would have saved John F. Kennedy that day was a quick-acting Secret Service agent or a bullet-proof bubble on his limousine. Even with the medical advancements of the last twenty-eight years, there is still nothing that can save a victim who loses the entire right side of his brain. The combined hemorrhagic shock and loss of neurologic functions are too great to overcome.

From a humanitarian standpoint, it shouldn’t have made any difference whether it was the drunk or the President lying there. We always give an all-out effort, because as Dr. Baxter so insightfully put it, “A life is a life is a life.” But that man on the gurney was different. He wasn’t just another trauma victim. He was the President of the United States of America.

My perceptions of my country and its principles were forever altered that day. We all proceed through life with a degree of bravado, especially those of us in medicine. But I never believed I would feel fear and vulnerability like I did at that moment. Surgeons are not supposed to get caught
up in the emotions of death, but this one gave me the chills. I was gazing at a corpse that to me represented the Constitution, the Bill of Rights, and every other democratic tenet that has descended to us through hundreds of years of human genius, effort, and sacrifice. And I was frightened at the thought of someone trying to deny that magnificent heritage with a bullet.

The room was in dead silence, except for the muffled sounds of weeping. Then I looked down into that kick bucket, and I nearly lost my control. There, mingled with the President's brain tissue and his life's blood, were Jacqueline's red roses. Tears welled up in my eyes, and a lump the size of a baseball seized my throat. To me, the contents of that can represented our country—broken, bloody, and hurting. It symbolized the beauty of Nature against the destruction caused by a madman or madmen. It showed what was left of a Presidency, a marriage, and a family, the memory of his two children. Never had the stench of murder filled my nostrils as strongly as it did at that moment.

As I stood there looking at the man, blood still oozing from his head, I wasn't a Democrat; I wasn't a Republican; I wasn't a Liberal; I wasn't a Conservative. I was an American, who had just lost my President. Sure, I had been caught up in regional cynicism, that relic of pride manifesting in North vs. South, Rebel vs. Yankee, us vs. them, which is ingrained into us from childhood as part of our culture. But there's a plateau of decency that rises above all of that, and nothing evokes quicker change in one's perceptions than a tragedy. Sud-
denly, the scope of our lives was bigger than Texas, the Southwest, or the nation.

We had discovered, as I believe most people do, that witnessing history being made can be almost as unpleasant an experience as making it. I took a deep breath and let it out slowly. I don’t remember who shut the President’s eyes, but when I helped Dr. Baxter cover the President’s body with a sheet, they were closed. It was over. I looked at my wristwatch—it was 12:52 P.M.

12:52 P.M.

Dallas

The news of the President’s death has not yet been announced. But someone in Dallas knows that the job has been done. An emergency telephone call is made from a Riverside 8 exchange to a Pablo Brenner or Bruner in Mexico City. The caller states, “He’s dead, he’s dead.” Obviously the operational capacity of “sitting on go” had become “go”—mission accomplished.
In the Dallas suburb of Garland, the phone rings in the court of Dallas County Justice of the Peace Theron Ward. The judge's secretary is still out to lunch, so he answers the call himself. On the other end of the line the excited voice of a Parkland Hospital nurse expresses her relief at being able to reach him. "The President has been shot," she says. "Could you come to the hospital as soon as possible?" The judge immediately dismisses court and hurriedly proceeds by automobile, red lights blinking and siren screaming, to the hospital.

In Texas, it is the duty of a justice of the peace to hold inquests, with or without a jury, in all cases of unlawful death. Because the murder of a President was not a federal crime in 1963, responsibility for its investigation and prosecution legally belonged to officials of the state of Texas. How this responsibility was usurped by the federal government has become one of the major questions in official rulings concerning the President's death.

The thirty-nine-year-old Judge Ward, a man with a ninth-grade education, was a Navy
veteran of World War II in the South Pacific. Shot nine times, he carried a steel plate in his head. Following the war, he served five years as a Dallas deputy sheriff and five years with the Dallas police. Having been only recently elected as justice of the peace, and with minimal legal background, the judge is about to be forced to make one of the most controversial and critical decisions in the aftermath of the President's assassination.

**Parkland Hospital—Dallas**

During the twenty minutes we had been working on the President, everyone in the emergency room remained in utter bewilderment. In the confusion, FBI and Secret Service agents, as well as the Dallas police, were rushing around, trying to identify one another and secure the hospital. News reporters were trying to get the story, and the medical personnel were endeavoring to process other patients in the midst of mania. Parkland's switchboard was shut down to most incoming calls so that all available telephone lines could be used by the authorities. Other injured patients arriving at the emergency room continued to filter through the mayhem for treatment. Through the thick of it all, the hospital managed to care for the public, as was the Parkland way.

When Jacqueline Kennedy wasn't standing outside Trauma Room 1, peeking in to get a glimpse
of what was happening each time the door opened, she was at the nurses’ station talking by phone to Robert Kennedy and other family members. She had also asked that a priest be sent to the hospital. Drs. James “Red” Duke and David Mebane were stabilizing Governor Connally in Trauma Room 2 by inserting a chest tube and starting intravenous infusion of Ringer’s lactate before taking him to x-ray and surgery. Under heavy guard, Lyndon Johnson remained hidden behind a curtain in the minor medicine room just across the hall from the President.

Once the sheet had been placed over the President, it was almost as if all fifteen doctors didn’t want to be there. Dr. Baxter and I walked out of the room, and there, to our right, was Jacqueline with an aide standing beside her. When she looked at me, then at Dr. Baxter, she detected in our faces that the President was gone. Words to that effect were not exchanged. Her head tilted downward with saddened eyes fixed on a world without her husband. I placed my arm around her shoulders. So broad were they, that I didn’t think my hand would ever reach her arm. I asked her if she would like to lie down in the residents’ lounge, which was at the end of the hall next to Trauma Rooms 3 and 4. Back then we didn’t have Valium, so I offered her a phenobarbital tablet. She hesitated, then said that she wanted to remain there, just outside Trauma Room 1. Although she looked very composed, I believed she was still in shock, which was understandable. She sat down in a chair and asked a passing aide for a cigarette.
I glanced down at the purse she was still holding, and noticed that some of the President’s brain tissue had not been removed. In a subtle manner, I motioned for the aide to step aside. When he did, I asked him to clean the purse. I looked at my wristwatch. It was 12:55. Out of the corner of my eye I saw a priest walk up and stop by the nurses’ station. I stepped back into Trauma Room 1 to make sure everything was ready for the ceremony. One of the several doctors and nurses still in the room was Fouad A. Bashour, our chief of cardiology. He was Catholic, and he understood the significance of giving last rites to the President before he was officially pronounced dead, which had not yet occurred. With everything in order, I opened the door to the room and stepped aside. All of the President’s clothes had been neatly folded and placed at one end of the room. I again looked at my wristwatch. It was 12:57 P.M.

1:02 P.M.

Oak Cliff Section of Dallas

Housekeeper Earlene Roberts watches as Lee Harvey Oswald enters the rooming house at 1026 North Beckley and goes to his room. While Oswald is in his room, Roberts hears a car honk outside—two quick short blasts.
Charles A. Crenshaw, M.D.

She peers out the front window and observes two officers in a Dallas police car drive slowly away. Oswald then emerges from his room and leaves the house. He is last seen by the housekeeper, standing at the bus stop a short distance away.

1:05 P.M.

South of Dallas

A few miles south of Dallas, on Interstate 45, Texas Highway patrolmen stop a black automobile for speeding. Witnesses to the incident observe at least three men in suits in the car. One of the three men identifies himself to the officer as a Secret Service agent and states, "We're in a hurry to get to New Orleans to investigate part of the shooting." However, there is no record of Secret Service personnel being dispatched to New Orleans on the day of the assassination.

Parkland Hospital—Dallas

Father Huber entered the room. Jacqueline Kennedy followed. She stopped at the foot of the gur-
ney. With the exception of his feet, which were exposed, the President's body was covered with a sheet. Dr. Baxter and several other doctors also entered the room. Mrs. Kennedy knelt down and kissed his great (big) toe. Stepping to the head of the cart, Father Huber carefully uncovered the President's head so as not to display the wound. Jacqueline approached, took the President's right hand, and pressed it to her cheek. At this point I was blinking back tears and trying to swallow the lump in my throat. The priest began intoning the last rites.

"John Fitzgerald Kennedy, if you are living, I absolve you from your sins in the name of the Father, the Son, and the Holy Spirit."

As he continued, Jacqueline took off her wedding ring, placed it on the President's little finger, and kissed him on his cheek. And that was when I could stand no more. Tears spilled from my eyes and trickled down my face. The baseball in my throat had turned into a basketball, and I was not alone in that feeling.

As Father Huber dipped his thumb into the holy oil and tracked a cross on the President's forehead, he said, "Through this holy anointing may God forgive you whatever sins you have committed. By the faculty given to me by the Apostolic See, I grant to you a plenary indulgence and remission of all your sins, and I bless you in the name of the Father, and the Son, and the Holy Spirit, Amen." I again looked at my wristwatch. It was 1:01 P.M.

When the priest concluded, Jacqueline left the room. Everyone else followed, except for several
nurses, who immediately began preparing President Kennedy to be moved. I joined Drs. Baxter, Perry, Jenkins, and Clark, who had congregated by the nurses' station. They were deciding upon the time of death to be posted on the death certificate that still had to be signed. Although it was 1:10 P.M., the document would show 1:00 P.M. as the time of death, because the administering of the last rites had begun just prior to that moment.

Normally, the job of signing the death certificate was relegated to the least ranking physician on the trauma team, because staff doctors didn’t want to be involved in it. In this case that would have been Salyer or Carrico. But for the President of the United States, everyone thought it appropriate that Dr. Clark sign the certificate, because President Kennedy had died of a neurological wound.

Once Dr. Clark had officially recorded the death of the thirty-fifth President, the doctors rushed to Trauma Room 2 to help with Governor Connally. I stayed in Trauma Room 1, because when there is a death, one of the duties of a resident on the trauma team is to make arrangements to process the body, especially if a crime is involved. Under Texas law, a homicide automatically requires an autopsy.

I opened the door to Trauma Room 1 and stuck my head in to check on the progress of the nurses who were preparing the President’s body to be transported. When I turned around, I saw, in a group of people whom I believed to be Presidential aides and Secret Service agents, Vernon Stembridge, chief of surgical pathology, and Sidney
Stewart, resident in pathology. The doctors were explaining, politely but forcefully that, pursuant to Texas law, they would be performing an autopsy on President Kennedy's body before it was taken from the hospital. In tones of equal forcefulness, but with greater determination, the men in suits responded that they had orders to take the President's body back to Washington, D.C., just as soon as it was ready to be moved, that there would be no Texas autopsy.

As both sides became more entrenched in their positions, talking turned to shouting and hand waving escalated to finger pointing. Unable to prevail in their mission, Drs. Stembridge and Stewart angrily turned and stomped out of the room. Not only were they outnumbered, but the men in suits had guns. My Impression was that someone, who had given explicit instructions to these men, wanted Kennedy's body out of Parkland, out of Dallas, and out of Texas in a hurry. I also thought it unusual to hear Stembridge raising his voice, because he was a quiet, mannerly man.

I again checked on the progress being made on the President's body, then briefly stopped in Trauma Room 2, hoping that a death certificate wouldn't have to be signed for Governor Connally, too.

Since the assassin's bullet had passed through his body, puncturing his right lung, shattering his wrist, and lodging in his thigh, Governor Connally was experiencing difficulty in his breathing and was losing blood. To stabilize the governor, Drs. Duke and Mebane had started an intravenous injection
of Ringer's lactate and placed a tube in his right chest to prevent his lung from collapsing. Just after I arrived there, the doctors and nurses were preparing to take the governor to x-ray, before heading to surgery.

1:15 P.M.

Oak Cliff Section of Dallas

At the corner of Tenth and Patton, nine-tenths of a mile from Oswald's rooming house, Dallas Police Officer J. D. Tippit is shot and killed beside his patrol car. Eye-witnesses at the scene give conflicting accounts of the crime. One report, broadcast over police radio, describes a man fleeing the scene as a white male, twenty-seven, 5 feet, 11 inches, 165 pounds, black wavy hair, fair complexioned, white Eisenhower-type jacket, dark trousers, and white shirt—a description that does not match that of Oswald or his clothing. The man is said to be carrying a ".32 caliber dark finish automatic," a weapon much different than the revolver in Oswald's possession at the time of his arrest. Spent cartridge shells found at the scene are reported by a veteran officer to be from "an
automatic .38 rather than a pistol." The vast difference between a .38 revolver and a .38 automatic cartridge is too great to be misidentified by a veteran officer.

Also, it was later discovered that bullets removed from Officer Tippit's body did not match the Oswald revolver. Neither did these bullets match the spent cartridge shells that were turned in as evidence. Of the four bullets taken from Tippit's body, one was a Remington-Peters manufacture and three were made by Winchester-Western. On the contrary, of the spent cartridges, two were made by Winchester-Western and two by Remington-Peters.

Aquilla Clemons, another eyewitness, sees two men at the scene. These men, she reports, converse with hand signals and then depart in different directions.

Only two witnesses, Domingo Benavides and Helen Markham, claim to have seen the actual shooting. Benavides, who had perhaps the best view, could not identify Oswald as the killer and was not called to testify before the Warren Commission. Markham, however, was called and gave, at best, flimsy testimony. Six times, under questioning, Mrs. Markham denied recognizing any of the four men—which included Oswald—in the police lineup. Undeterred by her persistent denials, and after continued badgering, Commission
counsel finally gets the desired response as Mrs. Markham states, "... I looked at him. When I saw this man (Oswald) I wasn't sure, but I had cold chills just run all over me."

Even though the evidence, as can be seen, is conflicting and jerry-built, the Warren Commission eventually uses it to establish Oswald as the murderer of Officer Tippit. They do so in order to bolster their case for Oswald having shot the President. Oswald’s shooting of Tippit, they propose, demonstrates his propensity to kill.

1:25 P.M.

*Parkland Hospital—Dallas*

Justice of the Peace Theron Ward arrives at the emergency entrance of Parkland Hospital. He attempts to enter but is prevented from doing so by several men in suits, whom he assumes are Secret Service agents. Quickly making his way around to the front entrance, he is recognized by a woman at the front desk who tells him the doctors are waiting for him while she leads him back to the emergency room. Upon entering the area he is immediately confronted by Dallas Coroner
Dr. Earl Rose. The frantic Dr. Rose, right arm upraised and finger pointing to the ceiling, shouts, "Ward, you are on the line!" Referring to the time in which a forensic examination could be made of President Kennedy, he continued, "We can have him out of here in forty-five minutes."

Instructions from pathology have already been given to operating room assistant supervisor Jane Wester for the preparation of a craniotomy (surgical cutting or removal of part of the skull for exploration) to be performed on the President. Dr. Rose is trained in forensic pathology (medical-legal examination preparatory to courtroom testimony) and was ready to carry out the laws of the state of Texas. It was his duty to examine the President's body, his clothes, and the scene of the crime. He was also charged with determining the number of shots, as well as establishing the direction from which they came.

Judge Ward is escorted to the door of Trauma Room 1 by Secret Service Agent Kellerman. Viewing the President's body from the doorway, he never enters the room. He notices a "plug" out of the front of Kennedy's head, as well as the tracheostomy opening in his throat. Kellerman requests Ward to release the body into Secret Service custody. The judge replies, "I will have to consult with Dallas District Attorney Henry Wade."
Calling Wade, Ward is told that, in Wade's opinion, a "missile" (bullet) must be taken into evidence and that Dallas Police Chief Curry should be queried on this point. Wade, in turn, calls Curry, confirming the opinion, and relays the information back to Ward. The judge mysteriously ignores the advice of the two Texas officials (to take possession of a bullet that may have killed the President) and releases the body to Kellerman. Without saying a word, Ward simply points to the exit, allowing Kellerman to begin removal of the body and all evidence associated therewith. Texas law was breached and a critical link in the investigative process violated.

1:26 P.M.

*Love Field—Dallas*

Police Chief Curry drives Lyndon Johnson to Love Field, where he boards *Air Force One* as the thirty-sixth President of the United States.
When I walked back into the hall, Evalea Glanges, a medical student, was standing by the nurses’ station. She told me a most peculiar story. While we had been working on President Kennedy, she was outside in the emergency room parking lot. Standing beside the President’s limousine, she pointed out to another medical student that there was a bullet hole in the windshield. Upon overhearing her comment, a Secret Service agent nervously jumped into the car and sped away.

The limousine had been at least partially cleaned while parked at Parkland Hospital. There is no record of any evidence found during this time.

The limousine was driven to Love Field and placed aboard a plane by Secret Service Agent Kinney. It arrives in Washington at 7:00 P.M. and is driven to the White House garage, where it is covered with a plastic sheet and guarded by agents.

At 9:10 P.M. the vehicle is inspected by representatives of the President’s chief physician.

At 12:00 midnight, FBI agents, assisted by the Secret Service, examine the limousine. Several bullet fragments and a three-inch triangular piece of the President’s skull are removed as evidence. A small hole just left of
Charles A. Crenshaw, M.D.

center in the windshield as well as a dent in the chrome molding strip above the windshield are noted. FBI agents state that the dent was made by a bullet fragment.

The bullet fragments taken from the limousine are not marked for identification. Six months later a Secret Service agent and a White House staffer were shown the crumpled fragments and were able to identify them as those found in the President's car shortly after the assassination. Of course, these fragments are linked to the Oswald rifle—a linkage that would never hold up in a court of law because of the broken chain in handling and marking this evidence.

Three days after the assassination, Carl Renas, head of security for the Dearborn Division of the Ford Motor Company, drives the limousine, helicopters hovering overhead, from Washington to Cincinnati. In doing so, he noted several bullet holes, the most notable being the one in the windshield's chrome molding strip, which he said was clearly "a primary strike" and "not a fragment."

The limousine was taken by Renas to Hess and Eisenhart in Cincinnati, where the chrome molding was replaced.

The Secret Service told Renas to "Keep your mouth shut."

Renas recalls thinking at the time, "Something is wrong."
The limousine was eventually rebuilt, bullet-proofed, and had incorporated into it every protective device known. However, President Johnson refused to use the car until its color was changed from its midnight blue—Kennedy blue—to standard black.

It is a shame and disgrace that evidentiary-gathering procedures were not followed with respect to the Presidential limousine. More shameful, however, is the fact that a vehicle of such historical significance—a virtual Ford’s Theater—was not preserved. This was not a thoughtless act.

Glanges had also witnessed President Johnson and Lady Bird leaving for the airport. After they were rushed to an awaiting station wagon, the President crouched down in the backseat as the automobile left for Love Field. The front seat of the vehicle was loaded with worried Secret Service agents. Men in suits were everywhere. But they had good reason to be on edge. For all they knew, there was a plot to eliminate the entire hierarchy of the U.S. government, and the new President could be attacked at any moment. I must admit, the Cuban missile crisis of 1962 popped into my mind more than once that day.

The Secret Service’s one and only job was to protect the President of the United States and other government officials around him, especially the Vice President. Having failed miserably at that task by allowing one Presidential assassination that
day, the agency’s message was abundantly clear to everyone—they wouldn’t allow another one.

1:30 P.M.

_Parkland Hospital—Dallas_

Veteran newsman Seth Kantor, radio newsman Roy Stamps, and housewife Wilma Tice see Jack Ruby at Parkland Hospital. Both Kantor and Stamps have known Ruby for many years. (In his testimony before the Warren Commission, Ruby denies his presence there. The Commission chose to believe Ruby despite evidence to the contrary. To do otherwise might smack of conspiracy.)

1:33 P.M.

_Love Field—Dallas_

President Johnson boards _Air Force One_ and tells Colonel James B. Swindal that the aircraft will not leave for Washington without President Kennedy’s body.
Oak Cliff Section—Dallas

A Dallas police radio dispatch reports, "He is in the library, Jefferson, East 500 block, Marsalis and Jefferson." Minutes later, a follow-up dispatch says, "We are all at the library." Again, minutes later, "It was the wrong man."

Who is this suspect, so quickly apprehended and just as quickly dismissed as "the wrong man"? At this early stage, the only way they could have known it is the wrong man would be for them to know the right man.

The library, located at the intersection of East Jefferson Street and Marsalis Avenue, is six blocks from Oswald's rooming house and within only one block of Ruby's apartment. Oswald is known to have frequented this library at least three to four times a week.

Just as it has never been clear as to exactly how Oswald was so quickly known to be in the Texas Theatre, it is still unclear why the police were so quickly dispatched to this library. Was some unknown hand guiding authorities toward Oswald?

Parkland Hospital—Dallas

A distraught Malcolm Kilduff, White House Press Secretary, holds a press conference at Parkland Hospital. He announces the time of
the President's death as 1:00 and says that "He died of a gunshot wound in the brain." When asked by a newsman to elaborate on the cause of death, Kilduff points to his right temple and replies, "Dr. Burkley told me it, it's a simple matter . . . of a bullet right through the head."

Parkland Hospital—Dallas

As Glanges and I continued to talk, a bronze casket was being wheeled toward Trauma Room 1 by two male employees from the Oneal Funeral Home. I opened the door, allowing them to enter, then followed them in. I was the only doctor in the room. All of the tubes had been removed from the President, his body had been cleaned, and he had been wrapped in two white sheets. The casket was opened, and two nurses placed a plastic-mattress covering over the white-velvet lining to keep any blood that might still seep from the wounds from staining the material.

Before I directed that the body be moved, I turned down the sheet and took one long, last look at President Kennedy's head wound. I was the last doctor at Parkland Hospital to see it. After making my final examination, I lightly stroked his reddish-brown hair. I felt so terribly sorry for him. He was handsome, intelligent, charismatic, young—and the tragedy that had befallen him overwhelmed me.

Four of us lifted the President into the casket and placed his neatly folded clothes at his feet. As the two men sealed the coffin, it seemed strange to feel
such a closeness to a man whom I had never known, other than through the news media. As I watched the handles being slowly turned to tighten the lid, I wondered who had done this to the President, and what effect it would have on our country.

It wasn't until years later, when I saw the autopsy pictures of John Kennedy taken at the Bethesda Naval Hospital, that I realized there was something rotten in America in 1963. The very last, and most alarming, thought one wants to have of his government is that he cannot trust the people who run it. But that is exactly what I believed when I examined the official autopsy photographs taken in Maryland on November 22, 1963.

The doctors there had recorded the condition of John F. Kennedy's cranium, a state that had substantially changed during a period of six hours and over a distance of 1,500 miles. Great effort had been made to reconstruct the back of the President's head, and the incision Perry had made in his throat at Parkland for the tracheostomy had been enlarged and mangled, as if someone had conducted another procedure. It looked to be the work of a butcher. No doubt, someone had gone to a great deal of trouble to show a different story than we had seen at Parkland.

More disturbingly, there were two eyewitnesses present at the autopsy, James Jenkins and Paul O'Connor, who swear that President Kennedy arrived at the Naval medical facility zipped in a gray body bag inside a different coffin—one of cheap material. And even more astounding, these men, who have gone through numerous tests and sub-
Charles A. Crenshaw, M.D.

stantial harassment to be proclaimed credible, claim there was no brain when the body came out of the gray bag. As the last doctor to see President Kennedy before his body left Parkland, I can unequivocally report that there was no gray body bag, and that he still had the left side of his brain.

The “Warren Commission Report” is also mysterious to me. As I watched the President’s loosening grip on life, I had absolutely no doubt that I was viewing two frontal-entry bullet wounds. Had we turned him over, we would have discovered a third entry wound in his back, between the shoulder blades. And beyond absurdity is the magic bullet theory, postulating that a missile traveled through President Kennedy’s neck, then traversed Governor Connally’s torso, whereupon it shattered his wrist, and finally lodged deeply within his thigh.

Macabre and tabloid-style stories have purported that John Kennedy is alive in the basement of Parkland Hospital. As a physician, I know life from death, and when I helped place President Kennedy in that casket, he was dead.

1:40 P.M

Oak Cliff Section—Dallas

Lee Harvey Oswald enters the Texas Theatre on East Jefferson Street in the Oak Cliff section of town.
Hospital engineer Darrell Tomlinson discovers an intact bullet on a stretcher and turns it over to hospital security director O. P. Wright. Wright attempts to turn over custody of the bullet to an FBI agent, who refuses to accept it. He then gives it to Secret Service Agent Richard Johnson. (Both Tomlinson and Wright, when later shown a bullet alleged to be the one discovered at Parkland Hospital, declined to identify it as the one they handled that day. Only Tomlinson was ever questioned by the Warren Commission about this strategic piece of evidence found a short time after Jack Ruby’s appearance at the hospital.)

This bullet, defying all logic and flying in the face of all rules of evidence, was to become the major link between the assassination and suspect Oswald. The Warren Commission, in its haste to label Oswald as the sole rifleman firing from a position behind the President, created the following impossible scenario:

Oswald fires from the sixth-floor southwestermost window of the Book Depository.
Charles A. Crenshaw, M.D.

The missile strikes the President in the upper back near his spine, exiting his throat just below the Adam’s apple. Then, while pausing in midair, it turns right, then left, then downward, entering the governor’s back below the right shoulder blade near his armpit. The bullet continues on its fabricated path through Connally’s chest, shattering his fifth rib and exiting just below his right nipple. The missile then enters the outer forearm near the wrist, splintering the large radius bone, exiting the inner forearm, and finally embedding itself in Governor Connally’s left thigh. From here, this miracle-working missile disengages itself, cleans itself of any trace of blood or tissue, and in unmutilated, almost perfect condition, buries itself under the mat of an emergency room stretcher.

This implausible theory was presented to the American people as fact and portrayed Lee Harvey Oswald as the lone, unaided killer of the President. In doing so, the Warren Commission had to ignore the missile’s broken chain of evidence, utilize an illusionary bullet trajectory, and approve obvious wound fabrication or alteration of the President’s body.
Lee Harvey Oswald is arrested at the Texas Theatre and taken to the Dallas police headquarters. The circumstances of his apprehension are intriguing.

Johnny Brewer, manager of a shoe store near the theater, observes Oswald go into the movie house without paying, and notifies the theater cashier. The cashier, Julia Postal, did not see Oswald enter the theater but relates the incident to concession operator W. H. Burroughs. Burroughs states that he heard the front doors open but saw no one come past him through the lobby. Assuming that Oswald had taken the stairs to the balcony, Postal calls the police.

Within minutes, several cars of police (about fifteen officers), FBI Agents Robert Barrett and Bardwell Odum, together with Dallas Assistant District Attorney Bill Alexander, converge on the theater—all to capture a man suspected of entering the theater without paying. The house lights are turned up and the authorities enter the theater. Ten to fifteen people are scattered throughout the room. One of them, a man sitting near the
front, tells Officer M. N. McDonald, "The man you want is sitting in the third row from the rear, not in the balcony." McDonald moves cautiously down the aisle, crouching low, gun drawn, toward Oswald. However, he stops about midway to talk to two people. Oswald stands up as McDonald approaches and a scuffle ensues. Other officers join in subduing Oswald and drag him, protesting, from the theater and place him in an awaiting police car.

Johnny Brewer witnesses the arrest and sees "Fists flying . . . they were hitting him," and hears some of the police holler, "Kill the President, will you." Julia Postal allows a police officer to use her box-office phone and hears him remark, "I think we have got our man on both accounts." S. L. Reed, taking pictures of the incident outside the theater, overhears an officer state that Oswald "killed the President."

George Applin not only witnesses the arrest of Oswald, but also sees Jack Ruby inside the theater.

Many questions arise regarding the quick apprehension of Lee Harvey Oswald. Why did so many officers respond to a one-man gate crasher? Why did an assistant district attorney leave the Book Depository murder site to accompany officers to the theater? Why did an FBI agent participate in the ar-
rest, which at that time could only be surmised as a local misdemeanor? Why were the arresting officers already proclaiming the capture of the murderer of both President Kennedy and Officer Tippit? More important, was Jack Ruby at the scene? And if so, why? Could it have been Ruby himself who points out Oswald to arresting officers?

1:57 P.M.

Dealey Plaza—Dallas

Lee Bowers, still at his position in the railroad tower near Dealey Plaza, reports to Dallas officers that a man is hiding in a railroad car. Bowers had stopped the train after observing the suspicious-acting man “hunkered down” inside the open-top car. Several officers proceed to the area and, with arms drawn, apprehend three men. The three men are taken to the nearby Sheriff’s office and are later turned over to Captain Will Fritz of the Dallas Police Department. The men were never booked, and no official record exists of their having ever been questioned. (Later, when Fritz is questioned about the disposition of the three suspicious characters, he re-
Charles A. Crenshaw, M.D.

plies, "If you talk to the FBI they might help you . . . that's the only ones who'd have it.")

Parkland Hospital—Dallas

As though on cue, a phalanx of guards poured into Trauma Room 1 just as the coffin was being rolled out. They looked like a swarm of locusts descending upon a cornfield. Without any discussion, they encircled the casket and began escorting the President's body down the hall toward the emergency room exit. A man in a suit, leading the group, holding a submachine gun, left little doubt in my mind who was in charge. That he wasn't smiling best describes the look on his face. Just outside Trauma Room 1, Jacqueline joined the escort and placed her hand on the coffin as she walked along beside it. I followed directly behind them.

When the entourage had moved into the main hall, Dr. Earl Rose, chief of forensic pathology, confronted the men in suits. Roy Kellerman, the man leading the group, looked sternly at Dr. Rose and announced, "My friend, this is the body of the President of the United States, and we are going to take it back to Washington."

Dr. Rose bristled and replied, "No, that's not the way things are. When there's a homicide, we must have an autopsy."

"He's the President. He's going with us," Kellerman barked, with increased intensity in his voice. "The body stays," Dr. Rose said with equal poignancy.
JFK: CONSPIRACY OF SILENCE

Kellerman took an erect stance and brought his firearm into a ready position. The other men in suits followed course by draping their coattails behind the butts of their holstered pistols. How brave of these men, wearing their Brooks Brothers suits with icons of distinction (color-coded Secret Service buttons) pinned to their lapels, willing to shoot an unarmed doctor to secure a corpse.

"My friend, my name is Roy Kellerman. I am special agent in charge of the White House detail of the Secret Service. We are taking President Kennedy back to the capitol."

"You are not taking the body anywhere. There's a law here. We're going to enforce it."

Admiral George Burkley, White House Medical Officer, said, 'Mrs. Kennedy is going to stay exactly where she is until the body is moved. We can't have that... he's the President of the United States."

"That doesn't matter," Dr. Rose replied rigidly. "You can't lose the chain of evidence."

For the second time that day, there was little doubt in my mind as to the significance of what was happening before me.

"Goddamnmit, get your ass out of the way before you get hurt," screamed another one of the men in suits. Another snapped, "We're taking the body, now."

Strange, I thought, this President is getting more protection dead than he did when he was alive.

Had Dr. Rose not stepped aside, I'm sure that those thugs would have shot him. They would have killed me and anyone else who got in their
way. Dr. Kemp Clark wanted to physically detain the coffin, but the men with guns acted like tough guys with specific orders. A period of twenty-seven years has neither erased the fear that I felt nor diminished the impression that that incident made upon me.

They loaded the casket into the hearse, Jacqueline got into the backseat, placed her hand on top of the coffin, and bowed her head. As they drove off, I felt that a thirty-year-old surgeon had seen more than his share for one day. My wristwatch read 2:08 P.M.

2:15 P.M.

*Love Field—Dallas*

President Kennedy’s body is placed aboard *Air Force One*. Jacqueline Kennedy accompanies the casket, remaining with it at all times except for the short period she is in attendance while Johnson is given the Presidential oath.

*City Hall—Dallas*

Officers arrive at the jail, located on the upper floors of City Hall, with suspect Lee
Harvey Oswald. Oswald’s forehead shows a fresh abrasion and his left eye is bruised and swollen. His clothes and hair are disheveled. It is apparent that his arrest had come only after a fight. He is taken to the interrogation room by Detectives Richard Sims and Elmer Boyd.

Upon the announcement that the President’s killer had been apprehended, and that his name was Lee Harvey Oswald, FBI Agent James Hosty quickly heads to Dallas Police Headquarters. Oswald was well known to the agent and had been assigned to him upon Oswald’s move to the Dallas area. In the weeks prior to the President’s visit, Agent Hosty had made two unsuccessful attempts to contact Oswald. He had only been able to speak with Oswald’s wife, Marina, and her close friend, Ruth Paine. Oswald, on the other hand, had attempted to make contact with Hosty and had delivered a note to the agent’s secretary at FBI headquarters.

As Agent Hosty races up the stairs toward the interrogation room where Oswald is being held, he is joined by Police Lieutenant Jack Revill. Hosty tells Revill, “We knew that Lee Harvey Oswald was capable of assassinating the President of the United States, but we didn’t dream he would do it.” The meaning of this cryptic comment has never been adequately explained. On the surface, however,
it appears to be another hasty attempt to place the blame for the murder on the “lone nut,” Lee Harvey Oswald. Agent Hosty was eventually forced to deny making the statement to Revill or face the question, why, if Oswald was a known threat to the President, did the FBI never alert the Secret Service? Hosty must have known from his previous contacts with Oswald’s wife and her friend Ruth Paine that Oswald was employed at the Texas School Book Depository, overlooking the motorcade route. Mrs. Paine had been instrumental in helping Oswald acquire this job.

2:20 P.M.

Captain Fritz has Oswald brought from the interrogation room to his office in the Homicide and Robbery division. Present in the office with Fritz are Detectives Sims and Boyd, FBI Agents James Bookhout, James Hosty, and Joe Meyers, and a Secret Service agent. Oswald is asked if he worked for the Texas School Book Depository. He replied that he did. When asked what part of the building he was in at the time the President was shot, he stated that he was having lunch on the second floor.
2:30 P.M.

Captain Fritz orders three of his detectives to meet sheriff’s deputies at the home of Ruth Paine in the nearby city of Irving. This is the location where Oswald’s wife had been staying. The officers are to search the premises.

Parkland Hospital—Dallas

I went up to Operating Room 5 on the second floor to watch Drs. Robert R. Shaw, professor of thoracic surgery, and James Boland and James “Red” Duke, residents in thoracic surgery, operate on Governor Connally’s chest. Diagnosis of his thoracic condition was a single gunshot wound to the chest with comminuted fracture of the fifth rib, laceration of the middle lobe, and hematoma of the lower lobe of the right lung. After one hour and forty-five minutes of surgery, Drs. Charles F. Gregory, professor of orthopedic surgery, and William Osborn, orthopedic resident, operated on the arm. Simultaneously Drs. Shires, Baxter, McClellan, and Don Patman, senior resident in surgery, worked on the left thigh. I observed Dr. Osborn remove at least five bullet fragments from the governor’s arm and handed them to Nurse Audrey Bell. A bullet fragment in the governor’s left thigh was not removed, because it was not a threat at this location. Total operating time was three hours and fifty
minutes. All surgery on Governor Connally ceased at 4:45 P.M. From surgery, he was taken to the recovery room, where an intensive-care area was established by partitioning the room with sheets. This was well before the sophistication of modern intensive-care units and equipment.

2:38 P.M.

Love Field—Dallas

Aboard Air Force One preparations have been made to give the oath of office to Lyndon Johnson. Dallas Federal Judge Sarah T. Hughes, a Johnson appointee, has been called in to administer the oath. President Kennedy’s personal Bible is removed from his private cabin and used in the ceremony. Mrs. Kennedy stands beside Johnson, still in her pink blood-soaked suit. Judge Hughes is shaking but manages to get through the twenty-eight-second oath.
3:30 P.M.

Paine Home—Irving

Officers arrive at the residence of Michael and Ruth Paine at 2515 West Fifth Street in Irving. Mrs. Paine greets the officers at the door and indicates she has been expecting them. Inviting them in, she agrees to a search of the house. Officers do so and in the garage they find a blanket said to have been used to wrap a rifle, but the rifle is gone. Mr. Paine arrives home from work during this time.

There are many unanswered questions about the role of Michael and Ruth Paine in the lives of Lee and Marina Oswald. However, none raises more interest than an FBI report of a telephone conversation between the couple on the day following the President’s death. Mr. Paine is heard to comment that he felt sure Oswald had killed the President but did not feel that he was responsible. Paine further stated, “We both know who is responsible.” This statement indicates that the Paines possessed knowledge that someone with whom they were familiar was manipulating or directing Oswald. Though this information was in the hands of the FBI, neither of the Paines was ever officially asked to name this mysterious “responsible” person.
Somewhere high over the United States, the new President receives news that the assassination is the act of one lone individual and that NO CONSPIRACY EXISTS. The information comes, not from Dallas, but from the nation’s capitol. Specifically, it came from either McGeorge Bundy or Commander Oliver Hallet in the Situation Room of the White House Communications Center.

Oswald is taken by officers to the show-up room for the first of several lineups. Oddly, though he had been searched at the time of his arrest, Detectives Boyd and Sims decide to search him again. In Oswald’s pockets they find five live rounds of .38 ammunition and a bus transfer slip.

Tippit-shooting-witness Helen Markham views the lineup of Oswald and three others and gives her very shaky identification.
5:10 P.M.

Andrews Air Force Base—Bethesda, Maryland

At Andrews Air Force Base, the coffin is placed into an ambulance for its trip to Bethesda Naval Hospital, where the autopsy will be performed. Robert Kennedy, Jacqueline, and General Godfrey McHugh sit in the rear of the automobile with the casket. President Johnson and his entourage leave aboard helicopters for the White House.

Parkland Hospital—Dallas

Although I was technically off duty, I stayed with Connally to help change the governor's dressings and monitor certain laboratory values. I had been closely following research into the coagulation problem of trauma victims. Because of my interest in this area of medicine, Dr. Shires allowed me to assist him on the governor's case.

Prothrombin, a substance produced by the liver, is one of the factors that promotes clotting. When blood loss is extensive, this clotting agent can be depleted, requiring that the patient be given vitamin K, which is used by the liver to produce prothrombin. The governor's prothrombin time was pro-
Charles A. Crenshaw, M.D.

longed and low, which exposed him to additional bleeding.

6:00 P.M.

City Hall—Dallas

WFAA radio and television reporter Victor Robertson, Jr., stands in the hall near the entrance to Captain Fritz’s third-floor office. Two police officers are guarding the door. Robertson sees Jack Ruby approach and attempt to enter the office. He is prevented from doing so by one of the officers who says, “You can’t go in there, Jack.” Ruby makes a joking remark and heads back down the hall toward the elevator.

6:30 P.M.

City Hall—Dallas

Again Oswald is taken to the show-up room. Bus driver Cecil McWatters identifies Oswald as a passenger on his bus shortly after the assassination. Ted Calloway and
Sam Guinyard states that Oswald is the person they saw running, gun in hand, from the scene of the shooting of Officer Tippit.

7:00 P.M.

Marina Oswald and Mr. and Mrs. Paine are brought into police headquarters. Shown the rifle allegedly found on the sixth floor of the Book Depository, Marina states that it is "like" her husband's but that she is "not sure." Officers take her affidavit.

7:00 P.M.

Bethesda Naval Hospital—Bethesda, Maryland

President Kennedy's body has been transferred from the casket to the eight-foot-long autopsy table in the center of the morgue's main chamber. Present in the room are no less than twenty-eight people. Among those crowded into the area are the President's personal physician, agents from the FBI and Secret Service, the commanding officer of the
Naval Medical Center, and the surgeon general of the Navy.

Commander J. J. Humes, the Director of Laboratories of the National Medical School at the Naval Medical Center in Bethesda, chooses J. T. Boswell, M.D., chief of pathology and P. A. Finck, M.D., chief of wound ballistics pathology, Armed Forces Institute of Pathology at Walter Reed Medical Center, Washington, to assist him in performing the autopsy. None of the three men was a practicing forensic pathologist or had special expertise in examining bullet wounds.

In 1979, the House Select Committee on Assassinations investigated the records of the President's postmortem examination and reported it to be fraught with procedural errors. They charged the following:

1. The President's body was taken out of the hands of those responsible for investigation of the death and autopsy—Texas authorities.
2. Those performing the autopsy had insufficient training and experience to evaluate a death from gunshot wounds.
3. Physicians who treated the President at Parkland Hospital were not consulted before commencing the autopsy.
4. Circumstances at the time of autopsy were not controlled by the pathologist.
5. Proper photographs were not taken.
6. The President's clothing was not examined.
7. The autopsy procedure was incomplete because:
   a. External examination failed to accurately locate wounds.
   b. The bullet tracks were not dissected to determine their course through the body.
   c. The angles of the bullet tracks through the body were not measured relative to the body axis.
   d. The brain was not properly examined and sectioned.
8. The report was incomplete, inaccurate, and prepared without reference to photographs.
9. The head wound location was incorrect.
10. Other wounds of the President's body were not localized with reference to fixed body landmarks so as to permit reconstruction of trajectories.

These glaring procedural inaccuracies and errors are blamed on the inexperience of the autopsy team. But was inexperience and improper procedure the culprit—or was the autopsy purposefully falsified in order to frame Oswald as the lone assassin and declare NO CONSPIRACY? Much can be learned con-
Concerning this question by carefully analyzing the testimony of doctors and aides at Parkland Hospital. A comparison of what they observed of the President's wounds with those reported by the Bethesda autopsy team reveals irreconcilable discrepancies. Consider the following:

1. At Parkland Hospital the wound to the right side of the President's head is a large, gaping hole extending from the temple area all the way around to the back of the head. At Bethesda Naval Hospital, the back of the President's head is intact, with only a small puncture just to the right of midline near the base of the skull. The large gaping hole is only on the upper right side, with no damage to the rear of the head.

2. At Parkland Hospital, a small wound of entry is seen in the President's throat just below his Adam's apple and slightly enlarged to accommodate the tracheal tube. Upon examination at Bethesda, this wound has become a three-inch-wide gaping gash.

3. At Bethesda, pathologists discover a wound in the President's upper back near the spine. Parkland Hospital doctors were not aware of this wound. In their frantic but futile attempt to resuscit-
tate the President, they never turned him over to examine his back.

Another of the more important evidentiary aspects of any investigation involving gunshots are the bullets and bullet fragments connected with the crime. In this area, as with the postmortem examination of the President, the evidence is incomplete, distorted, and outright erroneous.

Cases in point are:

1. The Stretcher Bullet:
   This so-called magic bullet is discussed elsewhere in this book. As has already been shown, this bullet could not later be identified by its finders, Tomlinson and Wright. Neither could it later be identified by Richard Johnson, the Secret Service agent who received it, nor the man Johnson released it to, Secret Service Chief James Rowley.

   There were no residues of blood or tissue on the bullet and it was obviously a "plant." At this late date, it is difficult to understand how such a fabrication could ever have been put forth as theory, let alone fact. But, the reality is, powerful and learned men did place this flawed theory into the public record as fact. Upon recognizing this, one is then forced to question
the motive and intent of those responsible for such a fable.

2. Bullet Fragments:
   The Warren Commission received two bullet fragments that were "found in the front of the President's car." One fragment was from a portion of a bullet's nose area, whereas the second was from "a bullet's base portion." These fragments were badly mutilated, and it could not be determined whether they were portions of a single bullet or were two separate bullets. Both of these fragments did possess residues of blood.

   Three small lead fragments are found in the floorboard of the rear of the limousine. One of these fragments is reported missing in 1970.

   Though these fragments are said to be from the Oswald rifle, their finding, handling, and identification are questionable.

   At the President's autopsy, three small fragments are removed from the President's head. X-rays show many minute fragments scattered throughout the skull.

3. Whole Missiles:
   Two FBI agents present during the President's autopsy, James Sibert and Francis O'Neil, receive and sign a receipt for a
“missile removed during the examination of the body.” The receipt is in the official record though the missile itself has never been entered into evidence.

Captain David Osborne, Chief of Surgery at Bethesda, was also present at the autopsy. He recalls seeing an “intact slug” (a missile) fall out on to the autopsy table as the President’s clothing was moved.

Back at Dallas, in Dealey Plaza just after the assassination, an FBI agent picks up a bullet in the grass just beyond the south curb of Elm Street a few feet from where the President was slain. Photographs at the time clearly reveal the agent bending to pick up the bullet and then placing it in his trousers pocket. The bullet is never seen again and no report is found in the official record. However, alert newsmen, as well as photographers, have documented its existence. The November 23 edition of the Dallas Times-Herald reports: “Dallas Police Lt. J. C. Day of the Crime Lab estimated the distance from the sixth floor window the slayer used to the spot where one of the bullets was recovered, at 100 yards.” The magazine New Republic of December 21 stated: “. . . police officers were examining the area at the side of the street where the President was hit, and a police
inspector told me they had just found another bullet in the grass."

4. Governor Connally:

As determined by x-rays, Governor Connally continues to have two small fragments in his body. They were never removed during his treatment at Parkland Hospital. Officially, only three very small fragments were removed from the governor. This is disputed, however, by operating room nurse Audrey Bell. She states that four to six small- to medium-size fragments were handed to her by doctors treating Connally's wounds. Her statement is confirmed by Texas Department of Public Safety Officer Charles Harbison, who received the fragments from Bell, then passed them on to the FBI. The House Select Committee on Assassinations' report concerning these fragments stated that "The method of labeling and handling this evidence was so poor that there might have been difficulty in having it admitted as evidence in a criminal procedure."

To further complicate matters, the governor's clothes, of primary importance to the investigation, were laundered by person or persons unknown, prior to being turned over to authorities.
The House Select Committee on Assassinations, while reinvestigating the circumstances surrounding the assassination of President Kennedy, chose to verify the original Warren Commission findings concerning the medical and ballistics evidence. It did so despite missing and poor-quality autopsy photographs, unverified x-rays, missing tissue slides of the wound areas, lack of probe or dissection of the wounds, no sectioning of the brain, and the burning of original autopsy notes. (These original autopsy notes were burned by Commander Humes, the chief pathologist, in the fireplace of his home on Sunday morning following the assassination. There has never been a reasonable explanation for this act.) The Committee’s conclusion, therefore, is based on tainted evidence, manipulated trajectories, and a false autopsy. It ignored, or labeled erroneous, all testimony and evidence that they found in conflict with the lone-assassin scenario created by their predecessor, the Warren Commission.

Concerning the missing autopsy materials, the Committee reports “. . . evidence tends to show that Robert Kennedy either destroyed these materials or otherwise rendered them inaccessible.” Could Robert Kennedy, the President’s brother, have been making preparations to investigate his brother’s death should he himself become President? Before
an audience of students at San Fernando State College in California on June 3, 1968, three days before his own assassination, he stated, “Only the powers of the Presidency will reveal the secrets of my brother’s death.”

After Robert’s death, Evelyn Lincoln, President Kennedy’s personal secretary, became concerned about the disposition of the autopsy materials. To make certain that the family was aware of their existence, Ted Kennedy was contacted. He replied that everything was under control.

7:03 P.M.

City Hall—Dallas

Oswald is arraigned before Justice of the Peace David Johnston for the murder of Officer Tippit. Captain Fritz signs the complaint. Assistant District Attorney Bill Alexander is present.

7:55 P.M.

Jeannette and Virginia Davis, residents near the Tippit murder scene, are brought into the
show-up room. Oswald makes his third appearance in a lineup. The Davises identify Oswald as the man they saw unloading a pistol as he cut across their yard immediately following the shooting.

8:55 P.M.

Detectives J. B. Hicks and Robert Studebaker take Oswald to the Homicide and Robbery Office for fingerprinting. A few minutes later, Detective Pete Barnes comes in, and the three crime lab men make paraffin casts of Oswald’s hands and right cheek. (The tests came back positive for his hands and negative for his right cheek, indicating that Oswald may have fired a pistol but not a rifle.)

9:00 P.M.

Buell Wesley Frazier and his sister, Minnie Randle, are brought in to Homicide and Robbery and give affidavits. Oswald had ridden to the Book Depository with Frazier on the morning of the assassination. Both state that Oswald was carrying a package with him at the time.
Charles A. Crenshaw, M.D.

9:30 P.M.

Downtown Dallas

An attendant at Nichol's Parking Garage next door to Ruby's Carousel Club receives a phone call from Jack Ruby. Ruby requests the attendant to give one of his strippers, Little Lynn, five dollars in cash, stating he will reimburse him when he comes to the club a short time later. The attendant complies with the request, but asks the stripper to sign a small piece of scratch-pad paper as a receipt for the money. This is the first time Ruby has ever made such a request of the attendant.

Approximately thirty minutes to an hour later, Ruby arrives at the garage and reimburses the attendant. In doing so, he also makes an unusual request that the garage attendant stamp Little Lynn's signed receipt in the garage's automatic time clock. Again the attendant complies with Ruby's request, and the receipt is dated and timed, "1963 Nov 23 PM 10:33." Ruby leaves the garage and heads for City Hall a few blocks away.

11:00 P.M.

Oswald is placed in a jail cell.
Bethesda Naval Hospital—Bethesda, Maryland

At Bethesda, the autopsy of President Kennedy continues. Nearby, Robert Kennedy and family friends await the results.

Parkland Hospital—Dallas

While we waited for test results, Dr. Duke and I drank coffee, smoked cigarettes, and compared notes on our most amazing day. I remember stopping in the anesthesia call room several times that night to watch the nonstop news coverage of the Presidential assassination. We had seen the undoing of many careers that day, especially those of Secret Service agents. And it was apparent to me that other people, mostly reporters, were capitalizing on the tragedy to further their professions. I do not believe that we at Parkland, and I in particular, fit into that category, as evidenced by my waiting twenty-seven years before writing this book. Most of the doctors who were there are nearing retirement age. If we had intended to use that experience to further our media opportunities, we would have begun long before now.

When the lab results indicated that Governor Connally’s prothrombin time had been reestablished and was within the normal limits, I decided to go home. As I emerged from the hospital and walked into the parking lot, my legs felt weak, and
a blustery north wind chilled me down to the bone. But the icy sensation that troubled me the most had nothing to do with weather. Rather, it had to do with the abrupt change of our government in the time it took to squeeze a trigger.

Orderly succession or not, the United States of America would never again be the same. A new course for the country had already been set in the mind of the new President, who, although a Democrat, had different ideas, opinions, and dreams than his predecessor. I sensed that a day would not go by that I wouldn't, in some way, relive the experience. Yet, must I determine if I was fortunate for the insight and sensitivity that comes from such an ordeal, or cursed with a scarred memory of the horror and fear of it all.

As soon as I arrived at the apartments, neighbors and friends descended upon me to learn what had happened at Parkland. I was very careful about what I told them, because I sensed there would be several accounts of the assassination. More than anything else, I wanted to learn the facts about who had done it and the way it was accomplished before I said too much, even to curious outsiders. The look on the face of the man with the machine gun still bothered me. I didn't want to cross paths with him ever again.

After several hours of giving an edited account of my day, everyone left and my wife went to bed. It was 2:00 A.M. I remember reading a medical journal for about an hour to take my mind off the assassination. It is difficult to unwind after witnessing the death of the President of the United States. As I
read, I asked myself over and over again, “How will you ever top this? Where do you go from here?” The answer that came roaring back each time was, “Back to work in three hours.”

Before heading for bed, I turned on the television for a few minutes to find out what was happening. All three networks were still on the air. For the first time, I saw Lee Harvey Oswald and heard how he had allegedly shot the President from the sixth floor of the Texas School Book Depository Building. When they showed the President riding in his limousine, waving to the crowd, it was hard for me to believe that I had, only hours before, watched him die and then embraced his mourning wife.

As I shuffled to the bathroom in the dark, just as I had done twenty-three hours earlier, I was physically and emotionally exhausted. Too soon, I would rise to begin another surgical shift that wouldn’t end until Sunday at 9:00 A.M. I stopped and kissed my son on his forehead. Life was zooming by, and I was missing being part of my son’s life, but what could I do?

I closed the door, turned on the light, and looked into the mirror. The face staring at me looked ten years older than it had appeared the previous morning. Shaking my head, I mumbled, “Showtime,” which now had an entirely new meaning. But little did I know that showtime had only begun.
Buell Frazier, the Depository employee who had driven Oswald to work on the morning of the assassination, is arrested and brought in for questioning. His rifle, a British 303 Enfield with a fully loaded clip, is confiscated. He receives, and passes, a polygraph examination.

Oswald is removed from his cell and taken to the show-up room for the fourth time. On this occasion he is brought before the news media for a press conference.

Jack Ruby has arrived at City Hall from Nichol’s Parking Garage and his strange escapade of having the attendant date and time stamp Little Lynn’s five-dollar receipt. (In retrospect, this action is an apparent attempt to establish an alibi that will support a lack of premeditation had he been able to murder Oswald at this time. This action is almost an exact duplication of his episode at the Western Union Office on the following morning just before he kills Oswald.)

Through his ownership of the Carousel Club, Ruby is friends with many of the Dallas
police officers. This friendship allows him access to areas that are off-limits to other citizens. Now in attendance for Oswald's press conference, he stands on a table at the rear of the show-up room with a loaded pistol in his pocket.

Following a brief question and answer session with reporters, Oswald is taken back to his cell. District Attorney Henry Wade remains behind and outlines Oswald's activities and background to the reporters. While doing so, he erroneously states that Oswald was a member of the "Free Cuba Committee." He is quickly corrected by Ruby. From his position at the back of the room, Ruby tells Wade that he means "Fair Play for Cuba Committee." Only a person very familiar with Cuban politics of that period would know the difference between the Free Cuba Committee, an anti-Castro organization, and the Fair Play for Cuba Committee, a pro-Castro network. Ruby's close affiliation with Cuba-connected mobsters, as well as his Cuban gunrunning activities, made him knowledgeable of these politically-opposite organizations.
11:26 P.M.

Chief Curry and Dallas District Attorney Henry Wade decide to file charges against Oswald for the murder of the President. Captain Fritz signs the complaint and gives it to Wade and his assistant Bill Alexander.
DAY TWO—
SATURDAY—
NOVEMBER 23, 1963

12:10 A.M.
City Jail—Dallas

For apparently the fifth time Oswald is taken to the first floor show-up room. On this occasion he is accompanied by all the detectives in the Homicide and Robbery division as well as numerous other detectives and uniformed officers. He remains there only five minutes. No explanation or reason is given for this action. Was this used as an opportunity to “bug” or search his cell? Or both? He is then taken by elevator to the fourth-floor jail for searching (his third) and booking.

12:20 A.M.

Oswald is taken to the fifth-floor jail and placed in a cell for the night.
According to police reports, Lee Harvey Oswald is arraigned for the murder of President John F. Kennedy before Justice of the Peace David Johnston. Hours earlier, a complaint against Oswald for the murder of Officer Tippit was processed. Formal arraignment followed just minutes later. In the case of the President’s murder, however, formal arraignment does not occur until two hours after the complaint was signed. There is considerable doubt whether he was actually arraigned at all.

If Oswald was arraigned at 1:35 A.M., what was the reason for this long delay? And why was he taken from his cell in the middle of the night? Normal procedure would be to hold the arraignment when court opened on Monday. Of course, Oswald would have been dead by then and Dallas authorities made to look even more inept, their suspect deceased prior to formal charges being filed.

Perhaps Oswald’s midnight press conference can shed some light on this puzzle. At that time Oswald was asked by a reporter, “Did you kill the President?” Oswald replied, “I have not been charged with that. In fact nobody has said that to me yet. The first thing I heard about it was when the newspaper reporters in the hall asked me that question.”
Is Oswald feigning ignorance, or had he truly not been informed of his being a suspect in the President’s murder?

Dallas police attempted to leave no doubt that they had quickly and efficiently solved the case and that Oswald had been arraigned for President Kennedy’s murder. This self-serving effort is categorically disputed by an FBI document that states, “No arraignment of the murder charges in connection with the death of President Kennedy was held inasmuch as such arraignment was not necessary in view of the previous charges filed against Oswald and for which he was arraigned.”

3:40 A.M.
White House—Washington, D.C.

The President’s body finally arrives at the White House and is taken to the East Room. The original time of arrival had been 10:00 P.M., some nine and one-half hours after the assassination. The scheduled arrival had been moved to 11:00, then 12:00, then 1:00 A.M., then 2:00, then 3:00, before finally reaching the White House at 3:40 A.M. It has been fifteen hours since the shots rang out in Dallas.
Queried about the delay, the slain President's chief physician, Dr. George Burkley, responds, "It's taking longer than expected." He was not asked, nor did he offer, to explain what "It" was.

Jacqueline Kennedy accompanies the President's flag-draped casket into the East Room. She is still wearing her bloodstained pink suit, though she has been urged by several people on several occasions to change. She had replied, "No! I want THEM to see what THEY have done."

7:30 A.M.

Oswald awakens to eat breakfast and to resume questioning by various authorities.

Parkland Hospital—Dallas

"What is your name, sir?" a deep, polite voice boomed from the tall policeman.

"Dr. Charles Crenshaw," I replied. "I'm a surgeon at this hospital."

As I reached into my pocket to produce identification, Parkland's assistant administrator, who was standing beside the officer, nodded at him in confirmation, and I was allowed to pass. When I walked through the doorway, the scene in the hall-
way verified what I had suspected as I had driven into Parkland's parking lot—that it was to be another unusual day.

Automobiles bearing the markings of news organizations, law enforcement departments, and state and federal agencies were everywhere, as were the officials, roaming between the hospital and the medical school, vigilantly patrolling the area. Still looming in the minds of the police was the concern of a conspiracy to kill Governor Connally.

Newsmen were frantically perusing the premises for an interview with anyone wearing a white coat. Police worried about security. Medical personnel were trying to provide health care. And the men in suits were still lurking about, cultivating an aura of trepidation and intimidation. They always had the "game face" look of being perpetually pissed off.

"Dr. Crenshaw, tell me about the procedures that you performed on the President," a reporter asked, intentionally blocking my path toward the emergency room. Apparently, the news media had identified every doctor who had been in Trauma Room 1, and we were being searched out for interviews.

"Did he say anything before he died?" another reporter immediately asked.

"How many times was he shot?" someone else shouted, while more newsmen gathered around me.

"What is the condition of Governor Connally?" a voice demanded to know.

"Do you believe Oswald shot Kennedy in the back of the head from the Texas School Book Depository Building?" a man with CBS inquired as the cameraman behind him shone lights in my eyes.
The question shocked me. Instantly, a scenario began to form in my mind, and the thought was terrifying. If Lee Harvey Oswald was the lone assassin, they have a lunatic, a madman. But if I tell them the medical truth, that President Kennedy was shot from the front, they have more than one gunman, they have a conspiracy, I thought to myself.

Then I remembered Agent Hill waving his pistol in Trauma Room 1, and how the men in suits had moved the President’s body out of Parkland before an autopsy could be performed—how they would have shot Earl Rose and anyone else who had gotten in their way—how the President’s limousine had been rushed out of view when the bullet hole in the windshield was noticed by the medical student. The people involved in this game played for keeps. For the first time, I sensed the presence of the pervasive influence of corruption, and it chilled me to the bone.

Just as the film was about to roll, I replied, “An official statement was made yesterday. I have nothing to add. Now, if you would excuse me.” With that, I turned and threaded my way through the crowd of people toward the emergency room. At that moment I entered the “conspiracy of silence.” I wasn’t asked or told to do so, nor was any overt pressure ever placed upon me. I was acting from an instinctive survival feeling, the one that had gotten me through medical school, through internship, and into one of the best surgical residency programs in the country. To do otherwise would have meant saying, “Hell, no, Oswald didn’t shoot him
in the head, because the President was shot from the front.” None of us doctors were willing to do that. We all valued our medical careers too much.

At a news conference in the hospital the previous day, Drs. Malcolm Perry and Kemp Clark suggested that the President must have been turning to his right when he was shot. They said this because they also believed that the bullet that ripped through President Kennedy’s head had entered from the front. When the films showed that the President was not turned when he was shot, nothing more was said, as I remember. I didn’t blame Drs. Clark and Perry one bit. They, too, had observed the men in suits, and had heard about the scene with Dr. Earl Rose. Every doctor who was in Trauma Room 1 had his own reasons for not publicly refuting the “official line.”

I believe there was a common denominator in our silence—a fearful perception that to come forward with what we believed to be the medical truth would be asking for trouble. Although we never admitted it to one another, we realized that the inertia of the established story was so powerful, so thoroughly presented, so adamantly accepted, that it would bury anyone who stood in its path. I had already witnessed that awesome, dictatorial force in the Earl Rose incident, the same fierceness that I would, for years to come, continue to recognize in the tragedies awaiting those people who sought the truth. I was as afraid of the men in suits as I was of the men who had assassinated the President. Whatever was happening was larger than any of us. I reasoned that anyone who would go so far
as to eliminate the President of the United States would surely not hesitate to kill a doctor.

It wasn’t that we doctors had an interest in disputing the one rifle, one man, one assassin theory. We’re physicians, not police investigators, and detective work is not our business. But in this case, the medical evidence I saw overwhelmingly disputed the Warren Commission’s claim as to the direction from which two of the bullets came that struck the President.

Dr. J. J. Humes, the physician who performed the autopsy at Bethesda, called Dr. Perry, inquiring about the President’s neck wound. Until informed, Dr. Humes was not aware that a bullet had entered the President’s throat—only that a tracheostomy had been performed at that spot. After that discussion, we questioned the ability and qualifications of the team that performed the autopsy on the President. We heard reports that those doctors hadn’t conducted an autopsy for years. And when I recently saw the official autopsy pictures, I knew something had been askew. If a postmortem examination had been conducted on President Kennedy at Parkland, more questions would have been raised and the autopsy pictures would have told a different story, one that would have led the investigation in other directions.

I’ve often wondered what would have been the consequences of looking directly into that camera and boldly stating, “President Kennedy was shot in the head and in the throat from the front.” Now, after all these years, I realize that such courage would have been utterly ineffective and suicidal.
The truth, staring directly into the face of our government, stood about as much chance of coming to light as a june bug in a hailstorm, and I wouldn't have fared any better.

Already, the eastern press had begun to discredit us as physicians and Parkland as a hospital. If you had any association with Dallas, you were suspect. To come forward and give an unwavering professional opinion that was contradictory to the official story would only have given them a personalized target. I never understood why the government didn’t behave in the same manner, why the press wasn’t equally critical, or why the American people didn’t condemn Los Angeles when Robert Kennedy was killed as they had Dallas when President Kennedy was assassinated.

The hospital administration was paranoid about publicity, especially at a time like that. In view of all I had heard, seen, and sensed, I wasn’t about to appear on the six-o’clock news, giving an interview about the death of the President. A nursing student had already fallen into disfavor, and was later thrown out of school, because she informed the press of the number of blood units Governor Connally had received.

Although no official instructions had been issued by the hospital administration, there was a tacit implication, an unspoken warning in their general attitudes that said that anyone who was intelligent enough to pursue a medical career was also smart enough to keep his mouth shut. Failure to do the latter would result in foreclosure on the former. We were all young doctors who for years had struggled
and sacrificed to achieve that level of success. And we had a fortune in money and time tied up in our professions. The thought of throwing all that away weighed heavily on my mind.

Avoiding several more reporters, I rushed through the emergency room, past the Obstetrics and Gynecological section, and entered the stairwell that Dr. McClelland and I had descended the previous day on our way to Trauma Room 1. I was anxious to see how Connally's blood work looked since midnight, and I still had other patients to care for. Newsmen were even camped out on the stairs, waiting for doctors to pass. Two of them followed me up to the second floor.

The scene in the surgical suite was equally chaotic. A Texas Ranger wearing boots and a ten-gallon hat was stationed in the hall just outside the anesthesia call room. He looked eight feet tall. One riot—one Ranger—that was their reputation. Again, I was identified and allowed to pass. I immediately went into the doctors' dressing room and changed my clothes. But looking like doctors didn't exclude us from having to clear every security checkpoint as we moved about the hospital.

Several minutes later, Dr. Shires and I went in to see Governor Connally. His wife was still inside the makeshift, intensive care area. Drs. Shaw and Duke had seen Connally earlier that morning. They had checked his chest tube to make sure his lung was not collapsing. The governor was also made to cough, to expand his lungs and prevent pneumonia, which was extremely painful because of his shattered rib.
Usually, the chief of surgery observes while the resident changes a dressing. But Dr. Shires did it for Connally, and I thought that was appropriate. If I were the governor, I would expect that level of care. Governor Connally was alert and seemed to be doing well. Each day, he was moved to a different room within ward 2-East to prevent another attempt on his life from a window. But nothing ever happened at Parkland that indicated anyone wanted to harm him. Apparently, his only misfortune had been catching a stray bullet while riding in the same limousine with a man marked for death.

After I looked in on the rest of my patients, I went into the doctors’ lounge. Many of the physicians in there were drinking coffee and talking about the assassination. Down the hall, other doctors were watching as the networks continued to condemn Dallas on television. Everyone was melancholy, in slow motion, still in shock. Parkland had lost the most important patient it would ever have, and Dallas had earned a dubious place in history.

**10:30 A.M.**

*City Hall—Dallas*

Oswald is removed from his cell and taken to Captain Fritz’s office for his second of five official interrogations. Also present, in addition to Fritz and other homicide officers,
were Secret Service Agents Forrest Sorrels and James Bookhout as well as U.S. Marshal Robert Nash.

11:30 A.M.

City Hall—Dallas

Detectives Elmer Boyd, C. N. Dhority, and Ray Hall obtain a search warrant from Justice of the Peace Joe B. Brown, Jr., for Oswald's rooming house. They proceed to the residence and again search Oswald's room.

11:33 A.M.

The second interrogation complete, Oswald is returned to his cell.

12:30 P.M.

Detectives Gus Rose, Richard Stovall, John Adamcik, and Elmer Moore obtain a search warrant from Justice of the Peace Joe B. Brown, Jr., for the home of Michael and Ruth Paine at 2515 West Fifth Street in Irving. Ma-
rina Oswald and the two children have been residing with the Paines since moving from New Orleans. Oswald had spent the previous Thursday night in their home visiting his family. After her husband’s arrest, Marina and the children were whisked away into protective custody by the FBI. First, they were sequestered in the Hotel Adolphus, then in the Executive Inn Motel, and finally in the Inn of Six Flags in nearby Arlington. They were not present for this search. The officers seized several articles belonging to Oswald.

12:35 P.M.

Oswald is brought back to Captain Fritz’s office for the third interrogation since his arrest. FBI Agent Bookhout and Secret Service Agent Kelly are present as are homicide officers and a man named George Carlston. For the first time Oswald is shown a small snapshot of the soon to become famous photograph of himself holding a rifle, Communist newspapers, and with a revolver on his hip. He had no comment.

1:10 P.M.

The interrogation of Oswald is halted and he is taken back to his cell. His wife Marina
and mother Marguerite visit him for twenty minutes.

2:15 P.M.

For the final time Oswald is taken downstairs to the show-up room. On this occasion two taxi drivers, William Whaley and W. W. Scoggins, identify Oswald. Scoggins says that Oswald is the man he saw running from the scene of the shooting of Officer Tippit. Whaley claims Oswald was the passenger he drove from downtown Dallas to Oak Cliff following the assassination of President Kennedy.

3:30 P.M.

Oswald’s brother, Robert, arrives at the jail and visits him for five minutes.

3:30 P.M.

County Records Building—Dallas

District Attorney Henry Wade continues working on the Oswald case.
With only three hours’ sleep since Friday morn­
ing, I felt exhausted. So, I was lying down in the residents’ call room, dozing. It was the lightest day I could ever remember having at Parkland. The whole city was in shock over the President’s death. For the moment, people had quit drinking, stab­bing, and shooting.

Just as I was beginning to enter a deeper sleep, the telephone rang. It was the emergency room requesting a doctor come down to examine a man who appeared to be having an attack of appendicitis. The trauma team was in surgery, so they called me because I was in charge of elective surgery “B.” I sent a first-year resident down to examine the patient. In a few minutes the resident called me to report that he believed the man needed to be taken to surgery for an appendectomy. I struggled out of bed and trudged down to the emergency room.

The patient was having abdominal pain, but I wasn’t convinced that he needed surgery. I decided to observe him for several hours and let his body tell us what to do. Many times at private hospitals, the procedure is to first get the patient comfortable by giving him a pain shot—that’s what he’s paying for, and that’s what he expects. But at an academic hospital, we allow the patient to endure a reason­able amount of pain if it’s necessary to give us an accurate diagnosis. Pain medication camouflages symptoms, which can waste valuable time and re­sult in incorrect medical treatment, both of which are dangerous to the patient.
6:00 P.M.

City Hall—Dallas

Captain Fritz holds the fourth interrogation of Oswald in his office. Present for this interview are other homicide officers, Secret Service Agent Kelly, and FBI Agent Bookhout. On this occasion Oswald is shown an enlargement of the photograph of himself holding the guns. This time he repudiates its authenticity, declaring that the "face is mine," but the body was not, and the photo was a composite. He understood photography real well, he said, and in time he would be able to show that it was not his picture.

7:15 P.M.

Oswald is returned to his cell.

9:30 P.M.

Michael Paine gives Detectives John Adamcik and Elmer Moore an affidavit saying he had observed a rifle wrapped in a blanket in his garage on a few occasions prior to the assassination.
It took at least five rings for the telephone to penetrate the heavy state of sleep that had gripped me. As I struggled to find my ear with the receiver, I stepped out of my dream and back into Parkland.

"Dr. Crenshaw, I would appreciate your coming down and reexamining the patient with the abdominal pain," came the resident’s voice from the black plastic pressed to my head. "His temperature is beginning to rise."

"I’ll be right there," I uttered lethargically.

Once on my feet, I ran my hands through my hair and splashed some cold water on my face. When I walked from the residents’ call room and into the hall, I saw people wandering around as if they were at an amusement park. Parkland was still in shock and moving in slow motion, just as I was. The hospital remained abuzz with talk about Kennedy. Members of the press continued to roam the halls, looking for interviews and stories.

On my way to the observation area in the emergency room, I stopped in to see Governor Connally to make sure he was comfortable and to check the dressing on his leg. As a security measure, all the rooms in ward 2-E had been vacated.

My patient in the emergency room was still having pain in his right lower quadrant, had a slight temperature, and his white count was increasing but was not yet in the dangerous range. It was still too early to determine if he needed surgery. Many times, patients with these symptoms will suddenly improve without further treatment. If he was having...
an attack of appendicitis, the signals from his body were not conclusive. Being in pain is not in itself a sufficient reason to cut open the abdomen. First, I must have a confirmed diagnosis.

Before I went back to the second floor, I walked around the emergency room, marveling at the small number of people who were being treated. With so few cases, the chances of getting a good night's sleep were excellent. The President's death had almost brought Dallas to a complete halt.

On my way back to the residents' call room, I took a quick detour into the anesthesia call room and again saw Oswald on television. A reporter was speculating that President Kennedy had been shot three times by Oswald from the Texas School Book Depository Building, and that one of the bullets had gone through Kennedy's body and then hit Governor Connally. When I heard that, I looked at Dr. "Red" Duke and shook my head in amazement. He returned the gesture. Again, I thought of the opening in the President's throat that was an entry wound. Later, when the magic bullet theory was propagated by the Warren Commission, I immediately concluded that no bullet would have had the energy to go through that much tissue, cartilage, muscle, and bone of two men, and remain intact. Plus, I had seen the bullet fragments taken from Governor Connally's wrist. We knew that theory was ridiculous. But that was the story that was being disseminated. It later became the official story.
11:00 P.M.

City Hall—Dallas

Dallas Homicide Captain Will Fritz receives a person-to-person telephone call from new President Lyndon Johnson. He is ordered to stop his investigation. Fritz had been attempting to conduct a thorough investigation into the President’s murder despite interference and opposition from federal authorities. He had received several phone calls urging him to cease the investigation because, “You have your man.” Fritz had thus far ignored these cajolings and had continued his investigation. He halted the inquiry only after receiving the President’s order. (Years later, reflecting back, Fritz tells close friends, “But when the President of the United States called . . . what could I do?”)

11:44 P.M.

Downtown Dallas

Jack Ruby leaves his Carousel Club and goes to the Pago Club to visit a friend.
Charles A. Crenshaw, M.D.

Parkland Hospital—Dallas

I called down to the emergency room to get a report on my patient. The resident informed me that he was asleep, and that his temperature was the same as the last time we had checked. I told him that unless our patient's condition worsened, if he didn't need surgery by nine o'clock in the morning, elective surgery "C" would be on duty and they could take over his case.
2:15 A.M.
Sheriff's Office—Dallas

Sheriff's Officer Perry McCoy receives a phone call from a "white male" who tells McCoy that Oswald is going to be killed during his transfer from the city jail to the county jail. The reason for calling, McCoy is told, is that the caller wants the department to have the information so that none of the deputies would get hurt.

2:20 A.M.
City Hall—Dallas

Police Lieutenant Billy Grammer, working in the communications room, also receives a
message from an unidentified caller. The caller specifically asks to speak with Grammer after inquiring of another officer as to who is on duty. Refusing to identify himself, the man tells Grammer, “You know me.” He then begins to describe the plans for Oswald’s transfer in detail and tells the lieutenant that other arrangements should be made or, “We’re going to kill Oswald right there in the basement.” The voice of the caller is familiar to Grammer, but he is unable to put a face to it. The threat is taken seriously and a report is filed with Chief Curry.

2:30 A.M.

FBI Office—Dallas

An unnamed employee of the local FBI office receives a telephone call from an anonymous male. Speaking in a calm and mature voice, the caller advises that he represented “A committee . . . we are going to kill the man who killed the President.”
3:20 A.M.

City Hall—Dallas

Dallas Police Captain W. B. Frazier receives a call from FBI Agent Milton Newsom informing him that an anonymous threat to kill Oswald was received at the Dallas FBI office.

Parkland Hospital—Dallas

All was quiet at Parkland Hospital, and I was getting some much needed sleep.

6:00 A.M.

Parkland Hospital—Dallas

I awakened at six o'clock that Sunday morning, feeling rested, a sensation that seldom came my way. For a resident surgeon, getting six hours of uninterrupted sleep ranks up there with a raise in salary.

The reporters had already returned to Parkland, and security was still tight. And of course, the ever-present men in suits were still there. I put on a fresh scrub suit and went down to the emergency
room to check on my patient. I saw no real change in his condition.

I rushed to the cafeteria and ate breakfast, then returned to the second floor to see more of my patients and meet Dr. Shires to check on the governor's condition. He was still being moved from room to room, and protective devices were placed in front of all windows to prevent snipers from shooting into the room.

6:30 A.M.

City Jail—Dallas

Captain Fritz arrives at City Hall in preparation for further questioning of Oswald.

7:00 A.M.

The Dallas police begin preparations for transferring Oswald out of the Dallas city jail. The basement is cleared and guards are stationed at the ramps leading into the garage.
9:00 A.M.

Chicago

An officer of the Chicago branch of the American Guild of Variety Artists (AGVA) sends a message intended for Jack Ruby in Dallas. The message reads, "Tell Jack not to send the letter today, it would be awkward in Chicago." AGVA is an entertainers' union long dominated by members of organized crime. Coded language is a common tool of the underworld, and the meaning of this cryptic order has never been adequately explained or investigated. Whatever its meaning, the orders were never delivered to Ruby.

9:30 A.M.

City Jail—Dallas

At the Dallas Police Department, James R. Leavelle, a homicide detective, recommends to Dallas Police Chief Curry that additional precautions be taken by making Oswald's transfer on the first floor, rather than the basement; that double-crossing the news media will create an effective diversion. Curry
tells Leavelle that the television people will be allowed to document the transfer of Oswald to show that he has not been abused or beaten.

Detectives Leavelle and L. C. Graves are told that they will transfer Oswald to the Dallas County jail. They then remove Oswald from his jail cell and take him to Captain Fritz’s third-floor office for further questioning. Present are Captain Fritz, several homicide detectives, Secret Service Agents Forrest Sorrells and Thomas Kelly, and U.S. Postal Inspector Harry Holmes. Chief Curry sits in briefly at the beginning of the interrogation.

Minister Ray Rushing arrives at City Hall and takes the elevator to the third floor. While on the elevator, Rushing meets and talks with Jack Ruby. The minister is one of four witnesses who testified that they had seen Ruby in or near the police building at various times between 8:00 A.M. and 11:00 A.M.

Parkland Hospital—Dallas

Officially, my surgical team was off duty, and elective “C” had begun. I had finished making rounds to see all my patients, including the man in the observation room with the abdominal pain, who
I had just turned over to elective “C.” We were in the doctors’ lounge, drinking coffee and smoking cigarettes. Depending upon one’s rank, a doctor often had to stand while his superiors occupied the limited seating. As a third-year resident, I was sitting that morning, along with Drs. Shires, Perry, Jones, and Duke.

Had I not gotten so much sleep the previous night, I would have gone home. But feeling rested, I stayed to talk with my colleagues about the assassination and how Parkland had been taken over by law enforcement officials and the news media. With an air of suspicion and excitement hovering over the hospital, none of us wanted to leave. We felt that Parkland was under siege, and we wanted to protect it. I don’t believe Dr. “Red” Duke left the hospital for three days. It was almost as if we sensed that something else would happen, and we residents didn’t want to miss it. At that point, nothing would have surprised us.

Also high on the discussion list was Kennedy’s autopsy at Bethesda. After Dr. Perry’s conversation with J. J. Humes, the doctor who conducted the postmortem examination, we had doubts as to whether they were qualified to conduct an autopsy of this nature. And, although carefully and quietly stated, we were expressing the same views on the direction from which the bullets had been fired that struck President Kennedy and Governor Connally. We never knew that the men in suits might be listening.
10:35 A.M.  

Dallas—City Hall

Ira Walker, WBAP (Fort Worth) television technician, is inside the station’s news van at the audio board awaiting Oswald’s transfer. The van is located just outside City Hall. Jack Ruby comes up to the window and asks Walker, “Has he (Oswald) been brought down yet?”

11:00 A.M.

Dallas

The Reverend William A. Holmes, pastor of the Northaven United Methodist Church, delivers a sermon critical of Dallas. He poignantly states, “President John Kennedy was killed two days ago in Dallas, and the one thing worse than this is that the citizens of Dallas should declare unto the world, ‘We take no responsibility for the death of this man’ . . . There is no city in the United States which in recent months and years has been more acquiescent toward its extremists than Dallas, Texas.”
After Holmes's discourse was broadcast on "The CBS Evening News" two days later, he receives telephone calls that threaten his life. Agents advise him that he should leave Dallas for several days.

**Parkland Hospital—Dallas**

Parkland Hospital officials are notified by Bob Struwe, the hospital controller, that large crowds have gathered to watch Oswald's transfer.

Before leaving his cell for the basement, Oswald puts on a black sweater to disguise himself since everyone has seen him on television in his clothes. He turns to Leavelle and says, "There ain't nobody gonna shoot me."

11:17 A.M.

**City Hall—Dallas**

Jack Ruby leaves City Hall, walks a half-block to the Western Union Office, and sends a $25.00 money order to Little Lynn, one of his strippers, in Fort Worth. The timing of this transaction, in light of his appearance
and disappearance at the Dallas Morning News Building at the time of the President’s shooting, seems to be another alibi-producing maneuver. It eventually served to establish Ruby’s lack of premeditation for Oswald’s murder. In reality, since the announced transfer time was 10:00 A.M., it also appears likely that Ruby possessed inside knowledge of when Oswald would be moved.

Upon returning the short distance to City Hall, Ruby enters through an unguarded door, proceeds down one flight of stairs to the basement, crosses the parking area, and joins the group of policemen and reporters awaiting Oswald’s transfer. His timing could not have been more perfect. As if on cue, Oswald, handcuffed to Detectives Leavelle and Graves, enters the basement area from the adjoining jail office. As an unmarked car backs into position to pick up Oswald and transport him to the county jail a few blocks away, the sound of a car honking echoes through the basement. As Oswald nears Ruby’s position he appears to glance quickly toward him, then turn away.

Detective Leavelle, cuffed to Oswald’s right arm, notices Ruby holding a pistol by his side. He sees Ruby crouch, extend the pistol, and quickly move in on his prisoner, but he has no time to react. Ruby, gripping a .38 Colt Cobra pistol tightly in his right
hand in an "assassin's grip" (a Chicago term for the grip used by an assassin to prevent the weapon from being wrenched from his hand; this grip utilizes the middle finger on the trigger and the index finger on the cylinder above), he fires one shot point-blank into Oswald's left midsection. Oswald cries out loudly in pain and collapses to the floor.

Detective Graves, escorting Oswald by his left arm, catches only a glimpse of Ruby passing in front of him to deliver the fatal shot. Grasping Ruby's wrist and gun simultaneously, he spins around with the assailant while other officers converge to assist. Together the officers subdue Ruby and wrest the weapon from his hand. In the midst of the struggle Ruby blurts out, "You all know me, I'm Jack Ruby."

Standing nearby, Detective Don Archer witnesses the shooting and assists in apprehending Ruby. He and other officers place Ruby in a fifth-floor cell. Archer, staying behind to guard the prisoner, observes Ruby's strange behavior. Ruby was "very hyper" and "sweating profusely." He had been stripped down for security purposes and his rapid heartbeat could readily be seen. Ruby requested and was given a cigarette. Later, word came that Oswald had died as a result of the shooting. Archer conveys this information to Ruby, telling him that, "It looks like
it's going to be the electric chair for you." Instead of becoming more agitated, Ruby became calm, ceased perspiring, and his rapid heartbeat slowed to normal. Archer then asks Ruby if he would like another cigarette. Ruby replied, "I don't smoke." Ruby's behavior, Archer noted, was a "complete turnaround." It was apparent that his life depended on his getting Oswald.

Parkland Hospital—Dallas

The first-year resident on my surgical service called me from the emergency room, advising that the patient with the apparent appendicitis could wait no longer for an appendectomy, that his temperature and white count had increased considerably during the past hour. I told him that if Jones would staff "C" service, and would allow him to operate, I had no objections. Several minutes later, they were in surgery. Like most first- and second-year surgical residents, he was hungry for action.

11:21 A.M.

City Hall—Dallas

Detectives Leavelle and Billy Combest carry Oswald back inside the jail. Fred Bieberdorf,
a medical student and city jail medical atten­
dant who is in the basement, gives a cardiac
massage when no heartbeat is detected.

Parkland Hospital—Dallas

Elective surgery “C” was operating on the app­
pendectomy patient, and the trauma team was also
in surgery. Dr. Shires had just left the hospital, and
I was still sitting in the doctors’ lounge, talking with
Dr. Perry. The telephone rang, and I answered it.
On the other end of the line was the hospital ad­
ministrator C. J. (Jack) Price. When I identified my­
self, he asked me who had a free operating team.
I told him that there were no available surgical ser­
vices, that the one that had just come on was in
surgery. In a strained voice, he imparted to me that
he needed an operating team down in the emer­
gency room immediately. I had never known the
hospital administrator to call the doctors’ lounge
and request a surgical team, especially in such an
anxious voice. So I agreed, and took what was left
of surgical service “B,” and Drs. Gerry Gustafson
and Dale Coin, both residents, and went down­
stairs. Dr. Perry and the others remained in the
doctors’ lounge. At that point, none of us knew that
Oswald was on his way to Parkland.
11:24 A.M.

City Hall—Dallas

The ambulance arrives at the jail. Oswald is thrown onto a gurney and shoved into the back of the vehicle. Bieberdorf accompanies Oswald to Parkland, giving heart massage the entire way.

Jack Ruby is taken upstairs at the city jail for interrogation. He reveals that it was his intention to shoot Oswald three times.

Parkland Hospital—Dallas

We were standing in the hallway, just outside Trauma Room 1 when Jack Price told us that Lee Harvey Oswald had been shot and was en route to Parkland. I simply could not believe that we were about to treat the alleged assassin of President Kennedy.

I noticed that several nurses were readying Trauma Room 1. In perhaps the most perceptive moment of my life, I turned to a nurse and exclaimed, "In deference to President Kennedy, we will not treat this patient in Trauma Room 1. When Oswald arrives, put him in Trauma Room 2." At that time we all assumed that Oswald was the killer of our President.

Price’s face lit up in agreement. Immediately, he
recognized the long-term significance of that decision. For years, Jack Price has repeatedly expressed to me his appreciation that I had had the presence of mind to make that distinction.

Word of Oswald's impending arrival traveled the hospital halls faster than a staph infection. Dr. Ronald Jones was called out of surgery. He rushed down to join me and the rest of our group while we waited for the ambulance to arrive. Dr. Perry remained on the second floor to assemble a surgical team while the operating room was being readied. Having seen the shooting on television, Dr. McClelland rushed out of his Highland Park home and drove to the hospital. And when Dr. Shires heard the news on his radio, he turned his car around and headed back toward Parkland.

11:30 A.M.

Dallas

Dallas Police Lieutenant Billy Grammer is at home asleep after his night-shift duty at police headquarters. He is suddenly awakened by his wife who tells him that a man named Jack Ruby has just shot Lee Harvey Oswald while in the basement of the police station. Only now does a face appear to go with that familiar voice who called earlier,
while he was on duty, to warn of Oswald’s impending death. He also recalled having unexpectedly met, and talked with Ruby in a restaurant near the station only a week before. This recollection served to cement his identification of the voice on the phone as being that of Ruby.

11:32 A.M.

Parkland Hospital—Dallas

Lee Harvey Oswald is wheeled into the emergency room at Parkland Hospital.

As Oswald was rolled into Trauma Room 2, he was deathly pale. I observed that he had dilated pupils, was unconscious and unresponsive, had no palpable pulse, but did have a heartbeat. The bullet had entered his left thorax, traveled through his body, and could be felt just under the skin on his right side. From his bloated abdomen, it was evident that his injury was causing him to continue to lose blood internally.

We quickly cut away Oswald’s clothing, underwear and all. Then, while Dr. Jenkins inserted the endotracheal tube, Drs. Coln, Gustafson, and I performed three venous cutdowns, one on each leg and one on the left forearm. I did the one on the
right ankle. Without delay, we initiated Ringer's lactate, then got "O" negative blood flowing into two cutdowns. In violation of hospital policy, but as a measure he believed he had to take if Oswald was to have a chance of surviving, Dr. "Red" Duke had sprinted to the blood bank and collected an armful of "O" negative blood, and returned to the emergency room without documenting the withdrawal. "O" negative blood is a universal type, and can be given to anyone. I believe that demonstrated the effort we all made to save the man.

Simultaneously, Jones inserted a chest tube and connected it to a closed waterseal drainage bottle to prevent Oswald's left lung from collapsing. A blood sample was sent to the blood bank for immediate typing, the front of the gurney was lowered to help get blood to his heart and brain, and Dr. Risk catheterized him. In record time, only seven and one-half minutes, we had completed the resuscitation procedure and had him on his way to surgery. We all sensed the significance of saving Oswald.

Getting him up to surgery was like a fire drill. At least a dozen of us, entangled in tubes and equipment, pushed the gurney, plus IV stands and an anesthesia machine down the hall and squeezed into a small elevator. On our way up to surgery, we suddenly stopped on the first floor. As the doors opened, two of Oswald’s friends, who were on their way to the emergency room, came into full view. They never knew it was Lee Harvey lying on that cart, because all they saw was a mass of humanity and equipment.
Once on the second floor, we rushed Oswald into the operating room. Drs. McClelland and Shires had not yet arrived, but did so just minutes after the operation began. As we prepared to open Oswald’s abdomen, Dr. Duke arrived with a pasteboard box full of type-correct blood units (A-1 Rh negative), which were administered under pressure through the three cutdowns.

I will never forget “Red” Duke continuously circling the operating table, carrying that box of blood. Around and around he went, IV pole to IV pole, replacing empty bottles with full ones, while tube bulbs were being squeezed to increase the volume of fluids going into Oswald’s circulatory system. If we hadn’t had large amounts of blood entering him through the cutdown veins before his abdomen was exposed, his remaining blood volume would have quickly emptied when the incision was made, and he would have bled to death in only seconds.

At 11:44 A.M., twelve minutes after Oswald had been admitted to Parkland, Dr. Perry made a midline abdominal incision that began just below the sternum and extended almost to his pubis. When the peritoneum (an envelope-like lining in the abdomen) was cut, three liters of liquid and clotted blood, three-fourths of Oswald’s volume (almost one gallon) gushed from his abdomen like water from a bursting balloon. It went everywhere—on the sheets, on the floor, on us. When the pressure in the abdomen was released, the remaining blood in Oswald’s body began rushing into his abdomen through numerous portals.

As I held a retractor with one hand, and sucti-
oned blood from the abdominal cavity with the other hand, Dr. Shires assessed the internal injuries. In a split second, a piece of lead smaller than a thimble had done no less harm to Oswald’s abdomen than would several blows with an ax. The bullet had lacerated the aorta and vena cava (which is the large vein running from the abdomen to the heart), shattered the spleen, and slashed through the stomach, pancreas, kidney, liver, and finally lodged in the right lateral body wall. It did about as much damage to the vital organs as one shot can do.

Blood was running and squirting into the abdomen through each of the wounds, especially the spleen, aorta, and the vena cava. Drs. Shires, McClelland, Perry, and Jones were attaching clamps and applying finger pressure to the arteries, veins, and organs to stop the bleeding before they could begin repairing the damage. The scene that day was equivalent to preventing a boat from sinking when it’s taking on water, with part of the crew bailing and the others plugging holes.

After the major bleeding had been brought under control, I looked up and took a deep breath. When I did, I spotted a large man across the room whom I didn’t recognize. He resembled Oliver Hardy in a scrub suit with no mask. Most alarming, there was a pistol hanging from his back pocket; if it had fallen to the floor, it could have discharged and killed someone. I never knew how he got into the operating room or who gave him the scrub suit.

Just two days earlier, a Secret Service agent had rushed through the emergency room, waving a gun as the President of the United States lay there,
dying. Incredibly, the man who had been accused of shooting President Kennedy was now lying before me, fighting for his life, while another pistol-packing intruder looked on. I didn’t know what to think, except that we had to get a cap and mask on the son of a bitch before he contaminated the entire room with bacteria.

I motioned for one of the other resident surgeons to relieve me. I scrubbed out and got the proper attire for the guy. I wanted to throw his ass out of the operating room, but I was afraid he would shoot me. Without saying anything, I handed him the cap and mask. He put it on without comment. As I was turning around, a nurse tapped me on the shoulder and asked if I would take a telephone call in the supervisor’s office. She had chosen me to take the call because I was the head of Surgical “B,” the team that began the operation. I agreed to answer the call and left the operating room. When I entered the office, the receiver was lying on the desk.

“This is Dr. Crenshaw, may I help you?”

“This is President Lyndon B. Johnson,” the voice thundered. “Dr. Crenshaw, how is the accused assassin?”

I couldn’t believe what I was hearing. The very first thought that I had was, how did he know when to call?

“Mr. President, he’s holding his own at the moment,” I reported.

“Would you mind taking a message to the operating surgeon?” he asked in a manner that sounded more like an order.

“Dr. Shires is very busy right now, but I will convey your message.”
"Dr. Crenshaw, I want a deathbed confession from the accused assassin. There's a man in the operating room who will take the statement. I will expect full cooperation in this matter," he said firmly.

"Yes, sir," I replied and hung up the telephone. I almost laughed in the President's ear. If he could have seen the mess in the operating room and the condition of our patient, he wouldn't have asked.

As I stood there in a state of disbelief, my mind was racing. First, "deathbed confession" implies that someone is going to die. If Oswald doesn't die on the table, is "Oliver Hardy" or someone else going to kill him?

Second, anyone who knows anything about Texas politics is familiar with the 1948 U.S. Senate race when Johnson defeated Coke Stevenson, and the election improprieties that were documented in South Texas. It occurred to me that if a dead man could vote in Duvall County then, and they were documented as having done so there again in 1960 during the Presidential election, why can't a dead man confess to a murder in Dallas County?

And finally, why would the President of the United States personally call the operating room at Parkland Hospital and ask for a deathbed confession? That question still puzzles me. Why wouldn't someone with the Dallas police or the FBI make that request? Then, more questions followed, inquiries that had frightening, inconceivable answers.

I rushed back into the operating room and approached Dr. Shires. There was blood everywhere, and five sets of hands were working in Oswald's belly.
“You won’t believe who I just talked to,” I said to Dr. Shires.

He looked at me with a “what’s next” expression. “President Johnson would like for us to allow that man over there to get a statement from our patient.”

Shires glanced at “Oliver Hardy,” shook his head in disbelief, and returned his attention to the operation. I wish that I could have taken a picture of him as he stood there, covered in blood. It would have been worth an entire library of words in expressing our efforts to save Oswald.

Under the best circumstances, it would have been days before Oswald could have spoken lucidly to anyone. It was ironic. We had a patient on the table under oxygen anesthesia, bleeding to death from a bullet that had penetrated almost every organ in his body, and the President of the United States wanted the intruder with the gun to conduct an interview. The fact that a stranger was in the operating room during surgery, something that would have never been tolerated, best illustrates the hospital’s state of confusion at that time.

Only moments later, at 12:37 P.M., almost one hour into the operation, Oswald’s heart began to fail. Dr. Akin’s anesthesiology resident reported to the operating team that Oswald’s cardiac condition was weakening, and that his pulse rate was slowing. Electrical impulses on the cardioscope confirmed the sudden development. Dr. Shires placed his hand under Oswald’s diaphragm to detect heart activity. As everyone looked on in silence, Dr. Shires shook his head and told Dr. Perry that Oswald’s rhythmic cardiac activity had stopped.
I walked over to our visitor with the gun and remarked, "There won't be any deathbed confession today." Like Clint Hill, "Oliver Hardy" disappeared, and I never saw him again. Dr. Perry grabbed a scalpel and cut open Oswald's chest by making an incision between his ribs, exposing the heart. Two injections were immediately administered directly into the heart, as additional drugs were added to the IV's. To overcome the adverse effects of the acid of anaerobic metabolism that had invaded the blood from hemorrhagic shock, we were perfusing Oswald's system with medication. Only moments later, he went into ventricular fibrillation. His heart was quivering like Jell-O.

While waiting for the voltage to build on the defibrillation machine, Dr. Perry began manual cardiac massage. To no effect, Dr. McClelland pressed the paddles to Oswald's trembling organ and administered a jolt of electric current. Again, he embraced the heart with the conductors and applied a shock, this time stronger than the previous one. The muscle jumped, but it was to no avail. In spite of escalating the voltage each time, Dr. McClelland could not restart the heartbeat. Dr. Perry again administered manual cardiac massage, but Oswald's color had turned blue because of the lack of oxygen. Dr. Shires examined his eyes. His lenses were opaque. It was 1:07 P.M., and Lee Harvey Oswald was dead.

For several moments we stood there in silence, gazing at a dead man who had possibly taken the secrets and evidence of Kennedy's assassination to the grave. Outside of President Kennedy, this
was the one patient we did not want to lose. We truly believed that we had a chance to save Oswald. Had the ambulance that brought him to Parkland been furnished with equipment and emergency medical technicians to administer oxygen through an endotracheal tube and dispense Ringer's lactate through IV's, resuscitation could have occurred at the scene of the shooting.

Oswald did not die from damaged internal organs. He died from the chemical imbalances of hemorrhagic shock. From the time he was shot, 11:21 A.M., until the moment fluids were introduced into the body through cutdowns, 11:40 A.M., there was very little blood circulating in Oswald's body. As a result, he was not getting oxygen, and waste built up in his cells. Then, when the fluids were started, the collection of waste from the cells was dumped into the bloodstream, suddenly increasing the acid level, and delivering these impurities to his heart. When the contaminated blood reached the heart, it went into arrest, then cardiac arrhythmia, and finally fibrillation. The drugs that were injected directly into Oswald's heart were intended to stabilize the muscle, but the damage couldn't be reversed. His heart had stopped and couldn't be started again.

If Ringer's lactate had begun flowing into Oswald when the ambulance arrived at the police station, he would not have been without circulation for twenty minutes, the waste would not have built up in his cells, and his heart, in all probability, wouldn't have stopped. If today's emergency care had been available in 1963, Lee Harvey Oswald could have
lived, because he would have been brought into the hospital in a more stable condition. All the damage caused by the bullet could have been repaired with every expectation of a full recovery.

While the bullet was removed from Oswald's right side and turned over to the legal authorities waiting outside the operating room, we began preparing to go downstairs to a conference room packed with journalists eagerly waiting to get word on Oswald's condition. I gave Dr. Shires a clean white coat. His was covered with blood.

We dreaded going into the news conference to report the death of President Kennedy's accused assassin. When we entered the room, our solemn glares told the story. Doctors are notorious for maintaining "game faces" (someness) in the full view of adversity, but there must have been a clear message in the way we looked that afternoon. Those reporters knew Oswald was dead before a word was ever spoken.

Dr. Shires walked to the microphone. We were standing directly behind him. He announced that the accused assassin, Lee Harvey Oswald, had expired at 1:07 P.M., while in surgery. That everything humanly possible was done to save him, but that the adverse effects of hemorrhagic shock could not be overcome. Then Dr. Shires asked if there were any questions. Of all that had happened during those three days, the very first inquiry by a newsman in the first row may have topped it all. He asked, "Doc, is he dead?" From that moment on, my opinion of the press took a steep dive. Other, more intelligent questions were along the lines of
wanting to know if Oswald had said anything before he had died, and why he couldn’t be saved.

It’s amazing to me that, during those three days, we treated hundreds of people who were wheeled into the emergency room, so mangled and torn that death should have been certain. But some way, most of them managed to live. Yet, we could not salvage the life of the President or his accused assassin.

For years, I have replayed our performance that weekend in 1963, and I keep coming to the same conclusion—neither of them could be saved. Parkland had superlative surgeons, state-of-the-art equipment, and it was an early mecca of medical research for trauma. I’m convinced beyond any doubt that President Kennedy or Lee Harvey Oswald, in the same condition that we received them at Parkland, would have died in any hospital in the world.

When Dr. Shires had concluded the meeting, I ducked out a back exit and headed for the parking lot. All the way to my car, reporters were at my heels, requesting an interview and barking questions. Ignoring all their attempts to get a story from me, I jumped into my automobile and drove home. When I arrived at my apartment, I found the place full of people—more bedlam. All my neighbors, friends, and in-laws were there, waiting to quiz me on every detail of the previous three days. And again, I carefully chose my words to tell them almost nothing, for I never knew when one of the men in suits might be just outside my window, listening.
Walter Jenkins, President Johnson’s assistant and right-hand man, converses by phone with FBI Director J. Edgar Hoover. Hoover tells Jenkins, “There is nothing further on the Oswald case except that he is dead . . . Oswald having been killed today, after our warnings to the Dallas Police Department, was inexcusable. It will allow, I am afraid, a lot of civil rights people to raise a lot of hell because he was handcuffed and had no weapon. There are bound to be some elements of our society who will holler their heads off that his civil rights were violated—which they were.” (Emphasis added)

**FBI Headquarters—Dallas**

FBI Special Agent in Charge J. Gordon Shanklin calls Agent James Hosty into his office. Shanklin is holding the note Oswald had delivered to the agency a couple of weeks before the assassination. He passes it to Hosty and says, “Here, get rid of it.” Hosty, obeying his superior, takes the note to the toilet and flushes it away. The existence of
the note was kept secret until twelve years after the President’s murder. Its contents have never been revealed. (Only two things can really be surmised about the contents of the note. One, it would not have helped point the finger of guilt at Oswald, and two, it would have caused the FBI great embarrassment.)

And it was this agency, the FBI, which was given “full responsibility” for the investigation of the murders of John Kennedy and Lee Oswald by the new President, Lyndon Baines Johnson.

Evening

Home—Dallas

I wanted to know what the networks were saying about Oswald, Parkland, and Dallas, but there were too many people in the house to turn on the television. By 10:30 P.M., everyone had left and the telephone finally stopped ringing. At last, I was sitting alone in my living room, my shoes off, and a cold beer in my hand. Earlier that day there had been advertisements for a program that was to air immediately after the late news, which would be a synopsis of the events over the past three days. I
turned on the Sylvania, propped my feet, and lit a cigarette.

The program opened with a film clip of President Kennedy and Jacqueline in Fort Worth at the Hotel Texas. From there, their path was documented to Love Field in Dallas. As the scene changed to show the motorcade traveling through downtown Dallas, I began to feel anxious. When I saw the Presidential limousine approaching the Texas School Book Depository, my body stiffened.

Several minutes later the focus of the program changed to Oswald. It showed him being arrested. He told a newsman that he hadn't shot President Kennedy. Then the camera switched to two men escorting Oswald into the basement of the Dallas city jail, the narrator explaining that the accused assassin was being transferred to the county jail. Suddenly, a man in a hat lunged from the crowd of people and shot Oswald. I simply could not believe what my eyes had witnessed. I remember the grimace on Oswald's face. He had good reason to exhibit pain. I had seen what the bullet from that gun had done to his abdomen.

Treating trauma victims is bad enough without also seeing the barbaric acts inflicted upon them. Having seen all I could stand, I turned off the television and went to bed. Even after closing my eyes, I continued to see the images and events of the past three days in vivid detail against a black background—insanity in silhouette.
EPILOGUE

One summer evening in 1989, I was attending a medical meeting in downtown Dallas. When it had concluded, I began my drive back to Fort Worth. I was headed west on Elm Street, which ties into Stemmons Expressway that leads north to Parkland Hospital. Being almost midnight, there was very little traffic. As I approached the Texas School Book Depository Building at the corner of Houston and Elm, I got the same eerie feeling I always have when I pass by that location. This time I decided to park and get out of my car. Although I have driven by it hundreds of times, this was the first time that I had actually stopped and walked toward the building. Perhaps I had avoided it because of the memories that had lingered for so many years.

Even at that late hour, several people were milling around that fateful spot. Day or night, someone is always there, going through the same routine, looking up at the sixth floor from where shots were fired, then staring at the grassy knoll, from where more shots were fired.

I parked my car and began making the one-half
block pilgrimage down the descending Elm Street until I reached the exact location where the President had been shot. I got a chill that began at the back of my neck and ran down to my toes.

Imagination took over. I looked up at that sixth floor and saw a man with a rifle. Turning to the grassy knoll, I heard shots, and saw the President clutch his throat and lean slightly forward. Then more shots ring out. Connally grimaces with pain, collapsing into his wife’s lap, just before the President’s head explodes and recoils backward from the force of the missile. In a second, in my mind’s eye, I saw the events unfold, people screaming, blood, brains, utter bedlam.

“Good evening,” a young man standing beside me whispered, as if speaking at a normal volume would have been disrespectful.

Escaping the mirage of Kennedy’s limousine disappearing into the triple underpass, I replied, “Hello. Do you come here often?”

“No, this is my first time. I’m from Wisconsin.” He hesitated for a moment as he glanced up at the sixth floor of the Texas School Book Depository Building. “I have to leave early in the morning, and I wanted to be here just for a few minutes.”

“What do you think happened?” I asked.

“Lee Harvey Oswald shot President Kennedy from up there,” he replied confidently, pointing to the famous window.

“What about there?” I asked, pointing to the grassy knoll area. He shrugged in indifference.

“Where were you on November 22, 1963?” I continued.
In a baby bed, probably," he answered, then chuckled. "Where were you?"

"Me?" I hesitated for several seconds. "I was working in a hospital, watching a man die. I'm a doctor."

"Who do you think really killed him?" he asked. "I don't know."

The young man smiled and nodded good-bye, then turned and left. His question continued to reverberate through my mind. Who killed John F. Kennedy?

The passing of twenty-eight years has not softened the horror of those moments nor diminished the troubling images of that weekend in 1963. A thousand times a thousand, I have relived that terrible hour when I stood, helplessly watching the last drops of life seep from the President's body. Then, two days later, we tried to save Lee Harvey Oswald after he had essentially bled to death before being rolled into the emergency room.

More disturbing than the images of President Kennedy are the questions about President Johnson. Why did he insist that Kennedy's body be placed on board Air Force One before returning to Washington? Why did he personally call Captain Will Fritz of the Dallas Homicide Department, telling him that he had his man, and that no further investigation was needed? Why did he personally call me at Parkland about a confession from Oswald? Why would a President with the immediate and monumental task of taking over the U.S. government involve himself in a matter that should have been routinely handled by the law enforcement
agencies? Why did he usurp the authority of the Texas officials and place the responsibility for the investigation in the hands of a personal crony, FBI head J. Edgar Hoover? No doubt, the operations of murder and cover-up required no less than a sovereign figure who, first, had the influence, power, and knowledge to carry out the deed. Second, and more difficult, such a person must cover up the act through the manipulation of information. Only one man had such power on November 22, 1963, and he became President of the United States. Paramount to this operation of obscurity was the appointment of the Warren Commission and the locking up of vital information for seventy-five years—both of which were the acts of Lyndon Baines Johnson.

And above all, what was meant by Johnson's curious and perhaps prophetic pronouncement, seven months before the trip to Texas, when he said "... the President of the United States is like a pilot and the election is when the Nation picks an airplane and a pilot for the next four years. Once you pick him, and you're flying across the water in bad weather don't go up and open the door and try to knock him in the head. He's the only pilot you have, and if the plane goes down, you go with it. At least wait until next November before you shoot him down." (Emphasis added) November 1963 was not a Presidential election year, and Johnson, an extremely clever politician, knew it.

Parkland Hospital was placed in the untenable position of bringing back to life two important men who had been afforded the most inept and incom
petent protection ever provided. In the President’s case, the Secret Service agents assigned to him had gotten drunk the evening before he was shot. As for Oswald, the Dallas police allowed a virtual gangster to stand within only a few feet of the man accused of assassinating the President of the United States.

We did all we could do for those two men. We did all anyone could do, but the dead cannot be brought to life again. President Kennedy was neurologically dead when he was wheeled into Parkland. In the case of Oswald, had a modern-day emergency medical system been available, he could probably have lived. Now, ambulances fully furnished with state-of-the-art resuscitation equipment are dispatched to the victim within three minutes, the most critical time period for a trauma injury. Thanks to skilled paramedics and medical technicians, the patient receives the same treatment at the accident scene that he would at Parkland Hospital. Ringer’s lactate applied through IV’s, electrocardiograms, shocks to the heart, and constant communication with a physician in the hospital’s emergency room enable medical personnel to provide life-saving care that could have made the difference in Oswald.

More frustrating than the assassination itself was the behavior of government officials and the people who blamed Parkland for both deaths. These, as well as the deceit of the Warren Report, are the reasons I decided to research and then write this book. Had I not been in those emergency rooms and experienced the subsequent intimidation and
criticism, I would have never made the commitment to tell the story.

That the real story has not been told is a tragedy. The thought of a conspiracy to kill the President, plus the power to obscure it through the Warren Commission, led me to the obvious conclusion—people within our government, in concert with the "silverfish" of our society, murdered the President of the United States. It was a coup d'etat—no better than a thirty-second revolution in a third-rate country, a thousand of which have been seen on movie screens, which bring thoughts of "never in America."

In the case of the physicians and medical personnel at Parkland Hospital, the conspiracy of silence was a mixture of fraternal doctrine, naïveté, fear, and career-mindedness. This career-mindedness can best be summarized in Dr. Charles Baxter's decree: "We made an opening statement to everybody concerned that if anybody on the medical side ever made a dime off the assassination, we'd see to it that they never went anywhere in medicine again because that's how strongly we felt that this was a private thing."

The true conspiracy of silence and the fraternal doctrine that gives it life is found more explicitly in the action and inaction of other groups and individuals connected in some way to the President's death. Included in, but not limited to, this association are the President's family and aides, the new President and his aides, government employees, military officials, the FBI, the Secret Service, the CIA, Texas law enforcement personnel, local and
national news media, Dealey Plaza witnesses, Jack Ruby's and Lee Harvey Oswald's friends and acquaintances, as well as the military pathology team and its witnesses.

Think of this collection of people, organizations, and events as a mass of spaghetti, each strand representing someone or something related to John F. Kennedy's death. So entangled and convoluted are they that it is almost impossible to trace any one element or person to a conclusion. There is no beginning or ending—no clear path progressing to a final resolution—just more leads twisted around dead ends that disappear into a pile of confusion.

Many of the people in these groups knew they were telling lies that were accepted as facts; they knew that their silence was ordered; they knew that the evidence was fabricated, falsified, and destroyed; and they knew that witnesses were intimidated, ignored, and inadequately interrogated.

Recently, on the "Phil Donahue Show," Richard Helms, former CIA director, provided viewers with a rare and revealing glimpse into the reality of this phenomenon when he answered the question, why don't people speak up? "People don't speak up," Helms said, "at the time for several reasons. One, they don't know the facts at the time. Secondly, in all of these cover-ups—for example the Secret Service knew all about John Kennedy's womanizing—but they had a CONSPIRACY OF SILENCE. Why? Because they worked for John F. Kennedy! It is very difficult in real time to get people to talk, particularly when there may be sanctions against
them—and the young lady who is twenty-five, who wants to take on one of these powerful figures sometime by saying something she knows about them, does so at her own peril. Ahhh, I don't want to emphasize that anything is going to be done to her, but by the time the newspapers, or somebody, gets through with her she'll wish she hadn't done it.” (Emphasis added)

From the silence of the people involved came a great miscarriage of justice and an almost complete loss of faith by the American people in their government and its agencies. Due to their active or passive participation in the continuing cover-up, we are faced, twenty-eight years after the fact, with the still unsolved murder of one of the world's greatest leaders. The assassination was a brutal action that changed our domestic and foreign policy, and reshaped history. The individuals involved in this conspiracy of silence are neither heroes nor great Americans. At best, they may be considered cowards . . . at worst, coconspirators or accessories after the fact. This conspiracy must end.
About the Authors

Charles A. Crenshaw, M.D., a Texan native, is the Director and Chairman of the Department of Surgery of the Tarrant County Hospital District. He received his BS from Southern Methodist University and his MS from East Texas State University. He worked on his Ph.D. at Baylor University Graduate Research Institute in 1957 and, in 1960, he earned his M.D. from the University of Texas Southwestern Medical School at Dallas. He interned at Veteran's Administration Hospital and completed his residency at Dallas's Parkland Memorial Hospital, where he worked for five years. He has taught at many institutions. His current teaching posts include Clinical Professor of Surgery at UT Southwestern Medical School. He currently is on the staff of John Peter Smith Hospital and St. Joseph Hospital, both in Fort Worth, and Parkland Memorial Hospital. A former Director of the Tarrant County Cancer Society, he is still active in the organization. He also sits on the Advisory Committee on the Health and Medical Aspects of Civil Defense of the Texas Medical Society. He has been honored with inclusion in numerous medical and professional societies and has published extensively.

Jens Karl Hansen is a writer as well as the Vice Chairman of the Texas Tech Research Foundation. He is the author of the novel Pillar of Salt. He attended Texas Tech University in Lubbock where he received his BA in History and Political
Science. He has also completed graduate work at the University of North Texas.

J. Gary Shaw is a director of the JFK Assassination Information Center in Dallas as well as a self-employed architect. He is considered one of the world's leading authorities on the Kennedy assassination and is the author of one previous book on the subject, Cover Up.
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Parkland Hospital, Dallas, ca 1963. Emergency room entrance and ambulance parking. (CREDIT: Parkland Hospital)

Trauma Room 1 as it appeared at the time of the President’s death. The contents of this room, including the tile from the floor and walls, are now stored in the National Archives in Fort Worth, Texas. (CREDIT: Parkland Hospital)
Parkland Hospital surgery house staff, ca 1963–64. Medical staff members involved in the treatment of President Kennedy, Governor Connally, and Lee Harvey Oswald. (1) Dr. Perry (2) Dr. McClelland (3) Dr. Shires (4) Dr. Jones (5) Dr. Duke (6) Dr. Gustafson (7) Dr. Crenshaw (8) Dr. Carrico (9) Dr. Salyer. (CREDIT: Parkland Hospital)
Official autopsy photographs of President Kennedy taken at Bethesda Naval Hospital. (CREDIT: Paul O'Connor)
A. There was a small entry wound to the President's throat when he arrived at the hospital. A small incision was made at this wound for insertion of a tracheotomy. The wound appears to have been greatly enlarged and does not reflect its condition upon leaving Parkland Hospital.

B. Top view of the President's head.

C. Left profile of the President's head.

D. Rear view of the President's head showing no damage to this area. This is incorrect. This area contained a large exit wound.

E. The President's back appears to show two wounds. These were not observed at Parkland because the back was not examined. This wound(s) was not dissected during autopsy in order to determine its course through the body. Therefore, angles of the bullet(s)' track through the body were not measured relative to the body axis.
ABOVE: Rear seat of the Presidential limousine shortly after the assassination. The President's blood and brains cover the seat. (CREDIT: National Archives)

MIDDLE: Texas School Book Depository within seconds of the shooting. James Powell of Army Intelligence took the photograph. First window from the right, second floor from the top, is the alleged window from which the shots were fired. Same floor, first window from the left, is where Arnold Rowland saw a man with a rifle shortly before the President arrived in the area. (CREDIT: FBI, J. Gary Shaw Collection)

BOTTOM: The infamous “Magic Bullet.” This missile is credited with causing seven wounds to two men while having sustained little damage itself. A physical impossibility.
Death certificate of President John F. Kennedy. Note the certification, "Held Inquest, November 22, 1963," signed by Dallas Justice of the Peace Theron Ward. No official inquest was ever held. Also, autopsy is checked "yes" when no autopsy was actually performed.
Lee Harvey Oswald in death at the morgue. (credit: National Archives)

ABOVE: Oswald, under arrest at the Texas Theatre, following the President's death. (credit: S. L. Reed, J. Gary Shaw Collection)

LEFT: The alleged assassin Lee Harvey Oswald. This photo showing Oswald dressed all in black, armed with two weapons, and holding Russian newspapers was used by authorities and media to help convince the public of Oswald's guilt. The photo bears indications of fakery. (credit: National Archives)